## **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

	FORM 10-K		
	T TO SECTION 13 OR 15	(d) OF THE SECURITIES A	ND EXCHANGE ACT
OF 1934		r 31, 2020	
TRANSITION REPORT PURS OF 1934		OR 15(d) OF THE SECURITI	ES EXCHANGE ACT
	Commission file number: 1	1-11314	
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	Westlake Village, Californi	a 91361	
Registrant's to	elephone number, including are	ea code: (805) 981-8655	
Securitie	es registered pursuant to Section	n 12(b) of the Act:	
Title of Each Class	Trading symbol	Name of Each	h Exchange on Which Registered
Par Value	LTC	New	York Stock Exchange
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#### **Cautionary Statement on Forward-Looking Statements**

This Annual Report on Form 10-K contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, adopted pursuant to the Private Securities Litigation Reform Act of 1995. Statements that are not purely historical may be forward-looking. You can identify some of the forwardlooking statements by their use of forward-looking words, such as "believes," "expects," "may," "will," "could," "would," "should," "seeks," "approximately," "intends," "plans," "estimates" or "anticipates," or the negative of those words or similar words. Forwardlooking statements involve inherent risks and uncertainties regarding events, conditions and financial trends that may affect our future plans of operation, business strategy, results of operations and financial position. A number of important factors could cause actual results to differ materially from those included within or contemplated by such forward-looking statements, including, but not limited to, our dependence on our operators for revenue and cash flow; the duration and extent of the effects of the COVID-19 pandemic; government regulation of the health care industry; federal and state health care cost containment measures including reductions in reimbursement from third-party payors such as Medicare and Medicaid; required regulatory approvals for operation of health care facilities; a failure to comply with federal, state, or local regulations for the operation of health care facilities; the adequacy of insurance coverage maintained by our operators; our reliance on a few major operators; our ability to renew leases or enter into favorable terms of renewals or new leases; operator financial or legal difficulties; the sufficiency of collateral securing mortgage loans; an impairment of our real estate investments; the relative illiquidity of our real estate investments; our ability to develop and complete construction projects; our ability to invest cash proceeds for health care properties; a failure to qualify as a REIT; our ability to grow if access to capital is limited; and a failure to maintain or increase our dividend. For a discussion of these and other factors that could cause actual results to differ from those contemplated in the forward-looking statements, please see the discussion under "Risk Factors" contained in this report and in other information contained in this report and our publicly available filings with the Securities and Exchange Commission. We do not undertake any responsibility to update or revise any of these factors or to announce publicly any revisions to forward-looking statements, whether as a result of new information, future events or otherwise.

## LTC Properties, Inc.

## **Table of Contents**

		Page
	Part I	
Item 1.	Business	2
Item 1A.	Risk Factors	13
Item 1B.	Unresolved Staff Comments	22
Item 2.	<u>Properties</u>	23
Item 3.	<u>Legal Proceedings</u>	25
Item 4.	Mine Safety Disclosures	25
	Part II	
Item 5.	Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities	25
Item 6.	Selected Financial Data	28
Item 7.	Management's Discussion and Analysis of Financial Condition and Results of Operations	29
Item 7A.	Quantitative and Qualitative Disclosures About Market Risk	45
Item 8.	<u>Financial Statements</u>	46
Item 9.	Changes in and Disagreements with Accountants on Accounting and Financial Disclosure	88
Item 9A.	Controls and Procedures	88
Item 9B.	Other Information	91
	Part III	
Item 10.	<u>Directors, Executive Officers and Corporate Governance</u>	91
Item 11.	Executive Compensation	91
Item 12.	Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters	91
<u>Item 13.</u>	Certain Relationships and Related Transactions, and Director Independence	91
<u>Item 14.</u>	Principal Accountant Fees and Services	91
	Part IV	
<u>Item 15.</u>	Exhibits and Financial Statement Schedules	92
<u>Item 16.</u>	Form 10-K Summary	93
<u>SIGNATU</u>	RES	93

#### PART I

#### Item 1. BUSINESS

#### General

LTC Properties, Inc. is a real estate investment trust ("REIT") that invests in seniors housing and health care properties through sale-leasebacks, mortgage financing, joint ventures, construction financing and structured finance solutions including preferred equity, bridge, mezzanine and unitranche lending. Our investments in owned properties and mortgage loans represent our primary source of income. We depend upon the performance of our operators with respect to the daily management and marketing of long-term health care services offered at our properties.

Our real estate investments include the following types of properties:

- Skilled nursing centers ("SNF") provide restorative, rehabilitative and nursing care for people not requiring the extensive
  treatment available at acute care hospitals. Many skilled nursing facilities provide ancillary services that include occupational,
  speech, physical, respiratory and medical therapies, as well as sub-acute care services which are paid either by the patient, the
  patient's family, private health insurance, or through the federal Medicare or state Medicaid programs.
- Assisted living communities ("ALF") serve people who require assistance with activities of daily living, but do not require the
  degree of supervision that skilled nursing facilities provide. Services are usually available 24 hours a day and include personal
  supervision and assistance with eating, bathing, grooming and administering medication. Many assisted living facilities
  provide a combination of housing, supportive services, personalized assistance and health care designed to respond to
  individual needs.
- Independent living communities ("ILF"), also known as retirement communities or senior apartments, offer a sense of
  community and numerous levels of service, such as laundry, housekeeping, dining options/meal plans, exercise and wellness
  programs, transportation, social, cultural and recreational activities, on-site security and emergency response programs. Many
  independent living communities offer on-site conveniences like beauty/barber shops, fitness facilities, game rooms, libraries
  and activity centers.
- Memory care communities ("MC") offer specialized options for people with Alzheimer's disease and other forms of dementia. These purpose built, free-standing facilities offer an alternative for private-pay residents affected by memory loss in comparison to other accommodations that typically have been provided within a secured unit of an assisted living or skilled nursing facility. Memory care facilities offer dedicated care, with staff usually available 24 hours a day, and specialized programming for various conditions relating to memory loss in an environment that is typically smaller in scale and more residential in nature than traditional assisted living and skilled nursing facilities.

We include independent living facilities and memory care as part of the assisted living property classification in some parts of this Annual Report on Form 10-K. We also invest in other ("OTH") types of properties, such as land parcels and behavioral health care hospitals, as noted in this Annual Report on Form 10-K. Unless otherwise expressly stated or the context otherwise requires, when we refer to "we," "our," "us," "registrant," "the company," or similar terms in this Annual Report on Form 10-K, we mean LTC Properties, Inc. and its consolidated subsidiaries.

#### Portfolio

The following table summarizes our real estate investment portfolio as of December 31, 2020 (dollar amounts in thousands):

				nths Ended r 31, 2020			Numb	
	Gross	Percentage of	Rental	Interest	Percentage of	Number of	SNF	ALF
Owned Properties	Investments	Investments	Income (1)	Income	Revenues	Properties (2)	Beds (3)	Units (3)
Assisted Living	\$ 880,172	51.4 %	\$ 70,889	\$ —	42.9 %	107		6,103
Skilled Nursing	560,469	32.7 %	62,098	_	37.5 %	51	6,277	212
Other (4)	11,360	0.7 %	970	_	0.6 %	1	118	_
Total Owned Properties	1,452,001	84.8 %	133,957		81.0 %	159	6,395	6,315
Mortgage Loans								
Skilled Nursing	259,843	15.2 %	_	31,396	19.0 %	22	2,804	_
Total Mortgage Loans	259,843	15.2 %		31,396	19.0 %	22	2,804	
Total Portfolio	\$ 1,711,844	100.0 %	\$ 133,957	\$ 31,396	100.0 %	181	9,199	6,315

			Percentage	Twelve Months Ended Percentage December 31, 2020				Percentage	Number	Numb	er of
Summary of Properties by Type	Iı	Gross	of Investments	ī	Rental ncome (1)		Interest Income	of Revenues	of Properties <sup>(2)</sup>	SNF Beds (3)	ALF Units (3)
Assisted Living	\$	880,172	51.4 %	\$	70,889	\$	_	42.9 %	107		6,103
Skilled Nursing		820,312	47.9 %		62,098		31,396	56.5 %	73	9,081	212
Other (4)		11,360	0.7 %		970			0.6 %	1	118	
Total Portfolio	\$	1,711,844	100.0 %	\$	133,957	\$	31,396	100.0 %	181	9,199	6,315

- (1) Excludes variable rental income from lessee reimbursement and sold properties.
- (2) We have investments in 27 states leased or mortgaged to 29 different operators.
- (3) See Item 2. Properties for discussion of bed/unit count.
- (4) Includes three parcels of land held-for-use and one behavioral health care hospital.

As of December 31, 2020, we had \$1.4 billion in carrying value of net real estate investments, consisting of \$1.1 billion or 81.1% invested in owned and leased properties and \$0.3 billion or 18.9% invested in mortgage loans secured by first mortgages.

Owned Properties. The following table summarizes our investment in owned properties at December 31, 2020 (dollar amounts in thousands):

			Percentage	Number	Numl	ber of		Average vestment
Type of Property	Iı	Gross nvestment	of Investment	of Properties <sup>(1)</sup>	SNF Beds (2)	ALF Units (2)	I	per Bed/Unit
Assisted Living	\$	880,172	60.6 %	107		6,103	\$	144.22
Skilled Nursing		560,469	38.6 %	51	6,277	212	\$	86.37
Other (3)		11,360	0.8 %	1	118	_		_
Total	\$	1,452,001	100.0 %	159	6,395	6,315		

- (1) We have investments in 27 states leased to 29 different operators.
- (2) See Item 2. Properties for discussion of bed/unit count.
- (3) Includes three parcels of land held-for-use and one behavioral health care hospital.

Owned properties are leased pursuant to non-cancelable operating leases generally with an initial term of 10 to 15 years. Many of the leases contain renewal options. The leases provide for fixed minimum base rent during the initial and renewal periods. The majority of our leases contain provisions for specified annual increases over the rents of the prior year and that increase is generally computed in one of four ways depending on specific provisions of each lease:

- (i) a specified percentage increase over the prior year's rent, generally between 2.0% and 3.0%;
- (ii) a calculation based on the Consumer Price Index;

- (iii) as a percentage of facility revenues in excess of base amounts; or
- (iv) specific dollar increases.

Each lease is a triple net lease which requires the lessee to pay all taxes, insurance, maintenance and repairs, capital and non-capital expenditures and other costs necessary in the operations of the facilities. Generally, our leases provide for one or more of the following: security deposits, property tax impounds, and credit enhancements such as corporate or personal guarantees or letters of credit. In addition, our leases are typically structured as master leases and multiple master leases with one operator, and are generally cross defaulted.

The following table summarizes the concentration of our top ten operators of owned properties for 2020 and percentage of rental revenue, excluding rental income from properties sold, variable rental income due to lessee reimbursement of our real estate taxes, and adjustment for collectibility of rental income for those operators for 2020 and 2019:

		Percen	
		Rental Re	venue
Lessee	Property Type	2020	2019
Senior Lifestyle	ILF/ALF/MC	13.3 %	14.6 %
Senior Care Centers, LLC	SNF	11.0 %	11.6 %
Brookdale Senior Living Communities, Inc.	ALF/MC	10.4 %	10.3 %
Carespring Healthcare Management, LLC	SNF	8.4 %	8.0 %
Anthem Memory Care	MC	7.4 %	5.4 %
Fundamental Long Term Care Company	SNF/OTH	6.3 %	6.0 %
Traditions Senior Management, Inc.	ILF/ALF/SNF	6.2 %	5.9 %
Genesis Healthcare	ALF/SNF	6.1 %	5.8 %
Juniper Communities, LLC	ALF/MC	5.0 %	4.8 %
Veritas InCare, LLC	ALF	3.3 %	3.0 %

Mortgage Loans. As part of our strategy of making investments in properties used in the provision of long-term health care services, we provide mortgage financing on such properties based on our established investment underwriting criteria. We have also provided construction loans that by their terms convert into purchase/lease transactions or permanent financing mortgage loans upon completion of construction. All of our mortgage loan investments currently relate to skilled nursing facilities. The following table summarizes our investments in mortgage loans secured by first mortgages at December 31, 2020 (dollar amounts in thousands):

			Type	Percentage	Number of		Investment		
Interest Rate (1)	Maturity	Gross Investment	of Property	of Investment	Loans (2)	Properties (3)	SNF Beds	В	per ed/Unit
10.1%	2043	\$ 186,364	SNF	71.7 %	1	15	1,941	\$	96.01
9.3%	2045	38,930	SNF	15.0 %	1	4	501	\$	77.70
9.4%	2045	19,624	SNF	7.6 %	1	2	205	\$	95.73
9.6%	2045	14,925	SNF	5.7 %	1	1	157	\$	95.06
Total		\$ 259,843		100.0 %	4	22	2,804	\$	92.67

- (1) The majority of our mortgage loans provide for annual increases in the interest rate after a certain time period based upon a specified increase of 2.25%.
- (2) Some loans contain certain guarantees and/or provide for certain facility fees.
- (3) Our mortgage loans are secured by properties located in one state with one borrower.

In general, the mortgage loans may not be prepaid except in the event of the sale of the collateral property to a third-party that is not affiliated with the borrower, although partial prepayments (including the prepayment premium) are often permitted where a mortgage loan is secured by more than one property upon a sale of one or more, but not all, of the collateral properties to a third-party which is not an affiliate of the borrower. The terms of the mortgage loans generally impose a premium upon prepayment of the loans depending upon the period in which the prepayment occurs, whether such prepayment was permitted or required, and certain other conditions such as upon the sale of the property under a pre-existing purchase option, destruction or condemnation, or other circumstances as approved by us. The prepayment premium is based on a yield maintenance formula. In addition to a lien on the mortgaged property, the loans

are generally secured by certain non-real estate assets of the properties and contain certain other security provisions in the form of letters of credit and/or security deposits.

### **Investment Policies and Strategies**

Our investment policy is to invest primarily seniors housing and health care properties. Over the past three years, we have underwritten investments in seniors housing communities and health care centers for a total of approximately \$197.0 million. Additionally, during the past three years, we have disposed properties for a total sales price of \$186.2 million.

Historically our investments have consisted of:

- fee ownership of seniors housing and skilled nursing properties that are leased to operators;
- mortgage loans secured by seniors housing and skilled nursing properties; or
- participation in such investments indirectly through investments in mezzanine loans and real estate partnerships or other entities that themselves make direct investments in such loans or properties.

In evaluating potential investments, we consider factors such as:

- type of property;
- location;
- competition within the local market and evaluation of the impact resulting from any potential new development projects in construction or anticipated to be approved by local authorities;
- construction quality, condition and design of the property;
- current and anticipated cash flow of the property and its adequacy to meet operational needs and lease obligations or debt service obligations;
- experience, reputation and solvency of the operating companies providing services;
- payor mix of private, managed care, Medicare and Medicaid patients;
- growth, tax and regulatory environments of the communities in which the properties are located;
- · occupancy and demand for similar properties in the area surrounding the property; and
- Medicaid reimbursement policies and plans of the state in which the property is located.

Prior to an investment, we conduct a property site review to assess the general physical condition of the property and the potential of additional services. In addition, we review third-party environmental reports, land surveys, and market studies (if applicable) as well as conduct a financial due diligence review of the property before the investment is made.

We seek to diversify our portfolio by operator, by property type, and geographically. Our primary marketing and business development strategy is to increase awareness of our presence and build long-term relationships in the seniors housing and health care industry by supporting targeted industry trade organizations, attending industry specific conferences and events attended by seniors housing and care providers, and seeking out speaking engagements at industry related events as well as interviews in industry publications. We believe this targeted marketing and business development effort has provided deal flow opportunities and will continue to provide opportunities for new investments in 2021. Since competition from investors as well as other capital providers for large transactions consisting of fully-marketed, multi-property portfolios generally result in valuations above our targeted investment criteria, our marketing and business development efforts focus on sourcing relationships with regionally based operating companies to execute on single property transactions (for acquisition, mortgage financing or development), or smaller multi-property portfolios that are not broadly marketed by third-party intermediaries which complement our historic investment execution and are priced at yields that are accretive to our stockholders.

It is our current policy, and we intend to continue this policy, that all borrowers of funds from us and lessees of any of our properties secure adequate comprehensive property and general and professional liability insurance that covers us as well as the borrower and/or lessee. Although we actively monitor and seek to ensure compliance with our policies, we may be subject to loss for any number of reasons, such as, noncompliance on the part of our lessees/borrowers, losses that exceed covered limits or that are not covered, inability of lessees/borrowers to obtain insurance on commercially reasonable terms, bankruptcy of a carrier, or insufficient tail coverage. We contend that as a non-possessory landlord we are not generally responsible for what takes place on real estate we do not possess, claims including general and professional liability claims may still be asserted against us which may result in costs and exposure for which insurance is not available.

#### Competition

In the health care industry, we compete for real property investments with health care providers, other health care related REITs, real estate partnerships, banks, private equity funds, venture capital funds and other investors. Many of our competitors are significantly larger and have greater financial resources and lower cost of capital than we have available to us. Our ability to compete successfully for real property investments will be determined by numerous factors, including our ability to identify suitable acquisition targets, our ability to negotiate acceptable terms for any such acquisition and the availability and our cost of capital.

The lessees and borrowers of our properties compete on a local, regional and, in some instances, national basis with other health care providers. The ability of the lessee or borrower to compete successfully for patients or residents at our properties depends upon several factors, including the levels of care and services provided by the lessees or borrowers, the reputation of the providers, physician referral patterns, physical appearances of the properties, family preferences, financial condition of the operator and other competitive systems of health care delivery within the community, population and demographics.

#### **REIT Tax Status**

We have elected to be taxed as a REIT under Sections 856 through 860 of the Internal Revenue Code of 1986, as amended, or the Code. To maintain our qualification as a REIT, we must meet a number of organizational and operational requirements, including a requirement that we annually distribute to our shareholders at least 90% of our REIT taxable income, determined without regard to the dividends paid deduction and excluding net capital gains. As a REIT, we generally are not subject to U.S. federal income tax on the taxable income we distribute to our shareholders. If we fail to qualify as a REIT in any taxable year, we will be subject to U.S. federal income tax at the generally applicable corporate tax rate. Even if we qualify for taxation as a REIT, we may be subject to U.S. federal income tax provisions on certain specific transactions and property, as well as certain state and local taxes on our income, property or net worth and U.S. federal income and excise taxes on our undistributed income.

## **Health Care Regulation**

## Overview

The health care industry is heavily regulated by the government. Our borrowers and lessees who operate health care facilities are subject to extensive regulation by federal, state and local governments. These laws and regulations are subject to frequent and substantial changes resulting from legislation, adoption of rules and regulations, and administrative and judicial interpretations of existing law. These changes may have a dramatic effect on the definition of permissible or impermissible activities, the relative costs associated with doing business and the amount of reimbursement by both government and other third-party payors. These changes may be applied retroactively. The ultimate timing or effect of these changes cannot be predicted. The failure of any borrower of funds from us or lessee of any of our properties to comply with such laws, requirements and regulations could result in sanctions or remedies such as denials of payment for new Medicare and Medicaid admissions, civil monetary penalties, state oversight and loss of Medicare and Medicaid participation or licensure. Such action could affect our borrower's or lessee's ability to operate its facility or facilities and could adversely affect such borrower's or lessee's ability to make debt or lease payments to us.

The properties we own and the manner in which they are operated are affected by changes in the reimbursement, licensing and certification policies of federal, state and local governments. Properties may also be affected by changes in accreditation standards or procedures of accrediting agencies. In addition, expansion (including the addition of new beds or services or acquisition of medical equipment) and occasionally the discontinuation of services of health care facilities are, in some states, subjected to state and regulatory approval through "certificate of need" laws and regulations.

#### Health Care Reform and Other Legislative Developments

Federal health care reform, including the Patient Protection and Affordable Care Act, as amended (the "Affordable Care Act"), has expanded access to health insurance, reduced health care costs, and instituted various health policy reforms. Among other things, the Affordable Care Act: reduced Medicare skilled nursing facility reimbursement by a so-called "productivity adjustment" based on economywide productivity gains; required the development of a value-based purchasing program for Medicare skilled nursing facility services; authorized bundled payment programs, which can include post-acute services; and provided incentives to state Medicaid programs to promote community-based care as an alternative to institutional long-term care services. In addition, the Affordable Care Act impacts both us and our lessees and borrowers as employers, including requirements related to the health insurance we offer to our respective employees. Many aspects of the Affordable Care Act have been implemented through regulations and subregulatory guidance. In December 2017, President Trump signed into law a tax reform bill that repeals the Affordable Care Act's penalty for individuals who fail to maintain health coverage meeting certain minimum standards. While there have been efforts to repeal the law and enact alternative reforms, the Biden Administration has indicated it will support and expand upon the Affordable Care Act. Additional revisions of the Affordable Care Act could be made in future, although the details and timing of any such actions are unknown at this time. There can be no assurance that the implementation of the Affordable Care Act or any subsequent modifications or related legal challenges will not adversely impact the operations, cash flows or financial condition of our lessees and borrowers, which subsequently could materially adversely impact our revenue and operations.

The Protecting Access to Medicare Act of 2014 required the Secretary of the Department of Health and Human Services to develop a skilled nursing facility "value-based purchasing program" tying Medicare payments to skilled nursing facilities to their performance on certain new readmissions measures, applicable to services furnished beginning October 1, 2018. The Medicare Access and CHIP Reauthorization Act of 2015 set the annual skilled nursing facility prospective payment system update for fiscal year 2018 at 1%, and the Bipartisan Budget Act of 2018 established an update of 2.4% for fiscal year 2019. Additional reforms affecting the payment for and availability of health care services have been proposed at the state level and adopted by certain states.

President Biden, Congress and state legislatures can be expected to continue to review and assess alternative health care delivery systems and payment methodologies, including potential changes in Medicare and Medicaid payment policy for skilled nursing facility services and other types of post-acute care. Additional changes in laws, new interpretations of existing laws, or other changes in payment methodologies may have a dramatic effect on the definition of permissible or impermissible activities, the relative costs associated with doing business and the amount of reimbursement by the government and other third-party payors. There can be no assurances that enacted or future legislation will not have an adverse impact on the financial condition of our borrowers and lessees, which subsequently could materially adversely impact our company.

#### Reimbursement

The ability of our borrowers and lessees to generate revenue and profit determines the underlying value of that property to us. Revenues of our borrowers and lessees of skilled nursing centers are generally derived from payments for patient care. Sources of such payments for skilled nursing facilities include the federal Medicare program, state Medicaid programs, private insurance carriers, managed care organizations, preferred provider arrangements, and self-insured employers, as well as the patients themselves.

A significant portion of the revenue of our skilled nursing center borrowers and lessees is derived from governmentally-funded reimbursement programs, such as Medicare and Medicaid. Because of significant health care costs paid by such government programs, both federal and state governments have adopted and continue to consider

various health care reform proposals to control health care costs. In many instances, revenues from Medicaid programs are insufficient to cover the actual costs incurred in providing care to Medicaid patients. In addition, all states have been making changes to their long-term care delivery systems that emphasize home and community-based long-term care services, in some cases coupled with cost-controls for institutional providers. Increasingly, state Medicaid programs are providing coverage through managed care programs under contracts with private health plans, which is intended to decrease state Medicaid costs. The federal government also has adopted various policies to promote community-based alternatives to institutional services. The Trump Administration and Congress considered revising federal payments to state Medicaid programs to establish block grants or impose per capita limits on federal Medicaid payments to states. On January 30, 2020, the Trump Administration announced that states could apply to participate in a new Medicaid "Healthy Adult Opportunity" ("HAO") Demonstration project, which would reimburse participating states under a capped aggregate or per-capita federal financial participation financing model in exchange for the states gaining greater flexibility in the scope and administration of their Medicaid programs for certain beneficiary populations (individuals qualifying for Medicaid based on need for long-term care services and supports would be exempt). As states and the federal government continue to respond to budget pressures, future reduction in Medicaid payments for skilled nursing facility services could have an adverse effect on the financial condition of our borrowers and lessees which could, in turn, adversely impact the timing or level of their payments to us.

With regard to the Medicare program, over the years there have been efforts to contain Medicare fee-for-service spending, promote Medicare managed care, and, more recently, tie reimbursement to quality and value of care. CMS annually updates Medicare skilled nursing facility prospective payment system rates and other policies. On July 31, 2018, CMS issued a final rule updating skilled nursing facility rates and policies for fiscal year 2019. The final rule includes a 2.4% payment increase, which CMS projected will increase overall payments to skilled nursing facilities by \$820 million in fiscal year 2019 compared with fiscal year 2018 levels. The final rule also replaced the existing Resource Utilization Groups, Version IV ("RUG–IV") case mix classification system with a new model beginning in fiscal year 2020, which began October 1, 2019. The new case mix classification system, called the "Patient-Driven Payment Model," bases Medicare payment on resident needs rather than the amount of therapy a resident receives. On July 30, 2019, CMS issued its final fiscal year 2020 Medicare skilled nursing facility update. Under the final rule, CMS projected Medicare aggregate payments to skilled nursing facilities would increase by \$851 million, or 2.4%, for fiscal year 2020 compared with fiscal year 2019. The final rule also addressed implementation of the Patient-Driven Payment Model case mix classification system that became effective on October 1, 2019, changes to the group therapy definition in the skilled nursing facility setting, and various skilled nursing facility Value-Based Purchasing ("VBP") and quality reporting program policies.

On April 10, 2020, CMS issued a proposed rule to update SNF rates and policies for fiscal year 2021, which started October 1, 2020, and issued the final rule on July 31, 2020. CMS estimates that payments to SNFs would increase by \$750 million, or 2.2%, for fiscal year 2021 compared to fiscal year 2020. CMS also adopted revised geographic delineations to identify a provider's status as an urban or rural facility and to calculate the wage index, applying a 5% cap on any decreases in a provider's wage index from fiscal year 2020 to fiscal year 2021. Finally, CMS also finalized updates to the SNF value-based purchasing program to reflect previously finalized policies, updated the 30-day phase one review and correction deadline for the baseline period quality measure quarterly report, and announced performance periods and performance standards for the fiscal year 2023 program year.

Since the announcement of the COVID-19 pandemic and beginning as of March 13, 2020, CMS has issued numerous temporary regulatory waivers and new rules to assist health care providers, including SNFs, in response to the COVID-19 pandemic. These include, waiving the SNFs 3-day qualifying inpatient hospital stay requirement, flexibility in calculating a new Medicare benefit period, waiving timing for completing functional assessments, waiving requirements for health care professional licensure, survey and certification, provider enrollment, and reimbursement for services performed by telehealth, among many others. CMS also announced a temporary expansion of its Accelerated and Advance Payment Program to allow SNFs and certain other Medicare providers to request accelerated or advance payments in an amount up to 100% of the Medicare Part A payments they received from October–December 2019; this expansion was suspended April 26, 2020 in light of other CARES Act funding relief. The Continuing Appropriations Acts, 2021 and Other Extensions Act, enacted on October 1, 2020, amended the repayment terms for all providers and suppliers that requested and received accelerated and advance payments during the COVID-19 public health emergency. Specifically, Congress gave providers and suppliers that received Medicare accelerated and advance payment(s) one year from when the first loan payment was made to begin making repayments. In addition, CMS has also enhanced

requirements for nursing facilities to report COVID-19 infections to local, state and federal authorities. On January 7, 2021, former Department of Health and Human Services ("HHS") Secretary Azar announced that he had renewed, effective January 21, 2021, the declared public health emergency for an additional 90-day period.

On March 26, 2020, President Trump signed into law the Coronavirus Aid, Relief, and Economic Security Act (the "CARES Act"), sweeping legislation intended to bolster the nation's response to the COVID-19 pandemic. In addition to offering economic relief to individuals and impacted businesses, the law expands coverage of COVID-19 testing and preventative services, addresses health care workforce needs, eases restrictions on telehealth services during the crisis, and increases Medicare regulatory flexibility, among many other provisions. Notably, the CARES Act temporarily suspended the 2% across-the-board "sequestration" reduction of all Medicare Fee-For-Service ("FFS") payments under the Medicare program that had previously been in effect since April 1, 2013, for the period May 1, 2020 through December 31, 2020, and extended the current Medicare sequester requirement through fiscal year 2030. In addition, the law provides \$100 billion in grants to eligible health care providers for health care related expenses or lost revenues that are attributable to COVID-19. On April 10, 2020, CMS announced the distribution of \$30 billion in funds to Medicare providers based upon their 2019 Medicare fee for service revenues. Eligible providers were required to agree to certain terms and conditions in receiving these grants. In addition, HHS authorized \$20 billion of additional funding for providers that have already received funds from the initial distribution of \$30 billion. Unlike the first round of funds, which came automatically, providers were required to apply for these additional funds and submit the required supporting documentation, using the online portal provided by HHS. Providers were required to attest to and agree to specific terms and conditions for the use of such funds. HHS expressed a goal of allocating the whole \$50 billion proportionally across all providers based on those providers' proportional share of 2018 net Medicare fee-for-service revenue, so that some providers will not be eligible for additional funds. On May 22, 2020, HHS announced that it had begun distributing \$4.9 billion in additional relief funds to SNFs to offset revenue losses and assist nursing homes with additional costs related to responding to the COVID-19 public health emergency and the shipments of personal protective equipment provided to nursing homes by the Federal Emergency Management Agency. On June 9, 2020, HHS announced that it expected to distribute approximately \$15 billion to eligible providers that participate in state Medicaid and Children's Health Insurance Program ("CHIP") programs and have not received a payment from the Provider Relief Fund General Allocation. On July 22, 2020, President Trump announced that HHS would devote \$5 billion in Provider Relief Funds to Medicarecertified long-term care facilities and state veterans' homes to build nursing home skills and enhance nursing homes' response to COVID-19, including enhanced infection control. Nursing homes must participate in the Nursing Home COVID-19 training to be qualified to receive this funding. On August 27, 2020, HHS announced that it had distributed almost \$2.5 billion to nursing homes to support increased testing, staffing, and personal protective equipment needs. On September 3, 2020, HHS announced a \$2 billion performance-based incentive payment distribution to nursing homes and SNFs. Finally, on October 1, 2020, the Trump Administration announced \$20 billion in new funding for several types of providers, including those who previously received, rejected, or accepted a general distribution provider relief fund payment. The application deadline for these Phase 3 funds was November 6, 2020.

On December 27, 2020, President Trump signed the Consolidated Appropriations Act, 2021 (H.R. 133). The \$1.4 trillion omnibus appropriations legislation funds the government through September 30, 2021 and was attached to a \$900 billion COVID-19 relief package. Of the \$900 billion in COVID-19 relief, \$73 billion was allocated to HHS. Notably, the bill adds an additional \$3 billion to the Provider Relief Fund, includes language specific to reporting requirements, and allows providers to use any reasonable method to calculate lost revenue, including the difference between such provider's budgeted and actual revenue budget if such budget had been established and approved prior to March 27, 2020. This change reverts to HHS' previous guidance from June 2020 on how to calculate lost revenues. In addition, the Consolidated Appropriations Act, 2021, also extends the CARES Act's sequestration suspension to March 31, 2021. On January 15, 2021, HHS announced that it would be amending the reporting timeline for Provider Relief Funds and indicated that it was working to update the Provider Relief Fund requirements to be consistent with the passage of the Consolidated Appropriations Act, 2021.

On July 18, 2019, CMS published a final rule that eliminates the prohibition on pre-dispute binding arbitration agreements between long-term care facilities and their residents. The rule also strengthens the transparency of arbitration agreements and makes other changes to arbitration requirements for long-term care facilities. There can be no assurance that these rules or future regulations modifying Medicare skilled nursing facility payment rates or other requirements for Medicare and/or Medicaid participation will not have an adverse effect on the financial condition of our borrowers and lessees which could, in turn, adversely impact the timing or level of their payments to us.

CMS also has implemented a variety of Medicare bundled payment programs that seek to promote greater care coordination and more efficient use of resources. Certain of these models, such as the Medicare Comprehensive Care for Joint Replacement and Bundled Payments for Care Improvement Advanced models, have impacted post-acute care, including skilled nursing facility services. There can be no assurances that new Medicare payment models will not adversely affect revenues of our skilled nursing center borrowers and lessees and thereby adversely affect those borrowers' and lessees' abilities to make their debt or lease payments to us.

Moreover, health care facilities continue to experience pressures from private payors attempting to control costs; reimbursement from private payors has in some cases fallen relative to government payors. Governmental and public concern regarding health care costs may result in significant reductions in payment to health care facilities, and there can be no assurance that future payment rates for either governmental or private payors will be sufficient to cover cost increases in providing services to patients. Any changes in reimbursement policies which reduce reimbursement to levels that are insufficient to cover the cost of providing patient care could adversely affect revenues of our skilled nursing center borrowers and lessees and to a much lesser extent our assisted living community borrowers and lessees and thereby adversely affect those borrowers' and lessees' abilities to make their debt or lease payments to us. Failure of the borrowers or lessees to make their debt or lease payments would have a direct and material adverse impact on us.

#### Fraud and Abuse Enforcement

Various federal and state laws govern financial and other arrangements between health care providers that participate in, receive payments from, or make or receive referrals for work in connection with government funded health care programs, including Medicare and Medicaid. These laws, known as the fraud and abuse laws, include the federal anti-kickback statute, which prohibits, among other things, knowingly and willfully soliciting, receiving, offering or paying any remuneration directly or indirectly in return for, or to induce, the referral, or arrange for the referral, of an individual to a person for the furnishing of an item or service for which payment may be made under federal health care programs. In addition, the federal physician self-referral law, commonly known as the Stark Law, prohibits physicians and certain other types of practitioners from making referrals for certain designated health services paid in whole or in part by Medicare and Medicaid to entities with which the practitioner or a member of the practitioner's immediate family has a financial relationship, unless the financial relationship fits within an applicable exception to the Stark Law. The Stark Law also prohibits the entity receiving the referral from seeking payment under the Medicare program for services rendered pursuant to a prohibited referral. Sanctions for violating the Stark Law include civil monetary penalties of up to \$25,820 per prohibited service provided, assessments equal to three times the dollar value of each such service provided and exclusion from the Medicare and Medicaid programs. Many states have enacted similar fraud and abuse laws which are not necessarily limited to items and services for which payment is made by federal health care programs. Violations of these laws may result in fines, imprisonment, denial of payment for services, and exclusion from federal and/or other state-funded programs. Other federal and state laws authorize the imposition of penalties, including criminal and civil fines and exclusion from participation in federal health care programs for submitting false claims, improper billing and other offenses. Federal and state government agencies have continued rigorous enforcement of criminal and civil fraud and abuse laws in the health care arena. Our borrowers and lessees are subject to many of these laws, and some of them could in the future become the subject of a governmental enforcement action.

## **Environmental Regulation**

Under various federal, state and local environmental laws, ordinances and regulations, an owner of real property or a secured lender (such as us) may be liable for the costs of removal or remediation of hazardous or toxic substances at, under or disposed of in connection with such property, as well as other potential costs relating to hazardous or toxic substances (including government fines and damages for injuries to persons and adjacent property). Such laws often impose such liability without regard to whether the owner or secured lender knew of, or was responsible for, the presence or disposal of such substances and may be imposed on the owner or secured lender in connection with the activities of an operator of the property. The cost of any required remediation, removal, fines or personal or property damages and the owner's or secured lender's liability therefore could exceed the value of the property, and/or the assets of the owner or secured lender. In addition, the presence of such substances, or the failure to properly dispose of or remediate such substances, may adversely affect the owner's ability to sell or rent such property or to borrow using such property as collateral which, in turn, would reduce our revenues.

Although the mortgage loans that we provide and leases covering our properties require the borrower and the lessee to indemnify us for certain environmental liabilities, the scope of such obligations may be limited and we cannot assure that any such borrower or lessee would be able to fulfill its indemnification obligations.

#### **Human Capital**

We recognize the value of our employees and are committed to being a workplace that encourages respect, collaboration, communication, transparency, and integrity. We seek to hire employees with diverse backgrounds and perspectives. Our success starts and ends with having the best talent, and as a result, we are focused on attracting, developing and retaining our employees. We offer employees a competitive and comprehensive benefits package. We support employees attending industry conferences and obtaining professional licenses.

We are committed to the health and safety of our employees. During 2020, as a result of COVID-19 pandemic, we implemented additional safety protocols including working remotely.

As of December 31, 2020, we employed 24 people. Our employees are not members of any labor union, and we consider our relations with our employees to be excellent.

#### Investor Information

We make available to the public free of charge through our internet website our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended, as soon as reasonably practicable after we electronically file such reports with, or furnish such reports to, the Securities and Exchange Commission ("SEC"). Our internet website address is www.LTCreit.com. We are not including the information contained on our website as part of, or incorporating it by reference into, this Annual Report on Form 10-K.

The SEC also maintains an internet website that contains reports, proxy statements and other information we file. The internet address of the SEC website is www.sec.gov.

You may contact our Investor Relations Department at:

LTC Properties, Inc. 2829 Townsgate Road, Suite 350 Westlake Village, California 91361 Attn: Investor Relations (805) 981-8655

## Item 1A. RISK FACTORS

This section discusses risk factors that could affect our business, operations, and financial condition. If any of these risks, as well as other risks and uncertainties that we have not yet identified or that we currently believe are not material, actually occur, we could be materially adversely affected and the value of our securities could decline. In addition, these risk factors contain "forward-looking statements" as discussed above under the "Cautionary Statement on Forward-Looking Statements." The following information should be read in conjunction with Management's Discussion and Analysis, and the consolidated financial statements and related notes in this Annual Report on Form 10-K.

#### Risks Related to Our Business and Industry

## We are dependent on our operators for revenue and cash flow.

Substantially all of our revenue and sources of cash flows are derived from operating lease rentals and interest earned on outstanding loans receivable. Our investments in owned properties and mortgage loans represent our primary source of liquidity to fund distributions. We do not implement operational decisions with respect to the daily management and marketing of care services offered at our properties. We therefore are dependent upon the performance of our operators and the income and rates we earn on leases and loans. A decrease in occupancy and/or increase in operating costs could have an adverse effect on our lessees and borrowers. For example, due to the COVID-19 pandemic and related public health measures, our lessees and borrowers have experienced a decrease in occupancy and an increase in operating costs. There can be no assurance that our lessees and borrowers will have sufficient assets, income, and access to financing to enable them to satisfy, in full, their respective obligations to us. Our financial condition and ability to pay dividends could be adversely affected by financial difficulties experienced by any of our lessees or borrowers, or in the event any such operator does not renew and/or extend its relationship with us at similar or better financial terms.

## The duration and extent of the effects of the COVID-19 pandemic remains uncertain.

The COVID-19 pandemic and related public health measures have adversely affected our operations and those of our operators. The operations and occupancy levels at the seniors housing and health care facilities of our lessees and borrowers have been adversely affected by COVID-19 and could be further adversely affected by COVID-19 or another pandemic especially if there are infections on a large scale at our properties. The impact of COVID-19 has included, and another pandemic could include early resident move-outs, our operators delaying accepting new residents due to quarantines, potential occupants postponing moves to our operators' facilities, and/or hospitals cancelling or significantly reducing elective surgeries thereby reducing the number of people in need of skilled nursing care. Operating costs of our lessees and borrowers also have risen due to the impact of COVID-19, including cost increases in staffing and pay, purchases of personal protective equipment ("PPE"), and implementation of additional safety protocols. In response to requests by operators adversely impacted by COVID-19, we provided rent abatements totaling \$1.1 million and rent deferrals totaling \$2.5 million between April and December 2020, of which \$1.5 million subsequently has been paid. The \$2.1 million in rent abatements and deferrals net with repayments represented approximately 2% of our April through December 2020 contractual rent. Additionally, health orders, rent moratoriums, and other initiatives by federal, state, and local authorities could affect our operators and our ability to collect rent and/or enforce remedies for the failure to pay rent. The extent to which COVID-19 or another pandemic could impact our operations and those of our operators will depend on future developments, which are highly uncertain and cannot be predicted with confidence, including the duration, spread and severity of the pandemic, the actions taken to contain the pandemic or mitigate its impact, and the direct and indirect economic effects of the pandemic and containment measures. Further, if COVID-19 results in an extended adverse trend away from seniors housing and health care facilities to at-home and alternative care services, the occupancy rates of our operators and the value of our real estate investments could be negatively impacted.

## The health care industry is heavily regulated by the government.

Our borrowers and lessees who operate health care facilities are subject to extensive regulation by federal, state and local governments. These laws and regulations are subject to frequent and substantial changes resulting from legislation, adoption of rules and regulations, and administrative and judicial interpretations of existing law. These changes may have a dramatic effect on the definition of permissible or impermissible activities, the relative costs associated with doing business and the amount of reimbursement by both government and other third-party payors. These changes may be applied retroactively. The ultimate timing or effect of these changes cannot be predicted. For instance, the Patient Protection and Affordable Care Act, as amended (the "Affordable Care Act") may be subject to revision, replacement, repeal or expansion. In addition, CMS has adopted regulations that impose new standards for long-term care facilities participating in the Medicare and Medicaid programs. See *Item 1. Business—Health Care Regulation*. The failure of any borrower of funds from us or lessee of any of our properties to comply with such laws, requirements and regulations could affect its ability to operate its facility or facilities and could adversely affect such lessee's or borrower's ability to make lease or debt payments to us.

Federal and state health care cost containment measures including reductions in reimbursement from third-party payors such as Medicare and Medicaid could adversely affect us and the ability of our operators to make payments to us.

The ability of our borrowers and lessees to generate revenue and profit determines the underlying value of that property to us. Revenues of our borrowers and skilled nursing center lessees are generally derived from payments for patient care. Sources of such payments include the federal Medicare program, state Medicaid programs, private insurance carriers, health care service plans, health maintenance organizations, preferred provider arrangements, self-insured employers, as well as the patients themselves.

The health care industry continues to face increased government and private payor pressure on health care providers to control costs. Federal legislative and regulatory policies have been adopted and may continue to be proposed that would reduce Medicare and/or Medicaid payments to nursing facilities. Moreover, state budget pressures continue to result in adoption of Medicaid provider payment reductions in some states. Increasingly, state Medicaid programs are providing coverage through managed care programs under contracts with private health plans, which is intended to decrease state Medicaid costs. The Trump Administration and Congress considered revising federal payments to state Medicaid programs to establish block grants or impose per capita limits on federal Medicaid payments to states, and the Trump Administration announced that states may apply to receive payment on such a basis for limited patient populations under a new "Healthy Adult Opportunity" (HAO) Demonstration. See *Item 1. Business—Health Care Regulation*. In light of continuing federal and state Medicaid program reforms, budget cuts, and regulatory initiatives, no assurance can be given that the implementation of such regulations and reforms will not have an adverse effect on the financial condition or results of operations of our lessees and/or borrowers which, in turn, could affect their ability to meet their contractual obligations to us.

### Required regulatory approvals could delay operation of health care facilities.

Operators of skilled nursing and other health care facilities must be licensed under applicable state law and, depending upon the type of facility, certified or approved under the Medicare and/or Medicaid programs. A new operator in certain states also must receive change-of-ownership approvals under certificate of need laws. Delays in an operator receiving regulatory approvals from the applicable federal, state, or local government agencies, or the inability of an operator to receive such approvals, could prolong the period during which we are unable to receive lease or loan payments. We also could incur expenses in connection with any licensing, certification, or change-of-ownership proceedings.

#### Failure to comply with federal, state, or local regulations could prohibit operation of health care facilities.

The failure of our operators to comply with federal, state, or local regulations could result in penalties which could include loss or restriction of license, loss of accreditation, denial of reimbursement, imposition of fines, suspension or decertification from federal and state health care programs, or closure of the facility. These regulations have increased in response to COVID-19. The loss or imposition of restrictions on any required license, registration, certificate of need, provider agreement or certification would prevent a facility from operating in the manner intended by the operator. Additionally, failure by any of our operators to comply with applicable laws and regulations could result in adverse publicity and reputational harm, and therefore could harm our business.

#### Insurance coverage maintained by our operators could be inadequate to protect against contingencies.

Operators of health care facilities may become subject to claims that their services have resulted in injury or other adverse effects. For example, due to the enhanced danger to senior citizens, COVID-19 infections at our properties could lead to increased legal claims against our operators. As a non-possessory landlord, we contend we are not generally responsible for what takes place at properties we do not possess. Although we require our operators to secure adequate comprehensive liability insurance that covers us as well as the operator, we could be subject to losses due to noncompliance or insufficient coverage. In addition, certain risks could be uninsurable or unavailable. There can be no assurance that we or our operators will have adequate insurance or funds to cover all contingencies. If an uninsured loss occurs or a loss exceeds policy limits, we could lose both invested capital and anticipated revenue from a property.

#### We rely on a few major operators.

During the year ended December 31, 2020, approximately 38.8% of our revenues from leases and interest income from real estate investments were generated from three operators. The failure, inability, or unwillingness of any of these operators to meet their obligations to us could materially reduce our cash flow as well as our results of operations.

#### We may be unable to renew leases, or the terms of renewals or new leases could be less favorable than current leases.

Approximately 79.1% of our revenue for the year ended December 31, 2020, was derived from operating lease rentals. There can be no assurance that a lessee will operate its lease through expiration or that a lessee will exercise an option to renew its lease upon expiration. In such scenarios, there can be no assurance that we would be able to find a suitable replacement operator, re-lease the property on substantially equivalent or better terms than the prior lease, if at all. Additionally, to retain current or attract new operators, we could be asked to provide rent concessions or undertake capital expenditures to improve properties.

## Operator financial or legal difficulties could delay or prevent collection of rent.

If a lessee experiences financial or legal difficulties, it could fail to pay us rent when due, assert counterclaims, or seek bankruptcy protection. In the case of a master lease, this risk is magnified, as a default could reduce or eliminate rental revenue from several properties. Over the past three years, five of our operators have had or continue to have financial or legal difficulties resulting in non-payment of rent or bankruptcy. See *Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations—Executive Overview—Portfolio Overview—Update on Certain Operators* for further discussion. Additionally, the COVID-19 pandemic has caused, and depending its scope and duration could continue to cause, financial and legal difficulties for certain of our lessees. If an operator is unable to comply with the terms of its leases, we could be asked to defer rent or forced to modify the leases in ways that are unfavorable to us. Alternatively, the failure of an operator to perform its obligations under a lease or other agreements with us could force us to declare a default and terminate the lease. There can be no assurance that we would be able to find a suitable replacement operator, re-lease the property on substantially equivalent or better terms than the prior lease, if at all. If a lessee seeks bankruptcy protection, it could delay our efforts to collect past due amounts owed to us under the applicable lease and ultimately preclude collection of all or a portion of those amounts.

#### Collateral securing mortgage loans could be insufficient.

If a borrower defaults under a mortgage loan, we could be obligated to foreclose on or otherwise protect our investment by acquiring title to the property. In such a scenario, the borrower could contest enforcement of foreclosure, assert counterclaims, or seek bankruptcy protection. This could limit or delay our ability to recover unpaid principal and/or interest and exercise other rights and remedies. Declines in the value of the property could prevent us from realizing an amount equal to our investment. Additionally, it could be difficult to expeditiously find a suitable replacement operator, if at all, or otherwise successfully operate or occupy the property, which could adversely affect our ability to recover our investment.

## Our real estate investments could become impaired.

We periodically, but not less than quarterly, evaluate our real estate investments and other assets for impairment indicators. The judgment regarding the existence of impairment indicators is based on factors such as market conditions, operator performance, and legal structure. If we determine that an impairment has occurred, we would be required to make an adjustment to the net carrying value of the asset which could have an adverse effect on our results of operations in the period in which the write-off occurs.

## Our real estate investments are relatively illiquid and could be difficult to sell for book value.

Real estate investments are relatively illiquid and therefore tend to limit our ability to vary our portfolio promptly in response to changes in economic or other conditions. The real estate market is affected by many factors, such as general economic conditions, availability of financing, interest rates, and other factors, including supply and

demand, that are beyond our control. All of our real estate investments are special purpose properties that cannot be readily converted to other health care related services, general residential, retail, or office use. Transfers of operations of health care facilities are subject to regulatory approvals not required for transfers of other types of commercial operations and other types of real estate. If the operation of any of our properties becomes unprofitable or a lessee or borrower becomes unable to meet its obligations on the lease or mortgage loan, the liquidation value of the property could be substantially less than the net book value or the amount owing on any related mortgage loan than would be the case if the property were readily adaptable to other uses.

#### Development and construction risks could affect the profitability and completion of properties.

Our business includes development and construction of seniors housing and health care properties. Construction and development projects involve risks such as the following:

- development of a project could be abandoned after expending significant resources resulting in the loss of deposits or failure to recover expenses already incurred;
- development and construction costs of a project could exceed original estimates due to increased interest rates and higher materials, transportation, labor, leasing, or other costs, which could make completion less profitable;
- financing for a project could be unavailable on favorable terms or at all;
- project delays could result in increases in construction costs and debt service expenses as a result of a variety of factors that are beyond our control, including natural disasters, labor conditions, material shortages, and regulatory hurdles; and
- occupancy rates and rents at a newly completed property could fail to meet expected levels and could be insufficient to make the property profitable.

#### We may be unable to invest cash proceeds due to competition for health care properties.

From time to time, we will have cash available from the sale of equity and debt capital, sale of properties, and funds from operations. With these cash proceeds, we may seek to invest in health care properties as part of our business and growth strategy. We compete for health care property investments with developers, public and private REITs, and other investors, some of whom may have greater financial resources than us. The competition for health care properties could affect our ability to make timely investments on acceptable terms, which could adversely affect our ability to grow or acquire properties profitably or with attractive return.

#### Our operators face competition providing seniors housing and health care services.

The business of providing seniors housing and health care is highly competitive. Our operators compete with other companies providing similar care services or alternatives such as home health agencies, hospices, life care at home, community-based service programs, retirement communities, and convalescent centers. Additionally, our operators are sensitive to changes in the labor market and wages and benefits offered to their employees, which can impact their ability to remain competitive. There can be no assurance that our operators will not encounter increased competition in the future which could limit their ability to attract residents or expand their businesses and therefore affect their ability to make their lease or loan payments to us.

#### Risks Related to Our Status as a REIT

### Our failure to qualify as a REIT would have serious adverse consequences to our stockholders.

We intend to operate so as to qualify as a REIT under the Internal Revenue Code of 1986, as amended, or the Code. We believe that we have been organized and have operated in a manner which would allow us to qualify as a REIT under the Code beginning with our taxable year ended December 31, 1992. However, it is possible that we have been organized or have operated in a manner which would not allow us to qualify as a REIT, or that our future operations could cause us to fail to qualify. Qualification as a REIT requires us to satisfy numerous requirements (some

on an annual and quarterly basis) established under highly technical and complex Code provisions for which there are only limited judicial and administrative interpretations, and involves the determination of various factual matters and circumstances not entirely within our control. For example, in order to qualify as a REIT, at least 95% of our gross income in any year must be derived from qualifying sources, and we must pay dividends to stockholders aggregating annually at least 90% of our REIT taxable income (determined without regard to the dividends paid deduction and by excluding capital gains). Legislation, new regulations, administrative interpretations or court decisions could significantly change the tax laws with respect to qualification as a REIT or the federal income tax consequences of such qualification.

If we fail to qualify as a REIT in any taxable year, we will be subject to federal and state income tax (including any applicable alternative minimum tax for taxable years ending prior to January 1, 2018) on our taxable income at regular corporate rates. Unless we are entitled to relief under statutory provisions, we would be disqualified from treatment as a REIT for the four taxable years following the year during which we lost qualification. If we lose our REIT status, our net earnings available for investment or distribution to stockholders would be significantly reduced for each of the years involved. In addition, we would no longer be required to make distributions to stockholders.

Recent changes to the U.S. tax laws could have a significant negative impact on the overall economy, our tenants, our investors, and our business.

On December 22, 2017, H.R. 1, commonly referred to as the Tax Cuts and Jobs Act (the "TCJA") was signed into law making significant changes to the Code. Relevant changes include, but are not limited to the following:

- a federal corporate tax rate decrease from 35% to 21% for tax years beginning after December 31, 2017,
- an immediate 100% deduction of the cost of certain capital asset investments (generally excluding real estate assets), subject
  to a phase-down of the deduction percentage over time,
- restrictions to the deductibility of interest expense by businesses (generally, to 30% of the business' adjusted taxable income)
  except, among others, real property businesses electing out of such restriction; generally, we expect our business to qualify as
  such a real property business,
- the use of the less favorable alternative depreciation system to depreciate real property in the event a real property business elects to avoid the interest deduction restriction above,
- elimination of the corporate alternative minimum tax,
- restriction limiting the benefits of like-kind exchanges that defer capital gains for tax purposes to exchanges of real property;
   and
- implementation of a one-time transition tax on the mandatory deemed repatriation of foreign earnings.

While the changes in the TCJA generally appear to be favorable with respect to REITs, the extensive changes to non-REIT provisions in the Code may have unanticipated effects on us or our stockholders. Moreover, Congressional leaders have recognized that the process of adopting extensive tax legislation in a short amount of time without hearings and substantial time for review is likely to have led to drafting errors, issues needing clarification and unintended consequences that will have to be reviewed in subsequent tax legislation. At this point, it is not clear when Congress will address these issues or when the Internal Revenue Service will issue administrative guidance on the changes made in the TCJA.

As a result of the changes to U.S. federal tax laws implemented by the TCJA, our taxable income and the amount of distributions to our stockholders required in order to maintain our REIT status, and our relative tax advantage as a REIT, may significantly change. The long-term impact of the TCJA on the overall economy, government revenues, our tenants, us, and the real estate industry cannot be reliably predicted at this early stage of the new law's implementation. Furthermore, the TCJA may negatively impact certain of our tenants' operating results, financial condition, and future business plans. The TCJA may also result in reduced government revenues, and therefore reduced government spending, which may negatively impact some of our tenants that rely on government funding. There can be no assurance that the TCJA will not negatively impact our operating results, financial condition, and future business operations.

#### Risks Related to Our Capital Structure

#### Limited access to capital could affect our growth.

As a REIT, we are required to distribute at least 90% of our taxable income. Our growth therefore is generally through the investment of new capital in real estate assets. As of December 31, 2020, we had \$7.8 million of cash on hand and \$510.1 million available under our unsecured revolving line of credit. We also have the ability to access the capital markets through the issuance of \$200.0 million of common stock under our equity distribution agreement and an indeterminate amount through the issuance of debt and/or equity securities under an automatic shelf registration statement. We currently believe our liquidity and various sources of available capital are sufficient to fund operations and development commitments, meet debt service obligations, make dividend distributions, and finance potential investments. In the future, however, our ability to access the equity and/or debt markets could be limited. During such times, most of our available capital would be required to meet existing commitments. Limited access to the equity and/or debt markets could negatively impact our growth if we are unable to obtain additional capital, dispose of assets on favorable terms, or acquire health care properties on a competitive basis.

#### We could incur more debt.

We operate with a policy of incurring debt when it is advisable in the opinion of our Board of Directors. As of December 31, 2020, our indebtedness represented approximately 35.8% of our gross assets. We could incur additional debt by borrowing under our unsecured revolving line of credit, mortgaging properties we own, and/or issuing debt securities in public offerings or private transactions. The degree of indebtedness could affect our ability to obtain additional financing for working capital, capital expenditures, acquisitions, or other corporate purposes and make us more vulnerable to a downturn in business or the economy generally.

#### Covenants related to our indebtedness could limit our operations.

The terms of our current indebtedness as well as debt instruments that we enter into in the future are subject to customary financial and operational covenants. These include requiring us to maintain debt service coverage, leverage ratios, and minimum net worth requirements. We may be unable to maintain compliance with these covenants and, if we fail to do so, we may be unable to obtain waivers and/or amend the covenants. If some or all of our debt is accelerated and becomes immediately due and payable, we may be unable repay or refinance the debt. Our continued ability to incur debt and operate our business is subject to compliance with these covenants, which could limit operational flexibility.

#### An increase in market interest rates could increase our debt cost and impact our stock price.

We have entered into debt obligations, such as our unsecured revolving line of credit, with interest and related payments that vary with the movement of certain indices. In the future, we could incur additional indebtedness in connection with the entry into new credit facilities or the financing of acquisitions or development activity. If market interest rates increase, so could our interest costs. This could make the financing of any acquisition more costly. Rising interest rates could limit our ability to refinance existing debt when it matures or cause us to pay higher interest rates upon refinancing. Further, the dividend yield on our common stock will influence its price. An increase in market interest rates could lead prospective purchasers of our common stock to expect a higher dividend yield, which could adversely affect the market price of our common stock.

#### The phase-out of LIBOR could affect interest rates.

The London Interbank Offered Rate ("LIBOR") is used as a reference rate for our unsecured revolving line of credit and is a widely used benchmark in financial markets. The United Kingdom's Financial Conduct Authority originally announced that it would phase-out publication of LIBOR after December 31, 2021 but recently announced an extension of LIBOR publication through June 30, 2023. The Alternative Reference Rates Committee, organized by the Federal Reserve Board and the Federal Reserve Bank of New York, has identified the Secured Overnight Financing Rate ("SOFR") as a preferred alternative to LIBOR in U.S. dollar derivatives and other financial contracts. We are not able to predict when LIBOR will cease to be available or if SOFR or another alternative rate reference rate will attain market traction as a LIBOR replacement. If LIBOR ceases to exist, we will need to agree upon a benchmark replacement index

for our unsecured revolving line of credit. The new rate could be less favorable than LIBOR. Additionally, the transition process could result in delays in funding, higher interest expense, additional expenses, and increased volatility in markets for instruments that currently rely on LIBOR, all of which could adversely affect our cash flow.

#### Ownership through partnerships and joint ventures could limit property performance.

We have in the past and may in the future develop and/or acquire properties in partnerships and similar joint ventures, including those in which we own a preferred interest, when we believe circumstances warrant this type of investment. Our organizational documents do not limit the amount of available funds that we can invest in partnerships or other joint venture structures. As of December 31, 2020, we had six active joint ventures with a total LTC equity investment of \$86.0 million. Investments in partnerships and joint ventures, including limited liability companies, involve risks such as the following:

- our partners could become bankrupt, in which event we and any other remaining partners would generally remain liable for the liabilities of the venture;
- our partners could have economic or other business interests or goals which are inconsistent with our business objectives;
- our partners or co-members could be in a position to take action contrary to our instructions, requests or objectives, including our policy with respect to maintaining our qualification as a REIT; and
- governing agreements often contain restrictions on the transfer of an interest or "buy-sell" or other provisions which could
  result in a purchase or sale of the interest at a disadvantageous time or on disadvantageous terms.

We generally will seek to maintain sufficient control of a partnerships or joint venture to permit us to achieve our business objectives. However, in the event that it fails to meet expectations or becomes insolvent, we could lose our investment in the partnership or joint venture.

#### Risks Related to Our Stock

#### A failure to maintain or increase our dividend could reduce the market price of our common stock.

The decision to declare and pay dividends on our common stock, as well as the timing, amount, and composition of any future dividends, will be at the sole discretion of our Board of Directors. The ability to maintain or raise the dividend on our common stock is dependent, to a large part, on growth of funds available for distribution. This growth in turn depends upon increased revenues from additional investments and loans, rental increases, and mortgage rate increases. Any change in our dividend policy could have an adverse effect on the market price of our common stock.

## Your ownership percentage in our common stock could be diluted.

From time to time, we could issue additional shares of our common stock in connection with sales under our equity distribution agreement or other capital market transactions. These issuances could cause your percentage ownership in our common stock to be diluted in the future and could have a dilutive effect on our earnings per share and reduce the value of our common stock. Additionally, our charter authorizes us to issue, without the approval of our stockholders, one or more classes or series of preferred stock having such designations, powers, privileges, preferences, including preferences over our common stock respecting dividends and distributions, terms of redemption and relative participation, optional or other rights, if any, of the shares of each such series of preferred stock and any qualifications, limitations or restrictions thereof, as our Board of Directors determines. The terms of one or more classes or series of preferred stock could dilute the voting power or reduce the value of our common stock.

## Provisions in our charter limit ownership of shares of our stock.

No more than 50% in value of the outstanding shares of a REIT can be beneficially owned, directly or indirectly, by five or fewer individuals at any time during the last half of each taxable year. To ensure qualification under

this test, our charter provide that, subject to exceptions, no person is permitted to beneficially own more than 9.8% of outstanding shares of any class or series of our stock, including our common stock. Our Board of Directors could decide to exempt a person from the 9.8% ownership limit unless doing so would result in the termination of our status as a REIT. Shares of our stock in excess of the 9.8% ownership limitation that lack an applicable exemption may lose rights to dividends and voting, and may be subject to redemption. Additionally, acquisition of any shares of our stock that would result in our disqualification as a REIT may be limited or void. The 9.8% ownership limitation also could have the effect of delaying, deferring, or preventing a change in control of us, including a merger or acquisition or tender offer that might provide a premium price for holders of our stock.

#### Maryland law could increase the difficulty of acquiring us.

Provisions of Maryland law, our charter, and our bylaws could have the effect of discouraging, delaying, or preventing transactions that involve an actual or threatened change in control. These provisions include the following:

- The Maryland Business Combination Act provides that unless exempted, a Maryland corporation may not engage in business combinations, including mergers, dispositions of 10% or more of its assets, certain issuances of shares of stock, and other specified transactions, with an "interested stockholder" or an affiliate of an interested stockholder for five years after the most recent date on which the interested stockholder became an interested stockholder, and thereafter unless specified criteria are met. An interested stockholder is generally a person owning or controlling, directly or indirectly, 10% or more of the voting power of the outstanding stock of a Maryland corporation. Our Board of Directors has not exempted us from this statute.
- The Maryland Control Share Acquisition Act provides that "control shares" of a corporation acquired in a control share acquisition shall have no voting rights except to the extent approved by the stockholders by a vote of two-thirds of the votes eligible to be cast on the matter under the Maryland Control Share Acquisition Act. "Control Shares" means shares of stock that, if aggregated with all other shares of stock previously acquired by the acquiror, would entitle the acquiror to exercise voting power in electing directors within certain ranges. If voting rights of control shares are not approved at a stockholder's meeting, then subject to certain conditions and limitations, the issuer may redeem any or all of the control shares for fair value. Our bylaws contain a provision by which we have opted-out of the Maryland Control Share Acquisition Act. However, we could, by resolutions adopted by our Board of Directors and without stockholder approval, elect to become subject to the Maryland Control Share Acquisition Act.

These and other provisions of Maryland law could increase the difficulty of acquiring us, even if the acquisition would be in the best interests of our stockholders.

#### **General Risk Factors**

## We are dependent on key personnel.

Our three executive officers and other senior officers have a significant role in our success. Our ability to retain our management group or to attract suitable replacements should any member of the management group leave is dependent on the competitive nature of the employment market. The loss of services from key members of the management group or a limitation in their availability could adversely affect our business and could be negatively perceived in the capital markets.

#### Our investments are concentrated in a single sector.

Our investments are concentrated in health care properties. A downturn in the health care property sector could have a greater adverse effect on our business and financial condition than if we had investments in multiple industries and sectors. A downturn in the health care property sector also could adversely impact the ability of our operators to meet their obligations to us and maintain residents and occupancy rates. Additionally, a downturn in the health care property sector could adversely affect the value of our properties and our ability to sell properties at prices or on terms acceptable to us.

#### Disruptions in the capital markets could affect the price of our common stock and our ability to obtain financing.

The United States capital markets have experienced significant price volatility, dislocations, and liquidity disruptions, due to the COVID-19 pandemic. This has caused market prices of many securities, including our common stock, to fluctuate substantially. Uncertainty in the stock and credit markets could negatively impact our ability to access financing at reasonable terms, which could negatively impact our ability to acquire properties and otherwise pursue our investment strategy. A prolonged downturn in the stock or credit markets could cause other unknown negative impacts on us and the economy.

#### Catastrophic weather and natural disasters could affect our properties.

Some of our properties are located in areas susceptible to catastrophic weather and natural disasters, including fires, snow or ice storms, windstorms or hurricanes, earthquakes, flooding, or other severe conditions. Adverse weather and natural events could cause damage to our properties. If our operators suffer losses from catastrophic weather or natural disasters, we could lose our invested capital and anticipated future revenue from the property.

#### We could incur costs associated with hazardous substances and contamination.

Under various federal, state, and local environmental laws, owners or operators of real estate could be required to investigate and remediate the effects of contamination of currently or formerly owned real estate by hazardous substances, often regardless of knowledge of or responsibility for the contamination. Although our operators are primarily responsible for the condition of the property they occupy, we also could be held liable to a governmental authority or to third parties for property damage, personal injuries, and for investigation and clean-up costs incurred in connection with the contamination or we could be required to incur additional costs to change how the property is constructed or operated due to presence of such substances. The presence of hazardous substances or a failure to properly remediate any resulting contamination could adversely affect our ability to lease, mortgage, or sell an affected property.

#### Information technology failures or data breaches could harm our business.

We and our operators rely on information technology systems to process, transmit, and store financial transactions and records, operator and lease data, and other confidential information. Information technology systems are vulnerable to failure or breaches due to improper functioning and unauthorized access from physical or electronic break-ins, computer viruses, attacks by hackers, and similar disruptions. This risk has increased since the outbreak of the COVID-19 pandemic as we and our operators have increased reliance on information technology. The inability to maintain proper function, security, and availability of our and our operators' information systems and the data maintained in those systems could interrupt our operations, damage our reputation, subject us to liability claims or regulatory penalties, harm our business relationships, or increase our security and insurance costs.

#### Privacy or security failures or breaches could expose us to liability.

We and our operators are subject to various federal and state laws governing privacy and security of personally identifiable information. Despite safeguards by us and our operators, a privacy or security failure or breach could occur as a result of unintentional or deliberate acts to obtain unauthorized access to information, or to destroy, manipulate, or sabotage data. Information technology failures or data breaches also could result in the loss or release of personally identifiable information. A privacy or security failure or breach could cause a loss of business, regulatory enforcement, substantial legal liability, and reputational harm. Where the failure or breach affects an operator, this could jeopardize the operator's ability to fulfill its obligations to us. Further, the adoption of new privacy and security laws at the federal and state level could require us and our operators to incur significant compliance costs.

#### Item 1B. UNRESOLVED STAFF COMMENTS

None.

#### **Item 2. PROPERTIES**

Here and throughout this Annual Report on Form 10-K wherever we provide details of our properties' bed/unit count, the number of beds/units applies to skilled nursing, assisted living, independent living, memory care and behavioral health care properties only. This number is based upon unit/bed counts shown on operating licenses provided to us by lessees/borrowers or units/beds as stipulated by lease/mortgage documents. These numbers often differ, usually not materially by property, from units/beds in operation at any point in time. The differences are caused by such things as operators converting a patient/resident room for alternative uses, such as offices or storage, or converting a multi-patient room/unit into a single patient room/unit. We monitor our properties on a routine basis through site visits and reviews of current licenses. In an instance where such change would cause a de-licensing of beds or in our opinion impact the value of the property, we may take action against the lessee/borrower to preserve the value of the property/collateral.

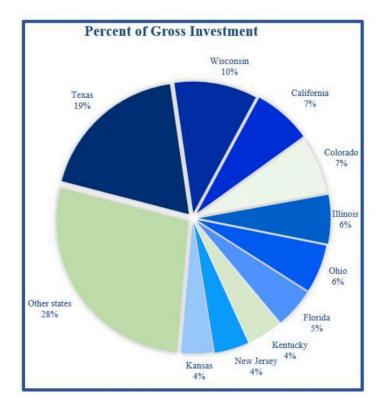
Owned Properties. The following table sets forth certain information regarding our owned properties as of December 31, 2020 (dollars amounts in thousands):

Location	No. of SNFs	No. of ALFs	No. of Others	No. of Beds/Units	Encumbrances	Remaining Lease Term (1)	Gross Investments
Alabama	1	_	_	174	\$	64	\$ 9,734
Arizona	3	_	_	613	_	44	28,496
California	2	5	_	755	_	93	105,163
Colorado	_	13	_	705	_	81	104,090
Florida	4	7	_	762	_	56	71,952
Georgia	_	1	_	70	_	48	14,382
Illinois	_	5	_	418	_	128	87,670
Kansas	_	8	_	431	_	94	57,535
Kentucky	2	1	_	346	_	124	62,809
Michigan	_	2	_ (	2) 156	_	103	22,121
Mississippi	_	1	_	62	_	48	9,430
Missouri	2	1	_	253	_	114	52,879
Nebraska	_	4	_	159	_	129	10,173
Nevada	_	_	1	118	_	50	10,416
New Jersey	_	4	_	205	_	86	62,229
New Mexico	7	_	_	843	_	61	50,913
N. Carolina	_	5	_	210	_	12	13,483
Ohio	2	7	_	580	_	122	86,642
Oklahoma	_	6	_	219	_	12	12,594
Oregon	1	2	_	266	_	93	38,023
Pennsylvania	_	2	_	129	_	129	9,714
S. Carolina	2	5	_	515	_	54	48,459
Tennessee	2	_	_	141	_	36	5,275
Texas	17	17	_	2,929	_	92	273,287
Virginia	4	1	_	574	_	74	47,104
Washington	1	_	_	123	_	7	8,025
Wisconsin	1	10		954		117	149,403
TOTAL	51	107	1	12,710	<u> </u>	91	\$ 1,452,001

<sup>(1)</sup> Weighted average remaining months in lease term as of December 31, 2020.

 $<sup>(2) \</sup>quad Includes \ three \ parcels \ of \ land \ held-for-use.$ 

The following chart represents the 10 states with the highest percentage of gross investment for our owned properties as of December 31, 2020:



The following table sets forth certain information regarding our lease expirations for our owned properties as of December 31, 2020 (dollars amounts in thousands):

Year	No. of SNFs	No. of ALFs	No. of Others	No. of Beds/Units	No. of Operators	Annualized Rental Income <sup>(1)</sup>		% of Annualized Rental Income Expiring
2021	1	35		1,594	2	\$	15,045	11.6 %
2022	1	2	_	241	2		2,005	1.5 %
2023	5	_	_	456	3		3,318	2.5 %
2024	3	13	_	1,238	2		6,994	5.4 %
2025	6	1	1	981	2		9,068	7.0 %
2026	15	_	_	1,889	3		17,814	13.7 %
2027	_	9	_	611	3		11,249	8.6 %
2028	_	3	_	177	2		2,869	2.2 %
2029	3	9	_	1,118	7		12,425	9.5 %
2030	12	1	_	1,612	3		16,605	12.8 %
Thereafter	5	34	_	2,793	4		32,820	25.2 %
TOTAL	51	107	1	12,710		\$	130,212	100.0 %

<sup>(1)</sup> Includes annualized GAAP rent for leased properties, except for one master lease which is based on agreed upon cash rents.

Mortgage Loans. The following table sets forth certain information regarding our mortgage loans as of December 31, 2020 (dollars amounts in thousands):

Location	No. of SNFs	No. of ALFs	No. of OTHs	No. of Beds/ Units	Interest Rate	Months to Maturity	Face Amount of Mortgage Loans	Gross Investments	Annual Debt Service (1)
Michigan (2)	22		$\equiv$	2,804	9.3%-10.1%	280	\$ 263,848	\$ 259,843	\$ 25,757
TOTAL	22			2,804		280	\$ 263,848	\$ 259,843	\$ 25,757

<sup>(1)</sup> Includes principal and interest payments.

#### Item 3. LEGAL PROCEEDINGS

We are and may become from time to time a party to various claims and lawsuits arising in the ordinary course of our business, which in our opinion are not singularly or in the aggregate anticipated to be material to our results of operations or financial condition. Claims and lawsuits may include matters involving general or professional liability asserted against the lessees or borrowers of our properties, which we believe under applicable legal principles are not our responsibility as a non-possessory landlord or mortgage holder. We believe that these matters are the responsibility of our lessees and borrowers pursuant to general legal principles and pursuant to insurance and indemnification provisions in the applicable leases or mortgages. We intend to continue to vigorously defend such claims and lawsuits.

#### **Item 4. MINE SAFETY DISCLOSURES**

Not applicable

#### PART II

## Item 5. MARKET FOR THE REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

Market Information

Our common stock is listed on the NYSE under the symbol "LTC".

Holders

As of February 11, 2021, we had approximately 368 holders of our common stock, as determined by counting our record holders and the number of participants reflected in a security position listing provided to us by the Depository Trust Company. Because such "DTC participants" are brokers and other institutions holding shares of our common stock on behalf of their customers, we do not know the actual number of unique stockholders represented by these record holders.

<sup>(2)</sup> Consists of four mortgage loans with one borrower that contain cross collateral and cross default provisions.

#### Dividend

We declared and paid total cash distributions on common stock as set forth below:

	 Declared				P	aid	
	2020		2019		2020		2019
First quarter	\$ 0.57	\$	0.57	\$	0.57	\$	0.57
Second quarter	\$ 0.57	\$	0.57	\$	0.57	\$	0.57
Third quarter	\$ 0.57	\$	0.57	\$	0.57	\$	0.57
Fourth quarter	\$ 0.57	\$	0.57	\$	0.57	\$	0.57
	\$ 2.28	\$	2.28	\$	2.28	\$	2.28

We intend to distribute to our stockholders an amount at least sufficient to satisfy the distribution requirements of a REIT. Cash flows from operating activities available for distribution to stockholders will be derived primarily from interest and rental payments from our real estate investments. All distributions will be made subject to approval of our Board of Directors and will depend on our earnings, our financial condition and such other factors as our Board of Directors deem relevant. In order to qualify for the beneficial tax treatment accorded to REITs by Sections 856 through 860 of the Internal Revenue Code, we are required to make distributions to holders of our shares equal to at least 90% of our REIT taxable income.

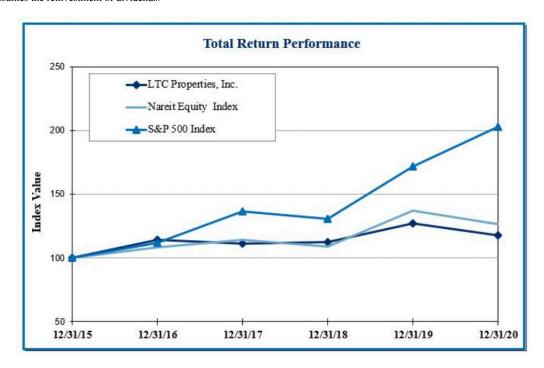
Issuer Purchases of Equity Securities

None.

#### Stock Performance Graph

The National Association of Real Estate Investment Trusts ("NAREIT"), an organization representing U.S. REITs and publicly traded real estate companies, classifies a company with 50% or more of assets directly or indirectly in the equity ownership of real estate as an equity REIT. Our equity ownership of real estate assets was more than 75% during 2020.

This graph compares the cumulative total stockholder return on our common stock from December 31, 2015 to December 31, 2020 with the cumulative stockholder total return of (1) the Standard & Poor's 500 Stock Index and (2) the NAREIT Equity REIT Index. The comparison assumes \$100 was invested on December 31, 2015 in our common stock and in each of the foregoing indices and assumes the reinvestment of dividends.



	Period Ending								
Index	12/31/15	12/31/16	12/31/17	12/31/18	12/31/19	12/31/20			
LTC Properties, Inc.	\$ 100.00 \$	114.47 \$	111.32 \$	112.58 \$	126.98 \$	117.43			
NAREIT Equity	\$ 100.00 \$	108.52 \$	114.19 \$	108.91 \$	137.23 \$	126.25			
S&P 500	\$ 100.00 \$	111.96 \$	136.40 \$	130.42 \$	171.49 \$	203.04			

The stock performance depicted in the above graph is not necessarily indicative of future performance.

The stock performance graph shall not be deemed incorporated by reference into any filing by us under the Securities Act of 1933 or the Securities Exchange Act of 1934 except to the extent that we specifically incorporate such information by reference, and shall not otherwise be deemed filed under such Acts.

#### Item 6. SELECTED FINANCIAL DATA

The following table of selected financial information should be read in conjunction with our financial statements and related notes thereto included elsewhere in this Annual Report on Form 10-K.

	2020		_	(In thousands	2019 2018 (In thousands, except per shar			_	2016
Operating information:				(In thousands,	except per sn	are an	nounts)		
Total revenues	\$	159,337	\$	185,304 \$	168,645	\$	168,065	\$	161,583
Net income	\$	95,677 (1	) \$	80,872 (2) \$	155,076	(3) \$	87,340	\$	85,115
Income allocated to non-controlling interests	\$	384	\$	346 \$	95	\$	_	\$	_
Income allocated to participating securities	\$	422	\$	391 \$		\$	362	\$	385
Net income available to common stockholders	\$	94,871 (1	) \$	80,135 (2) \$	154,356	(3) \$	86,978	\$	84,730
Per share information:									
Earnings per common share:									
Basic	\$	2.42 (1	) \$	2.03 (2) \$	3.91	(3) \$	2.21	\$	2.21
Diluted	\$	2.42 (1	\$	2.02 (2) \$	3.89	(3) \$	2.20	\$	2.21
Common stock distributions declared	\$	2.28	\$	2.28 \$	2.28	\$	2.28	\$	2.19
Common stock distributions paid	\$	2.28	\$	2.28 \$	2.28	\$	2.28	\$	2.19
Balance sheet information:									
Real estate investments, net	\$	1,359,609	\$	1,390,915 \$	1,349,520	\$	1,309,996	\$	1,255,503
Total assets	\$	1,459,486	\$	1,514,209 \$	, ,	\$	1,465,570	\$	1,394,896
Total debt <sup>(4)</sup>	\$	649,382	\$	693,388 <sup>(5)</sup> \$	645,029	\$	667,502 (	5) \$	609,391

<sup>(1)</sup> Increased primarily due to \$44,117 net gain on sale of sale 21 properties previously operated by Preferred Care.

<sup>(2)</sup> Decreased due to a lower gain on sale, an impairment loss from investment in unconsolidated joint ventures during 2019, and a one-time non-recurring other income related to the write-off of a contingent lease incentive and related earn-out liability in 2018, partially offset by higher rental income and gain on property insurance proceeds. See *Item 7. Management's Discussion and Analysis. Operating Results* for further detail.

<sup>(3)</sup> Increased primarily due to gain on sale of six ALF and four SNF properties during 2018.

<sup>(4)</sup> Includes bank borrowings and senior unsecured notes (net of debt issue costs).

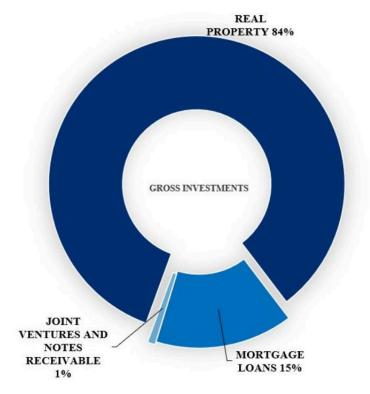
<sup>(5)</sup> Increase primarily due to the sale of senior unsecured notes and increased borrowings.

# Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS Executive Overview

#### **Business and Investment Strategy**

We are a real estate investment trust ("REIT") that invests in seniors housing and health care properties through sale-leasebacks, mortgage financing, joint ventures, construction financing and structured finance solutions. We seek to create, sustain and enhance stockholder equity value and provide current income for distribution to stockholders through real estate investments in seniors housing and health care properties managed by experienced operators. Our primary seniors housing and health care property classifications include skilled nursing facilities ("SNF"), assisted living facilities ("ALF"), independent living facilities ("ILF"), memory care communities ("MC") and combinations thereof. We conduct and manage our business as one operating segment for internal reporting and internal decision-making purposes. For purposes of this Annual Report on Form 10-K and other presentations, we generally include ALF, ILF, and MC in the ALF property classification. We have been operating since August 1992.

The following graph summarizes our gross investments as of December 31, 2020:



Substantially all of our revenues and sources of cash flows from operations are derived from operating lease rentals, interest earned on outstanding loans receivable and income from investments in unconsolidated joint ventures. Our investments in owned properties and mortgage loans represent our primary source of liquidity to fund distributions and are dependent upon the performance of the operators on their lease and loan obligations and the rates earned thereon.

To the extent that the operators experience operating difficulties and are unable to generate sufficient cash to make payments to us, there could be a material adverse impact on our consolidated results of operations, liquidity and/or financial condition. To mitigate this risk, we monitor our investments through a variety of methods determined by property type and operator. Our monitoring process includes periodic review of financial statements for each facility, periodic review of operator credit, scheduled property inspections and review of covenant compliance.

In addition to our monitoring and research efforts, we also structure our investments to help mitigate payment risk. Some operating leases and loans are credit enhanced by guaranties and/or letters of credit. In addition, operating leases are typically structured as master leases and loans are generally cross-defaulted and cross-collateralized with other loans, operating leases or agreements between us and the operator and its affiliates.

Depending upon the availability and cost of external capital, we anticipate making additional investments in health care related properties. New investments are generally funded from cash on hand, temporary borrowings under our unsecured revolving line of credit and internally generated cash flows. Our investments generate internal cash from rent and interest receipts and principal payments on mortgage loans receivable. Permanent financing for future investments, which replaces funds drawn under our unsecured revolving line of credit, is expected to be provided through a combination of public and private offerings of debt and equity securities and secured and unsecured debt financing. The timing, source and amount of cash flows provided by financing activities and used in investing activities are sensitive to the capital markets' environment, especially to changes in interest rates. Changes in the capital markets' environment may impact the availability of cost-effective capital.

We believe our business model has enabled and will continue to enable us to maintain the integrity of our property investments, including in response to financial difficulties that may be experienced by operators. Traditionally, we have taken a conservative approach to managing our business, choosing to maintain liquidity and exercise patience until favorable investment opportunities arise.

#### COVID-19

On March 11, 2020, the World Health Organization declared the outbreak of coronavirus ("COVID-19") as a pandemic, and on March 13, 2020, the United States declared a national emergency with regard to COVID-19. The COVID-19 pandemic has had repercussions across regional and global economies and financial markets. The outbreak of COVID-19 in many countries, including the United States, has significantly and adversely impacted public health and economic activity, and has contributed to significant volatility, dislocations and liquidity disruptions in financial markets.

The operations and occupancy levels at our properties have been adversely affected by COVID-19 and could be further adversely affected by COVID-19 or another pandemic especially if there are infections on a large scale at our properties. The impact of COVID-19 has included, and another pandemic could include, early resident move-outs, our operators delaying accepting new residents due to quarantines, potential occupants postponing moves to our operators' facilities, and/or hospitals cancelling or significantly reducing elective surgeries thereby creating fewer people in need of skilled nursing care. Additionally, as our operators have responded to the pandemic, operating costs have begun to rise. A decrease in occupancy, ability to collect rents from residents and/or increase in operating costs could have a material adverse effect on the ability of our operators to meet their financial and other contractual obligations to us, including the payment of rent. In recognition of the pandemic impact affecting our operators, we have agreed to rent abatements totaling \$1.1 million and rent deferrals for certain operators totaling \$2.5 million between April and December 2020, of which \$1.5 million subsequently has been paid. The \$2.1 million in rent abatements and deferrals, net with repayments, represented approximately 2% of our April through December 2020 contractual rent. The remaining balance of deferred rent is due to LTC over the next 24 months or upon receipt of government funds from the U.S. Coronavirus Aid, Relief, and Economic Security (the "CARES Act").

Subsequent to December 31, 2020, we proactively provided additional financial support to the majority of our operators by reducing by 50% 2021 rent escalations. This support is provided in the form of a credit to the majority of our operating partners. The one time rent escalation reduction is expected to have an approximate \$0.5 million impact on our 2021 GAAP revenue.

#### Portfolio Overview

The following tables summarize our real estate investment portfolio as of December 31, 2020 (dollar amounts in thousands):

				nths Ended				
		Percentage	December	r 31, 2020	Percentage	Number	Numb	er of
	Gross	of	Rental Interest		of	of	SNF	ALF
Owned Properties	Investments	Investments	Income (1)	Income	Revenues	Properties (2)	Beds (3)	Units (3)
Assisted Living	\$ 880,172	51.4 %	\$ 70,889	\$ —	42.9 %	107		6,103
Skilled Nursing	560,469	32.7 %	62,098	_	37.5 %	51	6,277	212
Other (4)	11,360	0.7 %	970		0.6 %	1_	118	
Total Owned Properties	1,452,001	84.8 %	133,957		81.0 %	159	6,395	6,315
Mortgage Loans								
Skilled Nursing	259,843	15.2 %		31,396	19.0 %	22	2,804	
Total Mortgage Loans	259,843	15.2 %		31,396	19.0 %	22	2,804	
Total Portfolio	\$ 1,711,844	100.0 %	\$ 133,957	\$ 31,396	100.0 %	181	9,199	6,315

		Twelve Months Ended											
			Percentage		December 31, 2020			Percentage	Number	Numb	er of		
		Gross	of			Interest	of	of	SNF	ALF			
Summary of Properties by Type	Iı	ovestments	Investments	I	ncome (1)		Income	Revenues	Properties (2)	Beds (3)	Units (3)		
Assisted Living	\$	880,172	51.4 %	\$	70,889	\$		42.9 %	107	_	6,103		
Skilled Nursing		820,312	47.9 %		62,098		31,396	56.5 %	73	9,081	212		
Other (4)		11,360	0.7 %		970		_	0.6 %	1	118	_		
Total Portfolio	\$	1,711,844	100.0 %	\$	133,957	\$	31,396	100.0 %	181	9,199	6,315		

- (1) Excludes variable rental income from lessee reimbursement and sold properties.
- (2) We have investments in 27 states leased or mortgaged to 29 different operators.
- (3) See Item 2. Properties for discussion of bed/unit count.
- (4) Includes three parcels of land held-for-use and one behavioral health care hospital.

As of December 31, 2020, we had \$1.4 billion in carrying value of net real estate investments, consisting of \$1.1 billion or 81.1% invested in owned and leased properties and \$0.3 billion or 18.9% invested in mortgage loans secured by first mortgages.

For the year ended December 31, 2020, rental income and interest income from mortgage loans represented 79.1% and 19.7%, respectively, of total gross revenues. In most instances, our lease structure contains annual rental escalations. Our leases that contain fixed annual rental escalations and/or have annual rental escalations that are contingent upon changes in the Consumer Price Index, are generally recognized on a straight-line basis over the minimum lease period. Certain leases have annual rental escalations that are contingent upon changes in the gross operating revenues of the property. This revenue is not recognized until the appropriate contingencies have been resolved. During the years ended December 31, 2020, we recognized \$0.1 million of contingent rental income. For the year ended December 31, 2020, we recognized \$1.8 million in straight-line rental income and \$0.6 million in amortization of lease incentives. For the remaining leases in place at December 31, 2020, assuming no modification or replacement of existing leases and no new leased investments are added to our portfolio, except for the subsequent lease extensions and the leases reported below under *Update on Certain Operators*, we currently expect that the non-cash straight-line rent portion of rental income will decrease from \$1.8 million in 2020 to \$0.2 million for projected annual 2021. Our cash rental income is projected to increase from \$148.0 million in 2020 to \$153.1 million for projected annual 2021. At December 31, 2020, the straight-line rent receivable balance on the consolidated balance sheet was \$24.5 million.

Many of our existing leases contain renewal options that, if exercised, could result in the amount of rent payable upon renewal being greater or less than that currently being paid. During the year ended December 31, 2020, there were no lease renewals. During the year ended December 31, 2020, we consolidated four separate lease agreements into a single consolidated master lease with Brookdale Senior Living Communities, Inc ("Brookdale") and extended the lease maturity date by one year to December 31, 2021. Also, during year ended December 31, 2020, we consolidated our two

master leases with an operator into one combined master lease. See *Update on Certain Operators* below for more information related to our consolidated master leases with this operator and Brookdale. Some of our lease agreements provide purchase options allowing the lessees to purchase the properties they currently lease from us. See *Item 8. FINANCIAL STATEMENTS*—*Note 5. Real Estate Investments. Owned Properties* for a table that includes information about purchase options included in our lease agreements.

#### <u>Update on Certain Operators</u>

An affiliate of Senior Lifestyle Corporation ("Senior Lifestyle") operates 23 properties under a master lease with a combination of independent living, assisted living and memory care units. Senior Lifestyle was provided deferred rent in the amount of \$0.4 million in April 2020 which has since been fully repaid, however, they failed to pay full rent during the second quarter of 2020. In accordance with ASC 842, we evaluated the collectibility of receiving substantially all of our lease payments from the Senior Lifestyle master lease through maturity and determined that we did not have the level of certainty required by the standard. Accordingly, we wrote-off a total \$17.7 million of straight-line rent receivable and lease incentives related to this master lease during the second quarter of 2020 and accounted for the Senior Lifestyle master lease on a cash basis effective July 2020. During April through December 2020, we received \$9.2 million of Senior Lifestyle's \$13.8 million contractual rent due and applied their letter of credit and deposits totaling \$3.7 million to the remaining \$0.8 million balance of fourth quarter rent, \$0.2 million to unaccrued past due third quarter rent, \$2.5 million to accrued second quarter rent receivable and \$0.1 million to notes receivable. At December 31, 2020, Senior Lifestyle owed us \$1.0 million in past due unaccrued rent. Also, during the fourth quarter of 2020, we recorded an impairment charge of \$3.0 million related to a memory care community that was operated by Senior Lifestyle. Subsequent to December 31, 2020, we transitioned 11 assisted living communities previously leased to Senior Lifestyle to two operators. These communities are located in Illinois, Ohio and Wisconsin. Total cash rent expected under these master lease agreements is \$5.3 million for the first lease year, \$7.1 million for the second lease year and \$7.3 million for the third lease year, escalating 2% annually thereafter. We are currently evaluating our options for the remaining 12 assisted communities operated by Senior Lifestyle, which may include re-leasing or selling some or all of the properties.

During the third quarter of 2020, an operator paid \$0.5 million of its contractual rent of \$1.3 million. In accordance with ASC 842, we evaluated the collectibility of receiving substantially all of our lease payments form the operator master lease through maturity and determined that we did not have the level of certainty required by the standard. Accordingly, we wrote-off \$1.2 million of straight-line rent receivable related to this master lease during the third quarter of 2020. Effective September 1, 2020, we consolidated our two master leases with the operator into one combined master lease. Under the new combined master lease, we agreed to abate \$0.6 million of third quarter rent along with \$0.1 million that had been deferred in second quarter of 2020. Additionally, the new combined master lease allows the operator to defer rent as needed through March 31, 2021. During the fourth quarter of 2020, we granted a \$1.1 million deferral of rent of the operator's \$1.3 million contractual rent. The remaining deferred balance due from the operator is \$0.4 million as of December 31, 2020. We also recorded an impairment charge of \$0.9 million related to an assisted living community that was operated by the operator. The community was closed in October 2020. We are currently evaluating our options to sell this property.

On August 10, 2020, in its Quarterly Report on Form 10-Q, Genesis Healthcare, Inc. ("Genesis") reported doubt regarding its ability to continue as a going concern. Accordingly, we evaluated the collectibility of receiving substantially all of our lease payments from the Genesis master lease through maturity in accordance with ASC 842, and determined that we did not have the level of certainty required by the standard. As a result, we wrote-off \$4.3 million of straight-line rent receivable related to this master lease during the third quarter of 2020 and transitioned rental revenue recognition to cash basis in third quarter of 2020. Genesis is current on rent payments through February 2021.

Anthem Memory Care ("Anthem") operates 11 memory care communities under a master lease and was placed in default in 2017 resulting from Anthem's partial payment of its minimum rent. However, we did not enforce our rights and remedies pertaining to the event of default, under the stipulation that Anthem achieves sufficient performance and pays agreed upon rent. In accordance with ASC 842 lease accounting guidance, at January 1, 2019, we evaluated the collectibility of straight-line rent receivable and lease incentive balances related to Anthem and determined that it was not probable that we would collect substantially all of the contractual lease obligations through maturity. Accordingly, we wrote-off the balances to equity as of January 1, 2019, as required by the ASC 842 transition guidance. Anthem paid us annual cash rent of \$9.9 million in 2020. We receive regular financial performance updates from Anthem and

continue to monitor their performance obligations under the master lease agreement. Anthem has paid their agreed upon rent through February 2021.

Preferred Care, Inc. ("Preferred Care") and affiliated entities filed for Chapter 11 bankruptcy in 2017 as a result of a multi-million-dollar judgment in a lawsuit in Kentucky against Preferred Care and certain affiliated entities. Preferred Care leased 24 properties under two master leases from us and the Preferred Care operating entities that subleased those properties did not file for bankruptcy. In accordance with ASC 842 lease accounting guidance, at January 1, 2019, we evaluated the collectibility of straight-line rent receivable and lease incentive balances related to Preferred Care and determined it was not probable that we would collect substantially all of the contractual lease obligations through maturity. Accordingly, we wrote-off the balances to equity as of January 1, 2019, as required by the ASC 842 transition guidance. Preferred Care did not affirm our master leases and subsequently filed for Chapter 7 bankruptcy in 2019.

During the fourth quarter of 2019, we entered into multiple contracts to sell the 24 properties leased by Preferred Care and completed the sales by the end of the first quarter of 2020. The combined net proceeds from the sales, including the 2019 transactions, was approximately \$77.9 million resulting in a total gain of approximately \$44.0 million. The 24 properties leased by Preferred Care had a combined net book value of \$35.6 million. The 21 properties sold in the first quarter of 2020, which included 2,411 beds in Arizona, Colorado, Iowa, Kansas and Texas, were sold through multiple transactions and generated net proceeds of \$72.1 million. These 21 properties had a combined net book value of \$29.1 million and resulted in total gain on sale of \$44.1 million.

Senior Care Centers, LLC and affiliates and subsidiaries ("Senior Care") filed for Chapter 11 bankruptcy as a result of lease terminations from certain landlords and on-going operational challenges in December 2018. Senior Care did not pay us December 2018 rent and accordingly, in December 2018, we placed Senior Care on a cash basis. In accordance with ASC 842 lease accounting guidance, at January 1, 2019, we evaluated the collectibility of the straight-line rent receivable and lease incentive balance related to Senior Care and determined it was not probable that we would collect substantially all of the contractual lease obligations through maturity. Accordingly, we wrote-off the balances to equity as of January 1, 2019, as required by the ASC 842 transition guidance. During 2019, we received the December 2018 unpaid rent, late fees and legal cost reimbursement totaling \$1.6 million from Senior Care. In March 2020, Senior Care emerged from bankruptcy and affirmed our master lease. We continue to evaluate the collectibility of our Senior Care master lease on a quarterly basis. Senior Care is current on rent payments through February 2021.

During the year ended December 31, 2020, we consolidated four separate lease agreements into a single consolidated master lease with Brookdale and extended the lease maturity date by one year to December 31, 2021. The new master lease provides three renewal options consisting of a four-year renewal option, a five-year renewal option and a 10-year renewal option. The notice period for the first renewal option is January 1, 2021 to April 30, 2021. The economic rent terms remain the same as the consolidated rent terms under the previous four separate lease agreements. In addition, we have extended a \$4.0 million capital commitment to Brookdale, which is available through December 31, 2021 at a 7% yield. As of December 31, 2020, we funded \$1.7 million under this commitment with a remaining commitment of \$2.3 million. Brookdale is current on rent payments through February 2021.

#### 2020 Transactions Overview

The following tables summarizes our transactions in 2020 (dollar amounts in thousand):

## Investment in Owned Properties

	Number of	Type of	Number of	Initial Cash	Purchase	Tr	Total ransaction	1	Total Acquisition
State	Properties	Properties	Beds/Units	Yield	Price		Costs		Costs
Texas	1	SNF	140	8.5 %	\$ 13.500	\$	81	\$	13.581

## Sold Properties

<u>State</u>	Type of Properties	Number of Properties	Number of Beds/Units	Sales Price	Carrying Value	Net Gain
N/A	N/A	_	_	s —	s —	\$ 129 <sup>(1)</sup>
Arizona	SNF	1	194	12,550	2,229	10,293
Colorado	SNF	3	275	15,000	4,271	10,364
Iowa	SNF (	(2) 7	544	14,500	4,886	9,051
Kansas	SNF	3	250	9,750	7,438	1,993
Texas	SNF	7	1,148	23,000	10,260	12,287
		21	2,411	\$ 74,800	\$ 29,084	\$ 44,117 (3)

<sup>(1)</sup> Gain recognized from the \$90 repayment of a holdback related to a property sold during the fourth quarter of 2019 and the reassessment adjustment of \$39 from the holdback under the expected value model per ASC Topic 606, Contracts with Customers ("ASC 606").

## **Development Projects**

	Devel	 Improvements		
Assisted Living Communities	\$	4,491	\$ 6,842	
Skilled Nursing Centers		12,208	 71	
Total	\$	16,699	\$ 6,913	

## Completed Developments

Numl of	oer .	Type I	Number of			Total
Proper	rties Pr	operty B	eds/Units	State	I	nvestment
1	AI	LF/MC	78	Oregon	\$	18,447
1	:	SNF	90	Missouri		16,587
2			168		\$	35,034

### Investment in Mortgage Loans

Originations and funding under mortgage loans receivable	\$ 4,253
Scheduled principal payments received	(1,065)
Mortgage loan premium amortization	(4)
Provision for loan loss reserve	(32)
Net increase in mortgage loans receivable	\$ 3,152

<sup>(2)</sup> This transaction includes a holdback of \$838 which is held in an interest-bearing account with an escrow holder on behalf of the buyer for potential specific losses. Using the expected value model per ASC 606, we estimated and recorded the holdback value of \$471. During the year ended December 31, 2020, we recognized an additional net gain on sale of \$137. At December 31, 2020, the estimated holdback value was \$609.

<sup>(3)</sup> Properties sold within the Preferred Care portfolio.

#### Investments in Unconsolidated Joint Ventures

State	Type of Properties	Type of Investment	Total Preferred Return	Contractual Cash Portion	Number of Beds/ Units	Investment Commitment	Carrying Value	Capital Contribution	Income Recognized	Cash Interest Received
Arizona	ALF/MC/ILF	Preferred Equity	N/A %	N/A % (1	— <b>s</b>	_	\$ — (1)	\$ 58.5	231 5	3 231
Washington (2)	UDP	Preferred Equity (2)	12 %	7 %	_	_	6,340	6,340	169	169
Washington (3)	UDP	Preferred Equity (3)	12 %	8 %		13,000	5,000	5,000	32	32
					<u> </u>	13,000	\$ 11,340	\$ 11,398 \$	432 5	3 432

- (1) We had a preferred equity investment in an unconsolidated joint venture that owned four communities providing independent living, assisted living and memory care services. During 2020, the four properties comprising the joint venture were sold. Accordingly, we received liquidation proceeds of \$17,848. As a result of the recoverability analysis, we impaired the investment by \$5,500 in 2019 and recorded an additional \$758 loss in 2020.
- (2) Invested \$6,340 of preferred equity in an entity that will develop a 95-unit ALF/MC in Washington. Our investment represents 15.5% of the estimated total investment. The preferred equity investment earns an initial cash rate of 7% increasing to 9% in year four until the internal rate of return ("IRR") is 8%. After achieving an 8% IRR, the cash rate drops to 8% with an IRR ranging between 12% to 14%.
- (3) Entered into \$13,000 preferred equity commitment in an entity that will develop and own a 267-unit ILF/ALF in Washington. The preferred equity investment earns an initial cash rate of 8% with an IRR of 12%. Our investment represents 11.6% of the estimated total investment.

## Investment in Notes Receivable

Advances under notes receivable	\$ 2,078 (1)
Principal payments received under notes receivable	(5,275) <sup>(2)</sup>
Reclassed to real estate under development	(300) (3)
Notes receivable reserve	 35
Net decrease in notes receivable	\$ (3,462)

- (1) Funding under working capital notes with interest ranging between 5.0% to 7.5% and maturities between 2025 and 2030.
- (2) Subsequent to December 31, 2020, we received \$900 for the payoff of a note receivable.
- (3) Represents an interim working capital loan related to a development project which matured upon completion of the development project and commencement of the lease.

#### Key Performance Indicators, Trends and Uncertainties

We utilize several key performance indicators to evaluate the various aspects of our business. These indicators are discussed below and relate to concentration risk and credit strength. Management uses these key performance indicators to facilitate internal and external comparisons to our historical operating results in making operating decisions and for budget planning purposes.

Concentration Risk. We evaluate by gross real estate investment our concentration risk in terms of asset mix, real estate investment mix, operator mix and geographic mix. Concentration risk is valuable to understand what portion of our real estate investments could be at risk if certain sectors were to experience downturns. Asset mix measures the portion of our real estate investments that are real property or mortgage loans. Investment mix measures the portion of our investments that relate to our various property types. Operator mix measures the portion of our real estate investments that relate to our top five operators. Geographic mix measures the portion of our real estate investment that relate to our top five states.

The following table reflects our recent historical trends of concentration risk (gross investment, in thousands):

	 12/31/20		9/30/20		6/30/20		3/31/20		12/31/19
Asset mix:									
Real property	\$ 1,452,001	\$	1,448,764	\$	1,445,691	\$	1,438,177	\$	1,484,571
Loans receivable	259,843		260,267		258,649		256,959		256,659
Real estate investment mix:									
Skilled nursing centers	\$ 820,312	\$	817,364	\$	812,637	\$	807,457	\$	857,187
Assisted living communities	880,172		880,307		880,343		876,319		872,683
Other (1)	11,360		11,360		11,360		11,360		11,360
Operator mix:									
Prestige Healthcare (1)	\$ 272,976	\$	273,399	\$	271,781	\$	270,091	\$	269,792
Senior Lifestyle Corporation (2)	188,586		191,622		191,622		191,622		191,283
Senior Care Centers	138,109		138,109		138,109		138,109		138,109
Anthem Memory Care	136,483		136,483		136,483		136,483		136,484
Carespring Health Care Management	102,520		102,520		102,520		102,520		102,520
Remaining operators	873,170		866,898		863,825		856,311		903,042
Geographic mix:									
Michigan	\$ 281,963	\$	282,103	\$	279,821	\$	277,063	\$	276,742
Texas	273,287		273,075		273,075		273,075		284,697
Wisconsin	149,403		149,403		149,403		149,405		149,290
California	105,163		104,924		104,687		103,970		103,240
Colorado	104,090		106,879		106,879		106,879		114,923
Remaining states	797,938		792,647		790,475		784,744		812,338

As of December 31, 2020, we have three parcels of land. These parcels are located adjacent to properties securing the Prestige Healthcare mortgage loan and are managed by Prestige.

Credit Strength. We measure our credit strength both in terms of leverage ratios and coverage ratios. Our leverage ratios include debt to gross asset value and debt to market capitalization. The leverage ratios indicate how much of our consolidated balance sheet capitalization is related to long-term obligations. Our coverage ratios include interest coverage ratio and fixed charge coverage ratio. The coverage ratios indicate our ability to service interest and fixed charges (interest). The coverage ratios are based on earnings before interest, taxes, depreciation and amortization for real estate ("EBITDAre") as defined by National Association of Real Estate Investment Trusts ("NAREIT"). EBITDAre is calculated as net income (computed in accordance with GAAP) excluding (i) interest expense, (ii) income tax expense, (iii) real estate depreciation and amortization, (iv) impairment write-downs of depreciable real estate, (v) gains or losses on the sale of depreciable real estate, and (vi) adjustments for unconsolidated partnerships and joint ventures. Adjusted EBITDAre is calculated as EBITDAre adjusted for non-recurring items. Leverage ratios and coverage ratios are widely used by investors, analysts and rating agencies in the valuation, comparison, rating and investment recommendations of companies. The following table reflects the recent historical trends for our credit strength measures:

<sup>(2)</sup> Subsequent to December 31, 2020, we transitioned 11 ALFs from Senior Lifestyle to two operators.

#### Table of Contents

#### **Balance Sheet Metrics**

	Year Ended										
	12/31/20	12/31/20	9/30/20	6/30/20	3/31/20	12/31/19					
Debt to gross asset value	35.8 %	35.8 % (1)	36.5 % (1)	37.4 %	37.3 %	37.2 %					
Debt to market capitalization ratio	29.8 %	29.8 % (2)	32.7 % (4)	31.8 % (5)	36.3 % (4)	28.0 %					
Interest coverage ratio (6)	4.9 x	5.3 x <sup>(3)</sup>	4.8 x	4.9 x	4.7 x	4.9 x					
Fixed charge coverage ratio (6)	4.9 x	5.3 x <sup>(3)</sup>	4.8 x	4.9 x	4.7 x	4.9 x					

- (1) Decreased due to decrease in outstanding debt partially offset by decrease in gross value.
- (2) Decreased due to decrease in outstanding debt and increase in market capitalization.
- (3) Increased due to decrease in interest expense and increase in rental income.
- (4) Increased due to decrease in market capitalization, partially offset by decrease in outstanding debt.
- (5) Decreased due to increase in market capitalization.
- (6) In calculating our interest coverage and fixed charge coverage ratios above, we use EBITDAre, which is a financial measure not derived in accordance with U.S. generally accepted accounting principles ("GAAP") (non-GAAP financial measure). EBITDAre and Adjusted EBITDAre are not alternatives to net income, operating income or cash flows from operating activities as calculated and presented in accordance with GAAP. You should not rely on EBITDAre and Adjusted EBITDAre as a substitute for any such GAAP financial measures or consider it in isolation, for the purpose of analyzing our financial performance, financial position or cash flows. Net income is the most directly comparable GAAP measure to EBITDAre and Adjusted EBITDAre.

	Ye	ar to Date	e Quarter Ended									
		12/31/20	_	12/31/20	_	9/30/20		6/30/20		3/31/20	1	2/31/19
Net income	\$	95,677	\$	17,665	\$	12,338	\$	1,952	\$	63,722	\$	12,631
Less/Add: (Gain)/ loss on sale		(44,117)		(44)		(30)		(189)		(43,854)		4,630
Add: Loss on unconsolidated joint ventures		758		138		_		620		_		_
Add: Impairment loss		3,977		3,036		941		_		_		5,500
Add: Interest expense		29,705		7,088		7,361		7,546		7,710		7,578
Add: Depreciation and amortization		39,071		9,839		9,766		9,797		9,669		9,817
EBITDAre	\$	125,071	\$	37,722	\$	30,376	\$	19,726	\$	37,247	\$	40,156
Add (less): Non-recurring one-time items		22,841		_		5,099		17,742		_		(2,111)
Adjusted EBITDAre	\$	147,912	\$	37,722	\$	35,475	\$	37,468	\$	37,247	\$	38,045
Interest expense	\$	29,705	\$	7,088	\$	7,361	\$	7,546	\$	7,710	\$	7,578
Add: Capitalized interest		354				77		86		191		167
Interest incurred	\$	30,059	\$	7,088	\$	7,438	\$	7,632	\$	7,901	\$	7,745
Interest coverage ratio		4.9 x		5.3 2	K	4.8 >	ζ.	4.9 2	X	4.7 >	ĸ	4.9 x
Interest incurred	\$	30,059	\$	7,088	\$	7,438	\$	7,632	\$	7,901	\$	7,745
Total fixed charges	\$	30,059	\$	7,088	\$	7,438	\$	7,632	\$	7,901	\$	7,745
Fixed charge coverage ratio		4.9	x	5.3 >	K	4.8 >	(	4.9 2	X	4.7 >	ĸ	4.9 x

#### Table of Contents

We evaluate our key performance indicators in conjunction with current expectations to determine if historical trends are indicative of future results. Our expected results may not be achieved and actual results may differ materially from our expectations. This may be a result of various factors, including, but not limited to:

- The status of the economy;
- The status of capital markets, including prevailing interest rates;
- Compliance with and changes to regulations and payment policies within the health care industry;
- Changes in financing terms;
- Competition within the health care and seniors housing industries;
- Changes in federal, state and local legislation;
- The duration, spread and severity of the COVID-19 outbreak.

Management regularly monitors the economic and other factors listed above. We develop strategic and tactical plans designed to improve performance and maximize our competitive position. Our ability to achieve our financial objectives is dependent upon our ability to effectively execute these plans and to appropriately respond to emerging economic and company-specific trends.

#### **Operating Results**

Year ended December 31, 2020 compared to year ended December 31, 2019 (in thousands):

	<u>Years ended December 31,</u> 2020 2019 Differe									
	2020 2019									
Revenues:										
Rental income	\$	126,094	\$	152,755	\$	$(26,661)^{(1)}$				
Interest income from mortgage loans		31,396		29,991		1,405 <sup>(2)</sup>				
Interest and other income		1,847		2,558		$(711)^{(3)}$				
Total revenues		159,337		185,304		(25,967)				
Expenses:										
Interest expense		29,705		30,582		877 <sup>(4)</sup>				
Depreciation and amortization		39,071		39,216		145				
Impairment loss from real estate investments		3,977		_		$(3,977)^{(5)}$				
(Recovery) provision for doubtful accounts		(3)		166	169					
Transaction costs		299		365	66 1,690 <sup>(6)</sup>					
Property tax expense		15,065		16,755	16,755					
General and administrative expenses		19,710		18,453		$(1,257)^{(7)}$				
Total expenses		107,824		105,537		(2,287)				
Other operating income:										
Gain on sale of real estate, net		44,117 (8)		2,106 (9)		42,011				
Operating income		95,630		81,873		13,757				
Gain from property insurance proceeds		373 (10	))	2,111 (10	)	(1,738)				
Loss on unconsolidated joint ventures		(758) <sup>(11</sup>	)	_		(758)				
Impairment loss from investments in unconsolidated joint ventures		_		$(5,500)^{(12}$	)	5,500				
Income from unconsolidated joint ventures		432		2,388		$(1,956)^{(13)}$				
Net income		95,677		80,872		14,805				
Income allocated to non-controlling interests		(384)		(346)		(38)				
Net income attributable to LTC Properties, Inc.		95,293		80,526		14,767				
Income allocated to participating securities		(422)		(391)		(31)				
Net income available to common stockholders	\$	94,871	\$	80,135	\$	14,736				
	_									

- (1) Decreased primarily due to the \$23,214 write-off of straight-line rent receivable and lease incentive balances during 2020, reduction in rent related to the sale of the Preferred Care portfolio, reduced revenue from Senior Lifestyle, and abated and deferred rent, partially offset by increased rent from contractual escalations, acquisitions and completed development projects.
- (2) Increased primarily due to additional mortgage and capital improvement funding offset by scheduled principal paydowns.
- (3) Decreased primarily due to the partial paydown of a mezzanine loan.
- (4) Decreased primarily due to lower outstanding balance and interest rates on our line of credit in 2020, partially offset by increased interest from sale of \$100,000 senior unsecured notes during the fourth quarter of 2019.
- (5) Represents \$3,036 impairment loss related to a 48-unit ALF in Colorado and \$941 impairment loss related to a 61-unit ALF in Florida.
- (6) Decreased primarily due to the timing of Senior Lifestyle property tax escrow receipts and the payment of related taxes.
- (7) Increased primarily due to higher incentive compensation expense in 2020 and prior year's legal fee reimbursement from Senior Care.
- (8) Represents gain on sale of 21 SNFs within the Preferred Care portfolio and recognition of additional gain due to quarterly evaluation of funds held in escrow from previously sold properties.
- (9) Represents the net gain resulting from sale of three SNFs and an ALF during 2019. Additionally, represents an additional \$500 net gain on sale due to receipt of funds held in escrow related to a portfolio of six ALFs sold in 2018.
- (10) Relates to insurance proceeds related to properties sold.
- (11) Relates to the sale of properties comprising a joint venture in which we had a preferred equity investment. Also, see (12) below.
- (12) Relates to a preferred equity investment in a joint venture comprised of four ALFs which we wrote-down to its estimated fair value.
- (13) Decreased due to (12) above and payoff of a mezzanine loan in 2019. Offset by two preferred equity investments in 2020.

Year ended December 31, 2019 compared to year ended December 31, 2018 (in thousands)

	Years ended D	Years ended December 31,						
	2019	2018	Difference					
Revenues:								
Rental income	\$ 152,755	\$ 135,405	§ 17,350 <sup>(1) (2)</sup>					
Interest income from mortgage loans	29,991	28,200	1,791 <sup>(3)</sup>					
Interest and other income	2,558	5,040	$(2,482)^{(4)}$					
Total revenues	185,304	16,659						
Expenses:								
Interest expense	30,582	30,196	(386)					
Depreciation and amortization	39,216	37,555	$(1,661)^{(5)}$					
Provision for doubtful accounts	166	87	(79)					
Transaction costs	365	84	(281)					
	16,755	04	$(16,755)^{(2)}$					
Property tax expense	,	10 102	740 (6)					
General and administrative expenses	18,453	19,193						
Total expenses	105,537	87,115	(18,422)					
Other operating income:								
Gain on sale of real estate, net	2,106 (7)	70,682 (8)	(68,576)					
Operating income	81,873	152,212	(70,339)					
Gain from property insurance proceeds	2,111	_	2,111 (9)					
Impairment loss from investments in unconsolidated joint ventures	(5,500)	_	$(5,500)^{(10)}$					
Income from unconsolidated joint ventures	2,388	2,864	(476)					
Net income	80,872	155,076	(74,204)					
Income allocated to non-controlling interests	(346)	(95)	(251)					
Net income attributable to LTC Properties, Inc.	80,526	154,981	(74,455)					
Income allocated to participating securities	(391)	(625)	234					
Net income available to common stockholders	\$ 80,135	\$ 154,356	(74,221)					

- (1) Increased due to (2) below and increased rent from acquisitions and developments partially offset by decreased rent from sold properties and properties transitioned to other operators.
- (2) Increased due to recording \$15,998 real estate taxes that are reimbursed by our operators as rental income with a corresponding property tax expense. We adopted ASC 842 using a modified retrospective approach as of the adoption date of January 1, 2019. Accordingly, we are not required to report the expense and revenue stream for periods prior to January 1, 2019.
- (3) Increased primarily due to mortgage originations and capital improvement funding.
- (4) Decreased primarily due to net impact of the write-off of an earn-out liability and the related lease incentive asset during 2018 partially offset by increase in other income during 2019 due to mezzanine loan originations.
- (5) Increased due to acquisitions and completed developments partially offset by sold properties.
- (6) Decreased primarily due to lower accrual of incentive compensation in 2019.
- (7) Represents the net gain resulting from sale of three SNFs and an ALF during 2019. Additionally, represents an additional \$500 net gain on sale due to receipt of funds held in escrow related to a portfolio of six ALFs sold in 2018. See (8) below.
- (8) Represents the net gain on sale related to six ALFs and four SNFs during 2018.
- (9) Relates to insurance proceeds from a property sold in 2019.
- (10) Relates to a preferred equity investment in a joint venture comprised of four ALFs which we wrote-down to its estimated fair value.

#### **Funds From Operations**

Funds from Operations ("FFO") attributable to common stockholders, basic FFO attributable to common stockholders per share and diluted FFO attributable to common stockholders per share are supplemental measures of a REIT's financial performance that are not defined by GAAP. Real estate values historically rise and fall with market conditions, but cost accounting for real estate assets in accordance with GAAP assumes that the value of real estate assets diminishes predictably over time. We believe that by excluding the effect of historical cost depreciation, which

may be of limited relevance in evaluating current performance, FFO facilitates comparisons of operating performance between periods.

We use FFO as a supplemental performance measurement of our cash flow generated by operations. FFO does not represent cash generated from operating activities in accordance with GAAP, and is not necessarily indicative of cash available to fund cash needs and should not be considered an alternative to net income available to common stockholders.

We calculate and report FFO in accordance with the definition and interpretive guidelines issued by the NAREIT. FFO, as defined by NAREIT, means net income available to common stockholders (computed in accordance with GAAP) excluding gains or losses on the sale of real estate and impairment write-downs of depreciable real estate plus real estate depreciation and amortization, and after adjustments for unconsolidated partnerships and joint ventures. Our calculation of FFO may not be comparable to FFO reported by other REITs that do not define the term in accordance with the current NAREIT definition or that have a different interpretation of the current NAREIT definition from us; therefore, caution should be exercised when comparing our FFO to that of other REITs.

The following table reconciles net income available to common stockholders to FFO attributable to common stockholders (unaudited, amounts in thousands, except per share amounts):

	 For the year ended December 31,										
	2020		2019		2018						
GAAP net income available to common stockholders	\$ 94,871	\$	80,135	\$	154,356						
Add: Depreciation and amortization	39,071		39,216		37,555						
Add: Impairment loss from investments	3,977		5,500		_						
Add: Loss on unconsolidated joint ventures	758		_		_						
Less: Gain on sale of real estate, net	(44,117)		(2,106)		(70,682)						
NAREIT FFO attributable to common stockholders	\$ 94,560	\$	122,745	\$	121,229						
NAREIT FFO attributable to common stockholders per share:	 										
Basic	\$ 2.41	\$	3.10	\$	3.07						
Diluted	\$ 2.41	\$	3.08 (1)	\$	3.06 (1)						
Weighted average shares used to calculate NAREIT FFO per share:	 										
Basic	39,179		39,571		39,477						
Diluted	39,264 (2)		39,921 (3)		39,839 (3)						

<sup>(1)</sup> Includes the effect of participating securities.

#### **Critical Accounting Policies**

See Item 8. FINANCIAL STATEMENTS—Note 2. Summary of Significant Accounting Policies.

### **Liquidity and Capital Resources**

#### Sources and Uses of Cash

As of December 31, 2020, we had a total of \$7.8 million of cash and cash equivalents, \$510.1 million available under our unsecured revolving line of credit and the potential ability to access the capital markets through the issuance of \$200.0 million of common stock under our Equity Distribution Agreements. Furthermore, we have the ability to access the capital markets through the issuance of debt and/or equity securities under an automatic shelf registration statement.

We believe that our current cash balance, cash flow from operations available for distribution or reinvestment, our borrowing capacity and our potential ability to access the capital markets are sufficient to provide for payment of our current operating costs, meet debt obligations and pay common dividends at least sufficient to maintain our REIT status

<sup>(2)</sup> Diluted weighted average shares used to calculate FFO per share includes the effect of performance-based stock units.

<sup>(3)</sup> Diluted weighted average shares used to calculate FFO per share includes the effect of stock option equivalents, participating securities and performance-based stock units.

#### Table of Contents

and repay borrowings at, or prior to, their maturity. The timing, source and amount of cash flows used by financing and investing activities are sensitive to the capital markets' environment, especially to changes in interest rates. In addition, COVID-19 has adversely affected and is expected to continue to adversely affect our operators' business, results of operations, cash flows and financial condition which could, in turn, adversely affect our financial position.

The operating results of the properties will be impacted by various factors over which the operators/owners may have no control. Those factors include, without limitation, the health of the economy, changes in supply of or demand for competing seniors housing and health care properties, ability to control rising operating costs, the potential for significant reforms in the health care industry, and the impact of COVID-19. In addition, our future growth in net income and cash flow may be adversely impacted by various proposals for changes in the governmental regulations and financing of the health care industry, and the impact of COVID-19 or other pandemic level viruses. We cannot presently predict what impact these potential events may have, if any. We believe that adequate provision has been made for the possibility of loans proving uncollectible but we will continually evaluate the financial status of the operations of the seniors housing and health care properties. In addition, we will monitor our borrowers and the underlying collateral for mortgage loans and will make future revisions to the provision, if considered necessary.

Depending on the duration, spread and the severity of the COVID-19 outbreak, our borrowing capacity, compliance with financial covenants, ability to access the capital markets, and the payment of dividends may be negatively impacted. We continuously evaluate the availability of cost-effective capital and believe we have sufficient liquidity for corporate expenses and additional capital investments in 2021.

Our investments, principally our investments in owned properties and mortgage loans, are subject to the possibility of loss of their carrying values as a result of changes in market prices, interest rates and inflationary expectations. The effects on interest rates may affect our costs of financing our operations and the fair market value of our financial assets. Generally, our leases have agreed upon annual increases and our loans have predetermined increases in interest rates. Inasmuch as we may initially fund some of our investments with variable interest rate debt, we would be at risk of net interest margin deterioration if medium and long-term rates were to increase.

Our primary sources of cash include rent and interest receipts, borrowings under our unsecured credit facility, public and private issuance of debt and equity securities, proceeds from investment dispositions and principal payments on loans receivable. Our primary uses of cash include dividend distributions, debt service payments (including principal and interest), real property investments (including acquisitions, capital expenditures and construction advances), loan advances and general and administrative expenses. These sources and uses of cash are reflected in our *Consolidated Statements of Cash Flows* as summarized below (in thousands):

	Year Ended I	 Change	
Cash provided by (used in):	2020	2019	\$
Operating activities	\$ 118,980	\$ 122,469	\$ (3,489)
Investing activities	41,053	(78,988)	120,041
Financing activities	(156,505)	(44,001)	(112,504)
Increase (decrease) in cash, cash equivalents and restricted cash	3,528	(520)	 4,048
Cash, cash equivalents and restricted cash, beginning of period	4,244	4,764	(520)
Cash, cash equivalents and restricted cash, end of period	\$ 7,772	\$ 4,244	\$ 3,528

#### **Debt Obligations**

Bank Borrowings. We have an Unsecured Credit Agreement that provides for a revolving line of credit up to \$600.0 million in aggregate commitment of the lenders and the opportunity to increase the commitment size of the credit agreement up to a total of \$1.0 billion. The Unsecured Credit Agreement matures on June 27, 2022 and provides for a one-year extension option at our discretion, subject to customary conditions. Based on our leverage at December 31, 2020, the facility provides for interest annually at LIBOR plus 115 basis points and a facility fee of 20 basis points. At December 31, 2020, we were in compliance with all covenants.

Senior Unsecured Notes. We have senior unsecured notes held by institutional investors with interest rates ranging from 3.85% to 5.03%. The senior unsecured notes mature between 2021 and 2032.

The debt obligations by component as of December 31, 2020 are as follows (dollar amounts in thousands):

	Applicable Interest						
<b>Debt Obligations</b>	Rate (1)		Balance	В	orrowing		
Bank borrowings (2)	1.38%	\$	89,900	\$	510,100		
Senior unsecured notes, net of debt issue costs (2)	4.37%		559,482				
Total	3.96%	\$	649,382	\$	510,100		

- (1) Represents weighted average of interest rate as of December 31, 2020.
- (2) Subsequent to December 31, 2020, we borrowed \$9,000 under our unsecured revolving line of credit. Accordingly, we have \$98,900 outstanding and \$501,100 available for borrowing under our unsecured revolving line of credit.
- (3) Subsequent to December 31, 2020, we paid \$7,000 under our senior unsecured notes, accordingly we have \$552,482 outstanding, net of debt issue costs, under our senior unsecured notes.

Our debt borrowings and repayments during the year ended December 31, 2020, are as follows (in thousands):

Debt Obligations	Borrowings	Repayments		
Bank borrowings	\$ 24,000	\$ (28,000)		
Senior unsecured notes	_	(40,160)		
Total	\$ 24,000	\$ (68,160)		

#### <u>Equity</u>

*Non-controlling Interests.* We may, enter into partnerships to develop and/or own real estate. Given that our limited members do not have substantive kick-out rights, liquidation rights, or participation rights, we have concluded that the partnerships are VIEs. Since we exercise power over and receive benefits from the VIEs, we are considered the primary beneficiary. Accordingly, we consolidate the VIEs and record the non-controlling interests at cost.

At December 31, 2020, we had 39,242,225 shares of common stock outstanding, equity on our balance sheet totaled \$775.8 million and our equity securities had a market value of \$1.5 billion. During the year ended December 31, 2020, we declared and paid \$90.3 million of cash dividends.

Common Stock. We have an equity distribution agreement with sales agents to issue and sell, from time to time, up to \$200.0 million in aggregate offering price of our common shares. The equity distribution agreement provides for sales of common shares to be made by means of ordinary brokers' transactions, which may include block trades, or transactions that are deemed to be "at the market" offerings. At December 31, 2020, we had \$200.0 million available under our equity distribution agreement.

During 2020, we acquired 76,574 shares of common stock held by employees who tendered owned shares to satisfy tax withholding obligations. Subsequent to December 31, 2020, we declared a monthly cash dividend of \$0.19 per share on our common stock for the months of January, February and March 2021, payable on January 29, February 26 and March 31, 2021, respectively, to stockholders of record on January 21, February 18, and March 23, 2021, respectively.

Stock Repurchase Plan. During the first quarter of 2020, our Board of Directors authorized the repurchase of up to 5,000,000 outstanding shares of common stock. During the year ended December 31, 2020, we purchased 615,827 shares at an average price of \$29.25 per share, including commissions, for a total purchase price of \$18.0 million. Due to the rising level of uncertainty in financial markets and the adverse effects of COVID-19 on the public health and our operators, our Board of Directors terminated the stock repurchase plan on March 25, 2020.

Stock Based Compensation Plans. During 2015, we adopted, and our stockholders approved the 2015 Equity Participation Plan (the "2015 Plan") which 1,400,000 shares of common stock have been reserved for awards, including nonqualified stock option grants and restricted stock grants to officers, employees, non-employee directors and consultants. The terms of the awards granted under the 2015 Plan are set by our compensation committee at its

#### Table of Contents

#### discretion.

Restricted Stock and Performance-based Stock Units. During 2020, we granted 167,375 shares of restricted common stock and performance-based stock units under the 2015 Plan as follows:

No. of Shares	 Price per Share	Vesting Period
76,464	\$ 48.95	ratably over 3 years
66,027	\$ 49.98	TSR targets (1)
9,884	\$ 38.45	May 27, 2021
15,000	\$ 38.45	ratably over 3 years
167,375		

<sup>(1)</sup> Vesting is based on achieving certain total shareholder return ("TSR") targets in 4 years with acceleration opportunity in 3 years.

At December 31, 2020, the total number of restricted common stock shares that are scheduled to vest, and performance-based stock units that could possibly vest and remaining compensation expense to be recognized related to the future service period of unvested outstanding restricted common stock and performance-based stock units are as follows (dollar amounts in thousands):

	Number	Remaining							
	of	Compensation Expense							
Vesting Date									
2021	159,537 <sup>(1)</sup> \$	5,201							
2022	117,417 <sup>(2)</sup>	2,729							
2023	96,520 <sup>(3)</sup>	367							
Total	373,474 \$	8,297							

<sup>(1)</sup> Includes 66,171 performance-based stock units. The performance-based stock units are valued utilizing a lattice-binomial option pricing model based on Monte Carlo simulations. The company recognizes the fair value of the awards over the applicable vesting period as compensation expense.

Stock Options. We did not issue any stock options during the year ended December 31, 2020. At December 31, 2020, we have 15,000 stock options outstanding and exercisable.

#### Contractual Obligations

We monitor our contractual obligations and commitments detailed above to ensure funds are available to meet obligations when due. The following table represents our long-term contractual obligations (scheduled principal payments and amounts due at maturity) as of December 31, 2020, excluding the effects of interest and debt issue costs (*in thousands*):

	Total		2021		2022	2023	 2024	 2025		Thereafter
Bank borrowings	\$ 89,900 (1)	\$	_	\$	89,900	\$ 	\$ _	\$ 	\$	_
Senior unsecured notes	560,140 (2	()	47,160 (	1)	48,160	49,160	49,160	49,500		317,000
	\$ 650,040	\$	47,160	\$	138,060	\$ 49,160	\$ 49,160	\$ 49,500	\$	317,000

<sup>(1)</sup> Subsequent to December 31, 2020, we borrowed \$9,000 under our unsecured revolving line of credit. Accordingly, we have \$98,900 outstanding and \$501,100 available for borrowing under our unsecured revolving line of credit.

<sup>(2)</sup> Includes 60,836 performance-based stock units. See (1) above for valuation methodology.

<sup>(3)</sup> Includes 66,027 performance-based stock units. See (1) above for valuation methodology.

<sup>(2)</sup> Subsequent to December 31, 2020, we paid \$7,000 under our senior unsecured notes. Accordingly, we have \$552,482 outstanding, net of debt issue costs, under our senior unsecured notes.

The following table represents our projected interest expense, excluding capitalized interest, amortization of debt issue costs and bank fees, as of December 31, 2020 (in thousands):

	Total	 2021	 2022	 2023	2024	2025	Thereafter
Bank borrowings	\$ 3,706	\$ 2,478	\$ 1,228	\$ _	\$ _	\$ _	\$ _
Senior unsecured notes	135,393	23,565	21,281	19,003	16,747	14,536	40,261
	\$ 139,099	\$ 26,043	\$ 22,509	\$ 19,003	\$ 16,747	\$ 14,536	\$ 40,261

Also, see *Item 8. FINANCIAL STATEMENTS*— *Note 11. Commitments and Contingencies* for additional information regarding our contractual commitments.

Off-Balance Sheet Arrangements:

We had no off-balance sheet arrangements as of December 31, 2020.

#### Item 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

You are cautioned that statements contained in this section are forward looking and should be read in conjunction with the disclosure under the heading "Cautionary Statement on Forward-Looking Statements" and Item 1A Risk Factors set forth above.

We are exposed to market risks associated with changes in interest rates as they relate to our mortgage loans receivable and debt. Interest rate risk is sensitive to many factors, including governmental monetary and tax policies, domestic and international economic and political considerations and other factors that are beyond our control.

We do not utilize interest rate swaps, forward or option contracts, or foreign currencies or commodities, or other types of derivative financial instruments nor do we engage in "off-balance sheet" transactions. The purpose of the following disclosure is to provide a framework to understand our sensitivity to hypothetical changes in interest rates as of December 31, 2020.

Our future earnings, cash flows and estimated fair values relating to financial instruments are dependent upon prevalent market rates of interest, such as LIBOR or term rates of U.S. Treasury Notes. Changes in interest rates generally impact the fair value, but not future earnings or cash flows, of mortgage loans receivable and fixed rate debt. Our mortgage loans receivable and debt, such as our senior unsecured notes, are primarily fixed-rate instruments. For variable rate debt, such as our revolving line of credit, changes in interest rates generally do not impact the fair value, but do affect future earnings and cash flows.

At December 31, 2020, the fair value of our mortgage loans receivable using a 10.0% discount rate was approximately \$299.8 million. A 1% increase in such rate would decrease the estimated fair value of our mortgage loans by approximately \$25.4 million while a 1% decrease in such rate would increase their estimated fair value by approximately \$29.4 million. At December 31, 2020, the fair value of our senior unsecured notes using a 3.25% discount rate for those maturing before year 2026 and 3.50% discount rate for those maturing at or beyond year 2026 was approximately \$581.2 million. A 1% increase in such rate would decrease the estimated fair value of our senior unsecured notes by approximately \$27.9 million while a 1% decrease in such rate would increase their estimated fair value by approximately \$29.9 million. These discount rates were measured based upon management's estimates of rates currently prevailing for comparable loans available to us and instruments of comparable maturities.

The estimated impact of changes in interest rates discussed above are determined by considering the impact of the hypothetical interest rates on our borrowing costs, lending rates and current U.S. Treasury rates from which our financial instruments may be priced. We do not believe that future market rate risks related to our financial instruments will be material to our financial position or results of operations. These analyses do not consider the effects of industry specific events, changes in the real estate markets, or other overall economic activities that could increase or decrease the fair value of our financial instruments. If such events or changes were to occur, we would consider taking actions to mitigate and/or reduce any negative exposure to such changes. However, due to the uncertainty of the specific actions that would be taken and their possible effects, the sensitivity analysis assumes no changes in our capital structure.

# Table of Contents

# ITEM 8. FINANCIAL STATEMENTS

# LTC Properties, Inc. Index to Consolidated Financial Statements and Financial Statements Schedules

	Page
Report of Independent Registered Public Accounting Firm	47
Consolidated Balance Sheets as of December 31, 2020 and 2019	49
Consolidated Statements of Income and Comprehensive Income for the years ended December 31, 2020, 2019 and 2018	50
Consolidated Statements of Equity for the years ended December 31, 2020, 2019 and 2018	51
Consolidated Statements of Cash Flows for the years ended December 31, 2020, 2019 and 2018	52
Notes to Consolidated Financial Statements	53
Consolidated Financial Statement Schedules	
Schedule II—Valuation and Qualifying Accounts	80
Schedule III—Real Estate and Accumulated Depreciation	81
Schedule IV—Mortgage Loans on Real Estate	86

#### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Shareholders and the Board of Directors of LTC Properties, Inc.

#### **Opinion on the Financial Statements**

We have audited the accompanying consolidated balance sheets of LTC Properties, Inc. (the "Company") as of December 31, 2020 and 2019, and the related consolidated statements of income and comprehensive income, equity and cash flows for each of the three years in the period ended December 31, 2020, and the related notes and the financial statement schedules listed in the Index at Item 15(a) (collectively referred to as the "consolidated financial statements"). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company at December 31, 2020 and 2019, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2020, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company's internal control over financial reporting as of December 31, 2020, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) and our report dated February 18, 2021, expressed an unqualified opinion thereon.

#### Adoption of New Accounting Standard

As discussed in Note 2 to the consolidated financial statements, the Company changed its method of accounting for leases effective January 1, 2019 due to the adoption of ASU No. 2016-02, *Leases* (Topic 842) and the related amendments.

#### **Basis for Opinion**

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

#### **Critical Audit Matters**

The critical audit matters communicated below are matters arising from the current period audit of the financial statements that were communicated or required to be communicated to the audit committee and that: (1) relate to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the consolidated financial statements, taken as a whole, and we are not, by communicating the critical audit matters below, providing separate opinions on the critical audit matters or on the accounts or disclosures to which they relate.

#### Impairment of Real Property Investments

Description of the Matter

At December 31, 2020, the carrying value of the Company's portfolio of real estate investments was \$1.1 billion. As discussed in Note 2 of the consolidated financial statements, the real estate investments are periodically evaluated for events or changes in circumstances that indicate the assets may be impaired or the carrying amount of the assets may not be recoverable. When impairment indicators are identified for real property investments, management calculates the undiscounted cash flows for the investment.

Auditing the Company's evaluation of whether its real estate investments are impaired was complex and involved a high degree of subjectivity in the identification of indicators of impairment.

How We Addressed the Matter in Our Audit We obtained an understanding, evaluated the design, and tested the operating effectiveness of the Company's controls related to the monitoring for indicators of impairment.

Among other audit procedures over management's monitoring for indicators of impairment, we assessed the completeness of the identification of delinquent lessees by inspecting summaries of management's review meetings and site inspection reports and observing the site inspection process. We also considered whether other information obtained throughout the course of our audit procedures corroborated or contradicted management's conclusion.

#### Collectibility of Lease Payments

Description of the Matter

During 2020, the Company recognized rental income of \$126.1 million and recorded a straight-line rent receivable of \$24.5 million at December 31, 2020. As described in Note 2 to the consolidated financial statements, ASC 842 requires the Company to assess the probability of collecting substantially all of the contractual lease payments. If collectability of substantially all of the lease payments through maturity is not probable, all or a portion of the straight-line rent receivable and other lease receivables may be written off, and the rental income recorded during the period would be limited to lesser of the income that would have been recognized if collection were probable, and the lease payments received. During 2020, the Company recorded \$23.2 million in write-offs of straight-line rent and other lease receivables.

Auditing the Company's collectability assessment is complex due to the judgment involved in the Company's determination of the collectability of future lease payments from its operators. The determination involves consideration of experience with the lessee, including the lessee's payment history, if any, an assessment of the financial strength of the lessees, future contractual rents, and the timing of expected payments.

How We Addressed the Matter in Our Audit

We obtained an understanding, evaluated the design and tested the operating effectiveness of the Company's controls over rental income, including controls over management's assessment of the collectability of future lease payments. For example, we tested controls over management's consideration of the factors used in assessing collectability and controls over the completeness and accuracy of the data used in management's analyses, most notably the timeliness of the lessee's payment of contractual rental amounts, the amount of any deferrals of lease payments and status of repayment, and trends in occupancy of the related operator's facility.

To test the rental income recognized, we performed audit procedures that included, among others, evaluating the data and assumptions used in determining whether substantially all of the future lease payments were probable based on the lessee's payment history, the financial strength of the lessees, and the amount of any deferrals of lease payments and status of repayment. In addition, we tested the completeness and accuracy of the data that was used in management's collectability analyses.

/s/ Ernst & Young LLP We have served as the Company's auditor since 1992. Los Angeles, California February 18, 2021

# LTC PROPERTIES, INC.

# CONSOLIDATED BALANCE SHEETS

(In thousands, except per share amounts)

		Decemb	er 31.	r 31,		
		2020		2019		
ASSETS						
Investments:						
Land	\$	127,774	\$	126,703		
Buildings and improvements		1,324,227		1,295,899		
Accumulated depreciation and amortization		(349,643)		(312,642)		
Operating real estate property, net		1,102,358		1,109,960		
Properties held-for-sale, net of accumulated depreciation: 2020—\$0; 2019—\$35,113		_		26,856		
Real property investments, net		1,102,358		1,136,816		
Mortgage loans receivable, net of loan loss reserve: 2020—\$2,592; 2019—\$2,560		257,251		254,099		
Real estate investments, net	_	1,359,609		1,390,915		
Notes receivable, net of loan loss reserve: 2020—\$146; 2019—\$181		14,465		17,927		
Investments in unconsolidated joint ventures		11,340		19,003		
Investments, net		1,385,414		1,427,845		
Other assets:						
Cash and cash equivalents		7,772		4,244		
Debt issue costs related to bank borrowings		1,324		2,164		
Interest receivable		32,746		26,586		
Straight-line rent receivable		24,452		45,703		
Lease incentives		2,462		2,552		
Prepaid expenses and other assets		5,316		5,115		
Total assets	\$	1,459,486	\$	1,514,209		
LIABILITIES						
Bank borrowings	\$	89,900	\$	93,900		
Senior unsecured notes, net of debt issue costs: 2020—\$658; 2019—\$812		559,482		599,488		
Accrued interest		4,216		4,983		
Accrued expenses and other liabilities		30,082		30,412		
Total liabilities	_	683,680		728,783		
EQUITY		,		,		
Stockholders' equity:						
Common stock: \$0.01 par value; 60,000 shares authorized; shares issued and outstanding: 2020—						
39,242; 2019—39,752		392		398		
Capital in excess of par value		852,780		867,346		
Cumulative net income		1,388,775		1,293,482		
Cumulative distributions		(1,474,545)		(1,384,283)		
Total LTC Properties, Inc. stockholders' equity		767,402		776,943		
Non-controlling interests		8,404		8,483		
Total equity		775,806		785,426		
Total liabilities and equity	\$	1,459,486	\$	1,514,209		
Tom machines and equity	_					

# LTC PROPERTIES, INC.

# CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME

(In thousands, except per share amounts)

		Year Ended December 31,				1,
		2020		2019		2018
Revenues:						
Rental income	\$	126,094	\$	152,755	\$	135,405
Interest income from mortgage loans		31,396		29,991		28,200
Interest and other income		1,847		2,558		5,040
Total revenues		159,337		185,304		168,645
Expenses:		,				,
Interest expense		29,705		30,582		30,196
Depreciation and amortization		39,071		39,216		37,555
Impairment charges		3,977		_		_
(Recovery) provision for doubtful accounts		(3)		166		87
Transaction costs		299		365		84
Property tax expense		15,065		16,755		_
General and administrative expenses		19,710		18,453		19,193
Total expenses		107,824		105,537		87,115
Other operating income:						
Gain on sale of real estate, net		44,117		2,106		70,682
Operating income	_	95,630		81,873		152,212
Gain from property insurance proceeds		373		2,111		_
Loss on unconsolidated joint ventures		(758)		_		_
Impairment loss from investments in unconsolidated joint ventures		_		(5,500)		_
Income from unconsolidated joint ventures		432		2,388		2,864
Net income		95,677		80,872		155,076
Income allocated to non-controlling interests		(384)		(346)		(95)
Net income attributable to LTC Properties, Inc.		95,293		80,526		154,981
Income allocated to participating securities		(422)		(391)		(625)
Net income available to common stockholders	\$	94,871	\$	80,135	\$	154,356
Earnings per common share:						
Basic	\$	2.42	\$	2.03	\$	3.91
Diluted	\$	2.42	\$	2.02	\$	3.89
Diluted	<del>y</del>	2.42	Ф	2.02	Ф	3.67
Weighted average shares used to calculate earnings per common share:						
Basic		39,179		39,571		39,477
Diluted	_	39,264	_	39,759		39,839
Diluicu	_	37,201	_	37,137	_	37,037
Comprehensive Income:						
Net income	\$	95,677	\$	80,872	\$	155,076
Comprehensive income	\$	95,677	\$	80,872	\$	155,076
Comprehensive meetile	_	,,	Ť	,2	Ě	,5

# LTC PROPERTIES, INC. CONSOLIDATED STATEMENTS OF EQUITY

(In thousands, except per share amounts)

	Common	Stock Amount	Capital in Excess of Par Value	Cumulative Net Income	Cumulative Distributions	Total Stockholders' Equity	Non- controlling Interests	Total Equity
Balance—December 31, 2017	39,570	\$ 396	\$ 856,992	\$ 1,100,783	\$ (1,203,011)	\$ 755,160	\$ 3,488 \$	758,648
Issuance of common stock	22	_	929			929	_	929
Issuance of restricted stock	91	1	(9)	_	_	(8)	_	(8)
Net income	_	_		154,981	_	154,981	95	155,076
Stock-based compensation expense	_	_	5,870	· —	_	5,870	_	5,870
Stock option exercises	5	_	123	_	_	123	_	123
Non-controlling interest contributions	_	_	_	_	_	_	3,963	3,963
Non-controlling interest distributions	_	_	_	_	_	_	(65)	(65)
Common stock cash distributions (\$2.28 per share)	_	_	_	_	(90,372)	(90,372)	-	(90,372)
Other	(31)	_	(1,193)	_	_	(1,193)	_	(1,193)
Balance—December 31, 2018	39,657	397	862,712	1,255,764	(1,293,383)	825,490	7,481	832,971
Cumulative effect of the adoption of the ASC 842	_		_	(42,808)	_	(42,808)	_	(42,808)
Balance-as adjusted at January 1, 2019	39,657	397	862,712	1,212,956	(1,293,383)	782,682	7,481	790,163
Issuance of restricted stock	86		(7)			(7)		(7)
Net income	_	_		80,526	_	80,526	346	80,872
Stock-based compensation expense	_	_	6,566		_	6,566	_	6,566
Vesting of performance-based stock units	48	_		_	(301)	(301)	_	(301)
Stock option exercises	5	1	122	_	` —	123	_	123
Non-controlling interest contributions	_	_	_	_	_	_	965	965
Non-controlling interest distributions	_	_	_	_	_	_	(309)	(309)
Common stock cash distributions (\$2.28 per share)	_	_	_	_	(90,599)	(90,599)	`—	(90,599)
Other	(44)		(2,047)			(2,047)		(2,047)
Balance—December 31, 2019	39,752	398	867,346	1,293,482	(1,384,283)	776,943	8,483	785,426
Repurchase of common stock	(616)	(6)	(18,006)			(18,012)		(18,012)
Issuance of restricted stock	101	1	(9)	_	_	(8)	_	(8)
Net income	_	_	_	95,293	_	95,293	384	95,677
Stock-based compensation expense	_	_	7,012	_	_	7,012	_	7,012
Vesting of performance-based stock units	82	_	_	_	(586)	(586)	_	(586)
Non-controlling interest distributions	_	_	_	_	_	_	(463)	(463)
Common stock cash distributions (\$2.28 per share)	_	_	_	_	(89,676)	(89,676)	_	(89,676)
Other	(77)	(1)	(3,563)			(3,564)		(3,564)
Balance—December 31, 2020	39,242	\$ 392	\$ 852,780	\$ 1,388,775	\$ (1,474,545)	\$ 767,402	\$ 8,404 \$	775,806

# LTC PROPERTIES, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands)

(In thousands)					
	<u> </u>		r Ended December	r 31,	2010
OPERATING ACTIVITIES:		2020	2019		2018
Net income	S	95,677	\$ 80,872	\$	155,076
Adjustments to reconcile net income to net cash provided by operating activities:	J.	93,077	\$ 60,672	Ф	155,070
Depreciation and amortization		39.071	39.216		37.555
Stock-based compensation expense		7.012	6,566		5,870
Impairment charges		3,977	5.500		
Gain on sale of real estate, net		(44,117)	(2,106)		(70,682)
Loss on unconsolidated joint ventures		758	`		` <i>'</i> — <i>'</i>
Income from unconsolidated joint ventures		(432)	(2,388)		(2,864)
Income distributions from unconsolidated joint ventures		432	2,991		2,371
Insurance proceeds for damaged property		_	_		2,619
Payment for remediation of damaged property		_	_		(508)
Straight-line rental income		(1,778)	(4,487)		(9,550)
Adjustment for collectibility of rental income and lease incentives		23,214	1,926		_
Lease incentives funded		(220)	(387)		(1,272)
Amortization of lease incentives		426	385		2,092
(Recovery) provision for doubtful accounts		(3)	166		87
Non-cash interest related to contingent liabilities					377
Non-cash income related to earn-out and related lease incentive write-off		1.022	1.016		(3,074)
Other non-cash items, net		1,033	1,016		1,180
Increase in interest receivable		(6,161)	(5,854) 803		(5,682)
(Decrease) increase in accrued interest payable		(767)	(1,750)		(1,096)
Net change in other assets and liabilities		116,101	122.469		115,535
Net cash provided by operating activities	_	116,101	122,469	_	113,333
INVESTING ACTIVITIES:		(12 501)	(EQ 414)		(40, 400)
Investment in real estate properties		(13,581)	(58,414)		(40,408)
Investment in real estate developments Investment in real estate capital improvements		(16,699) (6,913)	(20,524) (2,839)		(35,279) (3,249)
Capitalized interest		(354)	(608)		(1,248)
Proceeds from sale of real estate, net		72.141	14,009		92,749
Investment in real estate mortgage loans receivable		(4,253)	(12,342)		(21,364)
Principal payments received on mortgage loans receivable		1.065	1.065		2.136
Investments in unconsolidated joint ventures		(8,520)	(472)		(670)
Proceeds from liquidation of investments in unconsolidated joint ventures		17,848	6,601		
Advances and originations under notes receivable		(2,078)	(8,967)		(124)
Principal payments received on notes receivable		5,275	3,503		3,848
Net cash provided by (used in) investing activities	_	43,931	(78,988)		(3,609)
FINANCING ACTIVITIES:	_		(11)	_	(-)/
Bank borrowings		24.000	107,900		116,200
Repayment of bank borrowings		(28,000)	(126,000)		(100,700)
Proceeds from issuance of senior unsecured notes		` <i>'</i> — '	100,000		` <i>'</i>
Principal payments on senior unsecured notes		(40,160)	(33,667)		(38,166)
Stock repurchase plan		(18,012)			
Proceeds from common stock issued		_	_		1,005
Stock option exercises		_	123		123
Distributions paid to stockholders		(90,262)	(90,899)		(90,372)
Contribution from non-controlling interests		_	965		3,963
Distributions paid to non-controlling interests		(463)	(309)		(65)
Financing costs paid		(35)	(61)		(3,162)
Withheld vested restricted stock and performance-based stock units		(3,564)	(2,047)		(1,193)
Other		(8)	(6)		(8)
Net cash used in financing activities		(156,504)	(44,001)		(112,375)
Increase (decrease) in cash, cash equivalents and restricted cash		3,528	(520)		(449)
Cash, cash equivalents and restricted cash, beginning of period		4,244	4,764		5,213
Cash, cash equivalents and restricted cash, end of period	<u>\$</u>	7,772	\$ 4,244	\$	4,764
Supplemental disclosure of cash flow information:					
Interest paid	\$	29,443	\$ 28,767	\$	30,116
C					

#### 1. The Company

LTC Properties, Inc. ("LTC"), a Maryland corporation, commenced operations on August 25, 1992. LTC is a real estate investment trust ("REIT") that invests primarily in seniors housing and health care properties primarily through sale-leaseback transactions, mortgage financing, joint ventures construction financing and structured finance solutions including preferred equity, bridge, mezzanine and unitranche lending. We conduct and manage our business as one operating segment, rather than multiple operating segments, for internal reporting and internal decision-making purposes. Our primary objectives are to create, sustain and enhance stockholder equity value and provide current income for distribution to stockholders through real estate investments in seniors housing and health care properties managed by experienced operators. Our primary seniors housing and health care property classifications include skilled nursing centers ("SNF"), assisted living communities ("ALF"), independent living communities ("ILF"), memory care communities ("MC") and combinations thereof. ILF, ALF, MC and combinations thereof are included in the ALF classification.

#### 2. Summary of Significant Accounting Policies

Basis of Presentation. The accompanying consolidated financial statements include the accounts of LTC, our wholly-owned subsidiaries, and our consolidated companies. All intercompany investments, accounts and transactions have been eliminated.

Any reference to the number of properties or facilities, number of units, number of beds, number of operators, and yield on investments in real estate are unaudited and outside the scope of our independent registered public accounting firm's audit of our consolidated financial statements in accordance with the standards of the Public Company Accounting Oversight Board.

Consolidation. At inception, and on an ongoing basis, as circumstances indicate the need for reconsideration, we evaluate each legal entity that is not wholly-owned by us for consolidation, first under the variable interest entity ("VIE"), then under the voting model. Our evaluation considers all of our variable interests, including common or preferred equity ownership, loans, and other participating instruments. The variable interest model applies to entities that meet both of the following criteria:

- A legal structure has been established to conduct business activities and to hold assets.
- LTC has a variable interest in the entity i.e., it has equity ownership or other financial interests that change with changes in the fair value of the entity's net assets.

If an entity does meet the above criteria and does not qualify for a scope exception from the VIE model, we will determine whether the entity is a VIE.

A legal entity is determined to be a VIE if it has any of the following three characteristics:

- 1. The entity does not have sufficient equity to finance its activities without additional subordinated financial support;
- 2. The equity holders, as a group, lack the characteristics of a controlling financial interest, as evidenced by all of the following characteristics:
  - The power, through voting rights or similar rights, to direct the activities of the entity that most significantly impact the entity's economic performance;
  - The obligation to absorb the entity's expected losses;
  - The right to receive the entity's expected residual returns; or
- 3. The entity is established with non-substantive voting rights (i.e., the entity is structured such that majority economic interest holder(s) have disproportionately few voting rights).

If any of the three characteristics of a VIE are met, we conclude that the entity is a VIE and evaluate it for consolidation under the variable interest model.

If an entity is determined to be a VIE, we evaluate whether we are the primary beneficiary. The primary beneficiary analysis is a qualitative analysis based on power and benefits. We consolidate a VIE if we have both power and benefits - that is (i) we have the power to direct the activities of a VIE that most significantly impact the VIE's economic performance (power), and (ii) we have the obligation to absorb losses of the VIE that could potentially be significant to the VIE, or the right to receive benefits from the VIE that potentially could be significant to the VIE (benefits). If we have a variable interest in a VIE but we are not the primary beneficiary, we account for our investment using the equity method of accounting.

If a legal entity fails to meet any of the three of the characteristics of a VIE, we evaluate such entity under the voting interest model. Under the voting interest model, we consolidate the entity if we determine that we, directly or indirectly, have greater than 50% of the voting shares or if we are the general partner or managing member of the entity and the limited partners or non-managing members do not have substantive participating, liquidation, or kick-out rights that preclude our presumption of control.

The Financial Accounting Standards Board ("FASB") created a framework for evaluating whether a general partner or a group of general partners controls a limited partnership or a managing member or a group of managing members can exercise power over a limited liability company, and therefore should consolidate the entity. The guidance states that the presumption of general partner or managing member control would be overcome only when the limited partners or non-managing members have certain specific rights as described in the guidance. The limited members have virtually no rights and are precluded from taking part in the operation, management or control of the company. The limited members are also precluded from transferring their interests without the expressed permission of the general member. However, general partners could transfer their interest without consultation or permission of the limited members. We consolidated the companies in accordance with the guidance.

The FASB requires the classification of non-controlling interests as a component of consolidated equity in the consolidated balance sheet subject to the provisions of the rules governing classification and measurement of redeemable securities. The guidance requires consolidated net income to be reported at the amounts attributable to both the controlling and non-controlling interests. The calculation of earnings per share will be based on income amounts attributable to the controlling interest.

Any reference to the number of properties or facilities, number of units, number of beds, number of operators, and yield on investments in real estate are unaudited and outside the scope of our independent registered public accounting firm's audit of our consolidated financial statements in accordance with the standards of the Public Company Accounting Oversight Board.

*Use of Estimates.* Preparation of the consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates.

Reference Rate Reform. In March 2020, the FASB issued ASU No. 2020-04, Reference Rate Reform: Facilitation of the Effects of Reference Rate Reform on Financial Reporting ("ASU 2020-04"). This ASU provides practical expedients for contract modifications and certain hedging relationships associated with the transition from reference rates that are expected to be discontinued. This guidance is applicable for our borrowing instruments which use the London Interbank Offered Rate ("LIBOR") as a reference rate and is effective immediately, however is only available through December 31, 2022. We are currently evaluating the impact of this ASU; however, we do not expect that the adoption of ASU 2020-04 will have a material impact on our financial statements.

Cash Equivalents. Cash equivalents consist of highly liquid investments with a maturity of three months or less when purchased and are stated at cost which approximates market.

Owned Properties. We make estimates as part of our allocation of the purchase price of acquisitions to the various components of the acquisition based upon the fair value of each component. In determining fair value, we use current appraisals or other third-party opinions of value. The most significant components of our allocations are typically the allocation of fair value to land and buildings and, for certain of our acquisitions, in-place leases and other intangible

assets. In the case of the fair value of buildings and the allocation of value to land and other intangibles, the estimates of the values of these components will affect the amount of depreciation and amortization we record over the estimated useful life of the property acquired or the remaining lease term. In the case of the value of in-place leases, we make best estimates based on the evaluation of the specific characteristics of each tenant's lease. Factors considered include estimates of carrying costs during hypothetical expected lease-up periods, market conditions and costs to execute similar leases. These assumptions affect the amount of future revenue that we will recognize over the remaining lease term for the acquired in-place leases. We evaluate each purchase transaction to determine whether the acquired assets meet the definition of an asset acquisition or a business combination. Transaction costs related to acquisitions that are not deemed to be businesses are included in the cost basis of the acquired assets, while transaction costs related to acquisitions that are deemed to be businesses are expensed as incurred.

We capitalize direct construction and development costs, including predevelopment costs, interest, property taxes, insurance and other costs directly related and essential to the acquisition, development or construction of a real estate asset. We capitalize construction and development costs while substantive activities are ongoing to prepare an asset for its intended use. We consider a construction project as substantially complete and held available for occupancy upon the issuance of the certificate of occupancy. Costs incurred after a project is substantially complete and ready for its intended use, or after development activities have ceased, are expensed as incurred. For redevelopment, renovation and expansion of existing operating properties, we capitalize the cost for the construction and improvement incurred in connection with the redevelopment, renovation and expansion. Costs previously capitalized related to abandoned acquisitions or developments are charged to earnings. Expenditures for repairs and maintenance are expensed as incurred.

Depreciation is computed principally by the straight-line method for financial reporting purposes over the estimated useful lives of the assets, which range from 3 to 5 years for computers, 5 to 15 years for furniture and equipment, 35 to 50 years for buildings, 10 to 20 years for site improvements, 10 to 50 years for building improvements and the respective lease term for acquired lease intangibles.

During the fourth quarter of 2019 we sold a 170-bed skilled nursing center in our portfolio which was under a triple net master lease agreement. The property was evacuated in 2017 due to damages caused by hurricane and our operator provided us with insurance proceeds for remediation of the property. Upon sale of the property, we released our operator from its contractual obligation under the master lease to return the property back to its original condition, took possession of the remaining insurance proceeds of \$2,111,000 and recorded this amount as *Gain from property insurance proceeds* on the *Consolidated Statements of Income and Comprehensive Income* at December 31, 2019. Additionally, during 2020, we sold a 114-bed skilled nursing center in Texas and recorded a gain of \$373,000 from insurance proceeds related to the property's roof damage.

Mortgage Loans Receivable, Net of Loan Loss Reserve. Mortgage loans receivable we originate are recorded on an amortized cost basis.

Mezzanine Loans. In 2015 we strategically decided to allocate a portion of our capital deployment toward mezzanine loans to grow relationships with operating companies that have not typically utilized sale leaseback financing as a component of their capital structure. Mezzanine financing sits between senior debt and common equity in the capital structure, and typically is used to finance development projects or value-add opportunities on existing operational properties. We seek market-based, risk-adjusted rates of return typically between 8-12% with the loan term typically four to five years. Security for mezzanine loans can include all or a portion of the following credit enhancements; secured second mortgage, pledge of equity interests and personal/corporate guarantees. Mezzanine loans are recorded for GAAP purposes as either a loan, under notes receivable, or joint venture, under investment in unconsolidated JVs, depending upon specifics of the loan terms and related credit enhancements.

Investments in unconsolidated joint ventures. From time to time, we provide funding to third-party operators for the acquisition, development and construction ("ADC") of a property. Under an ADC arrangement, we may participate in the residual profits of the project through the sale or refinancing of the property. These ADC arrangements can have characteristics similar to a loan or similar to a joint venture ("JV") or partnership such as participating in the risks and rewards of the project as an owner or an investment partner. If the ADC arrangement characteristics are more similar to a

jointly-owned investment or partnership, we account for the ADC arrangement as an investment in an unconsolidated JV under the equity method of accounting or a direct investment (consolidated basis of accounting) instead of applying loan accounting.

We evaluate our ADC arrangements first pursuant to ASC 805, Consolidation, to determine whether the ADC arrangement meets the definition of a VIE, as explained above, and whether we are the primary beneficiary. If the ADC arrangement is deemed to be a VIE but we are not the primary beneficiary, or if it is deemed to be a voting interest entity but we do not have a controlling financial interest, we account for our investment in the ADC arrangement using the equity method. Under the equity method, we initially record our investment at cost and subsequently recognize our share of net earnings or losses and other comprehensive income or loss, cash contributions made and distributions received, and other adjustments, as appropriate. Allocations of net income or loss may be subject to preferred returns or allocation formulas defined in operating agreements and may not be according to percentage ownership interests. In certain circumstances where we have a substantive profit-sharing arrangement which provides a priority return on our investment, a portion of our equity in earnings may consist of a change in our claim on the net assets of the underlying JV. Distributions of operating profit from the JVs are reported as part of operating cash flows, while distributions related to a capital transaction, such as a refinancing transaction or sale, are reported as investing activities. Currently we do not have any ADC arrangements.

We periodically perform evaluation of our investment in unconsolidated JVs to determine whether the fair value of each investment is less than the carrying value, and, if such decrease in value is deemed to be other-than-temporary, we write the investment down to its estimated fair value as of the measurement date.

Allowance for Doubtful Accounts. We maintain an allowance for doubtful accounts. The allowance for doubtful accounts depends on the expected collectibility of our receivables which is based on considerations including the certainty of payment, payment history and other relevant factors. The allowance for doubtful accounts is maintained at a level believed adequate to absorb potential losses in our receivables. In 2016, the FASB issued ASU No. 2016-13, Measurement of Credit Losses on Financial Instruments ("ASU 2016-13"). This standard requires a new forward looking "expected loss" model to be used for receivables, held-to-maturity debt, loans, and other instruments. When shared risk characteristics exist, ASU 2016-13 requires a collective basis measurement of expected credit losses of the financial assets. ASU 2016-13 is effective for fiscal years, and interim periods within those years, beginning after December 15, 2019.

We adopted ASU 2016-13 on January 1, 2020 and determined our *Mortgage loans receivable* and *Notes receivable* are within the scope of this ASU. We utilize the probability of default and discounted cash flow methods to estimate expected credit losses. Additionally, we stress-tested the results to reflect the impact of unknown adverse future events including recessions. We concluded that the adoption of ASU 2016-13 did not have a material impact on our financial statements. The expected credit losses for our financial instruments that are within the scope of ASU 2016-13 are as follows *(in thousands):* 

			Increase	
			/(Decrease)	
		Balance	Balance	
	Balance Sheet	at	Credit Loss	at
Description	Location	12/31/2019	During the Year	12/31/2020
Expected credit losses for mortgage loans receivable	Mortgage loans receivable, net of loan loss reserve	\$ 2,560	\$ 32	\$ 2,592
Expected credit losses for notes receivable	Notes receivable, net of loan loss reserve	\$ 181	\$ (35)	\$ 146

We elected not to measure an allowance for expected credit losses on accrued interest receivable under the expected credit loss standard as we have a policy in place to reserve or write off accrued interest receivable in a timely manner through our quarterly review of the loan and property performance. Therefore, we elected the policy to write off accrued interest receivable by reversing interest income and/or recognizing credit loss expense. As of December 31, 2020, the total balance of accrued interest receivable of \$32,746,000 was not included in the measurement of expected credit loss. For the years ended December 31, 2020 and 2019, Company did not recognize any write-off related to accrued interest receivable.

Accrued incentives. As part of our acquisitions and/or amendments, we may commit to provide contingent

payments to our sellers or lessees, upon the properties achieving certain rent coverage ratios. Typically, when the contingent payments are funded, cash rent will increase by the amount funded multiplied by a rate stipulated in the agreement. If it is deemed probable, the contingent payment is recorded as a liability at the estimate fair value calculated using a discounted cash flow analysis and accreted to the settlement amount of the estimated payment date. If the contingent payment is provided to the lessee, the estimated fair value is recorded as a lease incentive included in the prepaid and other assets line item in our consolidated balance sheet and is amortized as a yield adjustment over the life of the lease. This fair value measurement is based on significant inputs not observable in the market and thus represents a Level 3 measurement. The fair value of these contingent liabilities are evaluated on a quarterly basis based on changes in estimates of future operating results and changes in market discount rates.

Impairments. Assets that are classified as held-for-use are periodically evaluated for impairment when events or changes in circumstances indicate that the asset may be impaired or the carrying amount of the asset may not be recoverable through future undiscounted cash flows. Where indicators of impairment exist, the estimation required in the undiscounted future cash flow assumption includes management's probability-weighting of various scenarios including whether the management modifies the lease with the existing operator versus identifying a replacement operator and the assumed market lease rate underlying projected future rental cash flows. In determining fair value, we use current appraisals or other third-party opinions of value and other estimates of fair value such as estimated discounted future cash flows. Based on our assessment, during the years ended December 31, 2020, 2019 and 2018, we recognized impairment charges of \$3,977,000, \$0 and \$0 respectively, related to our real property investments.

Fair Value of Financial Instruments. The FASB requires the disclosure of fair value information about financial instruments for which it is practicable to estimate that value. In cases where quoted market prices are not available, fair values are based on estimates using present value or other valuation techniques. Those techniques are significantly affected by the assumptions used, including the discount rate and estimates of future cash flows. In that regard, the derived fair value estimates cannot be substantiated by comparison to independent markets and, in many cases, could not be realized in immediate settlement of the instrument. Accordingly, the aggregate fair market value amounts presented in the notes to these consolidated financial statements do not represent our underlying carrying value in financial instruments.

The FASB provides guidance for using fair value to measure assets and liabilities, the information used to measure fair value, and the effect of fair value measurements on earnings. The FASB emphasizes that fair value is a market-based measurement, not an entity-specific measurement. Therefore, a fair value measurement should be determined based on the assumptions that market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurements, the FASB establishes a fair value hierarchy that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within Levels 1 and 2 of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within Level 3 of the hierarchy). Level 1 inputs utilize quoted prices (unadjusted) in active markets for identical assets or liabilities that we have the ability to access. Level 2 inputs may include quoted prices for similar assets and liabilities in active markets, as well as inputs that are observable for the asset or liability (other than quoted prices).

The fair value guidance issued by the FASB excludes accounting pronouncements that address fair value measurements for purposes of lease classification or measurement. However, this scope exception does not apply to assets acquired and liabilities assumed in a business combination that are required to be measured at fair value, regardless of whether those assets and liabilities are related to leases.

In accordance with the accounting guidance regarding the fair value option for financial assets and financial liabilities, entities are permitted to choose to measure certain financial assets and liabilities at fair value, with the change in unrealized gains and losses on items for which the fair value option has been elected reported in earnings. We have not elected the fair value option for any of our financial assets or liabilities.

The FASB requires disclosures about fair value of financial instruments for interim reporting periods of publicly traded companies as well as in annual financial statements. See *Note 15. Fair Value Measurements* for the disclosure about fair value of our financial instruments

Revenue Recognition. Rental income from operating leases is generally recognized on a straight-line basis over the terms of the leases. Substantially all of our leases contain provisions for specified annual increases over the rents of the prior year and are generally computed in one of four methods depending on specific provisions of each lease as follows:

- (i) a specified annual increase over the prior year's rent, generally between 2.0% and 3.0%;
- (ii) a calculation based on the Consumer Price Index;
- (iii) as a percentage of facility revenues in excess of base amounts or
- (iv) specific dollar increases.

The FASB does not permit recognition of contingent revenue until all possible contingencies have been resolved. Historically, we have not included contingent rents as income until received and will we continue our historical policy. During the years ended December 31, 2020, 2019 and 2018, we received \$111,000, \$464,000 and \$470,000, respectively, of contingent rental income. We follow a policy related to rental income whereby we consider a lease to be non-performing after 60 days of non-payment of past due amounts and do not recognize unpaid rental income from that lease until the amounts have been received.

Interest income on mortgage loans is recognized using the effective interest method. We follow a policy related to mortgage interest whereby we consider a loan to be non-performing after 60 days of non-payment of amounts due and do not recognize unpaid interest income from that loan until the past due amounts have been received. Effective interest method, as required by GAAP, is a technique for calculating the actual interest rate for the term of a mortgage loan based on the initial origination value. Similar to the accounting methodology of straight-line rent, the actual interest rate is higher than the stated interest rate in the early years of the mortgage loan thus creating an effective interest receivable asset included in the interest receivable line item in our consolidated balance sheet and begins reducing down to zero when, at some point during the mortgage loan, the stated interest rate is higher than the actual interest rate.

Payments made to or on behalf of our lessees represent incentives that are deferred and amortized as a yield adjustment over the term of the lease on a straight-line basis. Net loan fee income and commitment fee income are amortized over the life of the related loan.

In May 2014, the FASB issued Accounting Standards Update No. 2014-09 ("ASU 2014-09"), *Revenue from Contracts with Customers: Topic 606*. ASU 2014-09 provides for a single comprehensive principles based standard for the recognition of revenue across all industries through the application of the following five-step process:

- Step 1: Identify the contract(s) with a customer.
- Step 2: Identify the performance obligations in the contract.
- Step 3: Determine the transaction price.
- Step 4: Allocate the transaction price to the performance obligations in the contract.
- Step 5: Recognize revenue when (or as) the entity satisfies a performance obligation.

ASU 2014-09 states that "an entity recognizes revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services." In doing so, companies may need to use more judgment and make more estimates. While this ASU specifically references contracts with customers, it may apply to certain other transactions such as the sale of real estate. Additionally, the FASB has issued targeted updates to clarify specific implementation issues of ASU 2014-09. These updates include ASU 2016-08, *Principal versus Agent Considerations (Reporting Revenue Gross versus Net)*, ASU 2016-10, *Identifying Performance Obligations and Licensing*, and ASU 2016-12, *Narrow-Scope Improvements and Practical Expedients*. ASU 2014-09 and its amendments have now formally entered into the FASB codification as Accounting Standard Codification ("ASC") *Topic 606*, *Contracts with Customers* ("ASC 606"). The new standard and its amendments are effective on January 1, 2018, and permit reporting entities to apply the standard using either a modified retrospective approach, by recording a cumulative-effect adjustment to equity as of the beginning of the fiscal

year of adoption or full retrospective approach. We have adopted this standard using the modified retrospective adoption method on January 1, 2018. We concluded that this standard did not have a material impact on our results of operations or financial condition, as a substantial portion of our revenues consists of rental income from leasing arrangements and interest income from loan arrangements, both of which are specifically excluded from ASU 2014-09.

Leases: In February 2016, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2016-02 ("ASU 2016-02"), Leases, which is codified under Accounting Standards Codification ("ASC") as ASC Topic 842, Leases. Among other changes, ASU 2016-02 amends the previous accounting for lessors to:

- Modify the accounting and lease classification criteria;
- On a quarterly basis, on an individual lease basis, assess the collectibility of substantially all of the lease payments through maturity. If collectibility is not probable, the lease income recorded during the period would be limited to lesser of the income that would have been recognized if collection were probable, and the lease payments received; and
- Exclude the lessor costs that are directly paid by the lessee to third parties on lessor's behalf from variable payments. However, the lessor costs that are paid by the lessor and reimbursed by the lessee are required to be included in variable payments.

As a result of adopting ASU 2016-02 on January 1, 2019, using the modified retrospective transition approach, we evaluated the collectibility of our lease payments and determined that the level of collectibility certainty cannot be achieved for certain operators. Accordingly, we recognized a cumulative effect adjustment to equity of \$42,808,000. Additionally, we now report real estate taxes that are reimbursed by our operators as *Rental income* with a corresponding *Property tax expense* in the *Consolidated Statements of Income and Comprehensive Income*. Furthermore, we assess the collectibility of substantially all of our lease payments through maturity and if collectibility is not probable, all or a portion of our straight-line rent receivable and other lease receivables may be written off and the rental income during the period would be limited to the lesser of the income that would have been recognized if collection were probable, and the lease payments received. Our assessment of collectibility of leases includes evaluating the data and assumptions used in determining whether substantially all of the future lease payments were probable based on the lessee's payment history, the financial strength of the lessees, future contractual rents, and the timing of expected payments.

In April 2020, the FASB staff released guidance regarding accounting for lease concessions in response to the novel coronavirus ("COVID-19") pandemic. The FASB staff guidance indicates that lessors could elect an accounting policy to not evaluate whether rent concessions provided in response to the COVID-19 pandemic are lease modifications. When only the timing of payments is impacted by the rent deferrals, but the amount of the consideration is substantially the same as required by the original lease agreement, the FASB listed two methods for lessors to account for the rent deferrals. We elected the first of the following two methods:

- Account for the rent deferrals as if there were no changes made to the lease agreement. Accordingly, increase the lease receivable
  and continue to recognize income.
- · Account for the rent deferrals as variable lease payments.

Federal Income Taxes. LTC qualifies as a REIT under the Internal Revenue Code of 1986, as amended, and as such, no provision for Federal income taxes has been made. A REIT is required to distribute at least 90% of its taxable income to its stockholders and a REIT may deduct dividends in computing taxable income. If a REIT distributes 100% of its taxable income and complies with other Internal Revenue Code requirements, it will generally not be subject to Federal income taxation.

For Federal tax purposes, depreciation is generally calculated using the straight-line method over a period of 27.5 years. Earnings and profits, which determine the taxability of distributions to stockholders, use the straight-line method over 40 years. Both Federal taxable income and earnings and profits differ from net income for financial statement purposes principally due to the treatment of certain interest income, rental income, other expense items, impairment charges and the depreciable lives and basis of assets. At December 31, 2020, the net book basis of our

depreciable assets exceeded our net tax basis by approximately \$9,939,000 (unaudited), primarily due to faster depreciation for tax, and to differences previously mentioned above.

The FASB clarified the accounting for income taxes by prescribing the minimum recognition threshold a tax position is required to meet before being recognized in the financial statements. The guidance utilizes a two-step approach for evaluating tax positions. Recognition (step one) occurs when a company concludes that a tax position, based solely on its technical merits, is more likely than not to be sustained upon examination. Measurement (step two) is only addressed if step one has been satisfied (i.e., the position is more likely than not to be sustained). Under step two, the tax benefit is measured as the largest amount of benefit (determined on a cumulative probability basis) that is more likely than not to be realized upon ultimate settlement. We currently do not have any uncertain tax positions that would not be sustained on its technical merits on a more-likely than not basis.

We may from time to time be assessed interest or penalties by certain tax jurisdictions. In the event we have received an assessment for interest and/or penalties, it has been classified in our consolidated financial statements as general and administrative expenses.

Concentrations of Credit Risk. Financial instruments which potentially subject us to concentrations of credit risk consist primarily of cash and cash equivalents, mortgage loans receivable, marketable debt securities and operating leases on owned properties. Our financial instruments, mortgage loans receivable and operating leases, are subject to the possibility of loss of carrying value as a result of the failure of other parties to perform according to their contractual obligations or changes in market prices which may make the instrument less valuable. We obtain various collateral and other protective rights, and continually monitor these rights, in order to reduce such possibilities of loss. In addition, we provide reserves for potential losses based upon management's periodic review of our portfolio. See Note 3. Major Operators for further discussion of concentrations of credit risk from our tenants.

Properties held-for-sale. Properties classified as held-for-sale on the consolidated balance sheet include only those properties available for immediate sale in their present condition and for which management believes that it is probable that a sale of the property will be completed within one year. Properties held-for-sale are carried at the lower of cost or fair value less estimated selling costs. No depreciation expense is recognized on properties held-for-sale once they have been classified as such. Under ASU No. 2014-08 ("ASU 2014-08"), Presentation of Financial Statements (Topic 205) and Property, Plant, and Equipment (Topic 360): Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity, only disposals representing a strategic shift in operations should be presented as discontinued operations. Those strategic shifts should have a major effect on the organization's operations and financial results. Examples include a disposal of a major geographic area, a major line of business, or a major equity method investment. We have not reclassified results of operations for properties disposed as discontinued operations as these disposals do not represent strategic shifts in our operations.

Net Income Per Share. Basic earnings per share is calculated using the weighted-average shares of common stock outstanding during the period excluding common stock equivalents. Diluted earnings per share includes the effect of all dilutive common stock equivalents.

In accordance with the accounting guidance regarding the determination of whether instruments granted in share-based payments transactions are participating securities, we have applied the two-class method of computing basic earnings per share. This guidance clarifies that outstanding unvested share-based payment awards that contain rights to non-forfeitable dividends participate in undistributed earnings with common stockholders and are considered participating securities.

Stock-Based Compensation. The FASB requires all share-based payments to employees, including grants of employee stock options, to be recognized in the income statement based on their fair values. We use the Black-Scholes-Merton formula to estimate the value of stock options granted to employees. Also, we use the Monte Carlo model to estimate the value of performance-based stock units granted to employees. These models require management to make certain estimates including stock volatility, expected dividend yield and the expected term. If management incorrectly estimates these variables, the results of operations could be affected. The FASB also requires the benefits of tax deductions in excess of recognized compensation cost to be reported as a financing cash flow.

Because we qualify as a REIT under the Internal Revenue Code of 1986, as amended, we are generally not subject to Federal income taxation. Therefore, this reporting requirement does not have an impact on the *Consolidated Statements of Cash Flows*.

Segment Disclosures. The FASB accounting guidance regarding disclosures about segments of an enterprise and related information establishes standards for the manner in which public business enterprises report information about operating segments. Our investment decisions in seniors housing and health care properties, including mortgage loans, property lease transactions and other investments, are made and resulting investments are managed as a single operating segment for internal reporting and for internal decision-making purposes. Therefore, we have concluded that we operate as a single segment.

#### 3. Major Operators

We have two operators from each of which we derive approximately 10% or more of our combined rental revenue and interest income from mortgage loans. The following table sets forth information regarding our major operators as of December 31, 2020:

	Num	iber of	Number of			age of
Operator	SNF	ALF	SNF Beds	ALF Units	Total Revenue (1)	Total Assets (2)
Prestige Healthcare (3)	24		2,922	93	19.7 %	18.2 %
Senior Lifestyle Corporation (4)	_	23	_	1,457	10.7 %	10.0 %
Total	24	23	2,922	1,550	30.4 %	28.2 %

- Includes rental income from owned properties and interest income from mortgage loans as of December 31, 2020 and excludes rental income from lessee reimbursement and sold properties.
- (2) Represents the net carrying value of the properties divided by the Total assets on the Consolidated Balance Sheets.
- (3) The majority of the revenue derived from this operator relates to interest income from mortgage loans.
- (4) See Note 5. Real Estate Investments for further information regarding Senior Lifestyle.

Our financial position and ability to make distributions may be adversely affected if Prestige Healthcare, Senior Lifestyle Corporation or any of our lessees and borrowers face financial difficulties, including any bankruptcies, inability to emerge from bankruptcy, insolvency, or general downturn in business of any such operator, or in the event any such operator does not renew and/or extend its relationship with us.

### 4. Supplemental Cash Flow Information

		Year Ended December 31,					
	_	2020 2019 (in thousands)			2	2018	
Non-cash investing and financing transactions:			(in tho	usanus)			
Preferred return reserve related to investments in unconsolidated joint ventures ( <i>Note 6</i> )	\$	2,878	\$	_	\$		
Reclassification of notes receivable to lease incentives ( <i>Note 7</i> )		300		200		_	
Restricted stock issued, net of cancellations ( <i>Note 10</i> )		_		_		1	

#### 5. Real Estate Investments

Owned Properties. As of December 31, 2020, we owned 159 health care real estate properties located in 27 states and consisting of 107 ALFs, 51 SNFs and 1 behavioral health care hospital. These properties are operated by 29 operators.

Independent living communities, assisted living communities, memory care communities and combinations thereof are included in the assisted living property classification (collectively "ALF"). Any reference to the number of properties, number of units, number of beds, and yield on investments in real estate are unaudited and outside the scope

of our independent registered public accounting firm's review of our consolidated financial statements in accordance with the standards of the Public Company Accounting Oversight Board.

Depreciation expense on buildings and improvements, including properties classified as held-for-sale, was \$38,945,000, \$39,094,000, and \$37,416,000 for the years ended December 31, 2020, 2019 and 2018, respectively.

Future minimum base rents receivable under the remaining non-cancelable terms of operating leases excluding the effects of straight-line rent, amortization of lease inducement and renewal options are as follows (*in thousands*):

	 Cash Rent <sup>(1)</sup>
2021	\$ 139,053
2022	129,864
2023	130,477
2024	129,407
2025	116,296
Thereafter	507,352

(1) Represents contractual annual cash rent, except for Anthem Memory Care ("Anthem") master lease which is based on estimated cash payments. See below for more disclosures relating to Anthem.

An affiliate of Senior Lifestyle Corporation ("Senior Lifestyle") operates 23 properties under a master lease with a combination of independent living, assisted living and memory care units. Senior Lifestyle was provided deferred rent in the amount of \$394,000 in April 2020 which has since been fully repaid, however, they failed to pay full rent during the second quarter of 2020. In accordance with ASC 842, we evaluated the collectibility of receiving substantially all of our lease payments from the Senior Lifestyle master lease through maturity and determined that we did not have the level of certainty required by the standard. Accordingly, we wrote-off a total \$17,742,000 of straight-line rent receivable and lease incentives related to this master lease during the second quarter of 2020 and accounted for the Senior Lifestyle master lease on a cash basis effective July 2020. During April through December 2020, we received \$9,200,000 of Senior Lifestyle's \$13,800,000 contractual rent due and applied their letter of credit and deposits totaling \$3,725,000 to the remaining \$850,000 balance of fourth quarter rent, \$249,000 to unaccrued past due third quarter rent, \$2,501,000 to accrued second quarter rent receivable and \$125,000 to notes receivable. At December 31, 2020, Senior Lifestyle owed us \$1,002,000 past due unaccrued rent. Also, during the fourth quarter of 2020, we recorded an impairment charge of \$3,036,000 related to a memory care community that was operated by Senior Lifestyle. Subsequent to December 31, 2020, we transitioned 11 assisted living communities previously leased to Senior Lifestyle to two operators. These communities are located in Illinois, Ohio and Wisconsin. Total cash rent expected under these master lease agreements is \$5,250,000 for the first lease year, \$7,078,000 for the second lease year and \$7,303,000 for the third lease year, escalating 2% annually thereafter. We are currently evaluating our options for the remaining 12 assisted communities operated by Senior Lifestyle, which may include re-leasing or selling some or all of the properties.

During the third quarter of 2020, an operator paid \$542,000 of its contractual rent of \$1,299,000. In accordance with ASC 842, we evaluated the collectibility of receiving substantially all of our lease payments from the operator's master lease through maturity and determined that we did not have the level of certainty required by the standard. Accordingly, we wrote-off \$1,156,000 of straight-line rent receivable related to this master lease during the third quarter of 2020. Effective September 1, 2020, we consolidated our two master leases with the operator into one combined master lease. Under the new combined master lease, we agreed to abate \$570,000 of third quarter of 2020 rent along with \$80,000 that had been deferred in second quarter of 2020. During the fourth quarter of 2020, we granted a \$1,057,000 deferral of rent of the operator's \$1,299,000 contractual rent. The remaining deferred balance due from the operator is \$355,000 as of December 31, 2020. Additionally, the new combined master lease allows the operator to defer rent as needed through March 31, 2021. We also recorded an impairment charge of \$941,000 related to an assisted living community that was operated by the operator. The community was closed in October 2020. We are currently evaluating our options to sell this property.

On August 10, 2020, in the Quarterly Report on Form 10-Q, Genesis Healthcare, Inc. ("Genesis") reported doubt regarding its ability to continue as a going concern. Accordingly, we evaluated the collectibility of receiving

substantially all of our lease payments from the Genesis master lease through maturity in accordance with ASC 842, and determined that we did not have the level of certainty required by the standard. As a result, we wrote-off \$4,316,000 of straight-line rent receivable related to this master lease during the third quarter of 2020 and transitioned rental revenue recognition to cash basis in third quarter of 2020. Genesis is current on rent payments through February 2021.

Anthem Memory Care ("Anthem") operates 11 memory care communities under a master lease and was placed in default in 2017 resulting from Anthem's partial payment of its minimum rent. However, we did not enforce our rights and remedies pertaining to the event of default, under the stipulation that Anthem achieves sufficient performance and pays agreed upon rent. In accordance with ASC 842 lease accounting guidance, at January 1, 2019, we evaluated the collectibility of straight-line rent receivable and lease incentive balances related to Anthem and determined that it was not probable that we would collect substantially all of the contractual lease obligations through maturity. Accordingly, we wrote-off the balances to equity as of January 1, 2019, as required by the ASC 842 transition guidance. Anthem paid us annual cash rent of \$9,900,000 in 2020, and we anticipate they will pay annual cash rent of \$10,800,000 for the year ended December 31, 2021. We receive regular financial performance updates from Anthem and continue to monitor their performance obligations under the master lease agreement. Anthem has paid their agreed upon rent through February 2021.

Preferred Care, Inc. ("Preferred Care") and affiliated entities filed for Chapter 11 bankruptcy in 2017 as a result of a multi-million-dollar judgment in a lawsuit in Kentucky against Preferred Care and certain affiliated entities. Preferred Care leased 24 properties ("Properties") under two master leases from us and the Preferred Care operating entities that subleased those Properties did not file for bankruptcy. In accordance with ASC 842 lease accounting guidance, at January 1, 2019, we evaluated the collectibility of straight-line rent receivable and lease incentive balances related to Preferred Care and determined it was not probable that we would collect substantially all of the contractual lease obligations through maturity. Accordingly, we wrote-off the balances to equity as of January 1, 2019, as required by the ASC 842 transition guidance. Preferred Care did not affirm our master leases and subsequently filed for Chapter 7 bankruptcy in 2019.

During the fourth quarter of 2019, we entered into multiple contracts to sell the Properties, all of which were completed by the end of the first quarter of 2020. The combined net proceeds from the sales, including the 2019 transactions, was approximately \$77,900,000 resulting in a total gain of approximately \$44,000,000. The Properties had a combined net book value of \$35,600,000. The 21 properties sold in the first quarter of 2020, which included 2,411 beds in Arizona, Colorado, Iowa, Kansas and Texas, were sold through multiple transactions and generated net proceeds of \$72,100,000. These 21 properties had a combined net book value of \$29,100,000 and resulted in total gain on sale of \$44,073,000.

Senior Care Centers, LLC and affiliates and subsidiaries ("Senior Care") filed for Chapter 11 bankruptcy as a result of lease terminations from certain landlords and on-going operational challenges in December 2018. Senior Care did not pay us December 2018 rent and accordingly, in December 2018, we placed Senior Care on a cash basis. In accordance with ASC 842 lease accounting guidance, at January 1, 2019, we evaluated the collectibility of the straight-line rent receivable and lease incentive balance related to Senior Care and determined it was not probable that we would collect substantially all of the contractual lease obligations through maturity. Accordingly, we wrote-off the balances to equity as of January 1, 2019, as required by the ASC 842 transition guidance. During 2019, we received the December 2018 unpaid rent, late fees and reimbursement of legal cost totaling \$1,596,000 from Senior Lifestyle. In March 2020, Senior Care emerged from bankruptcy and affirmed our master lease. We continue to evaluate the collectibility of our Senior Care master lease on a quarterly basis. Senior Care is current on all its rent payments through February 2021.

During the year ended December 31, 2020, we consolidated four separate lease agreements into a single consolidated master lease with Brookdale Senior Living Communities, Inc ("Brookdale") and extended the lease maturity date by one year to December 31, 2021. This new master lease provides three renewal options consisting of a four-year renewal option, a five-year renewal option and a 10-year renewal option. The notice period for the first renewal option is January 1, 2021 to April 30, 2021. The economic rent terms remain the same as the consolidated rent terms under the previous four separate lease agreements. In addition, we have extended a \$4,000,000 capital commitment to Brookdale, which is available through December 31, 2021 at a 7% yield. As of December 31, 2020, we funded \$1,700,000 under this commitment with a remaining commitment of \$2,300,000. Brookdale is current on rent payments through February 2021.

The following table summarizes components of our rental income for the years ended December 31, 2020, 2019 and 2018 (in thousands):

	Year Ended December 31,					
Rental Income		2020		2019		2018
Base cash rental income	\$	132,789	\$	134,117	\$	127,477
Variable cash rental income		15,167 (1)	)	16,462 (1	.)	470 (1)
Straight-line rent		1,778 (2)	4,487 (2)		2)	9,550 (2)
Adjustment for collectability of rental income and lease incentives		$(23,214)_{(3)}$		$(23,214)_{(3)}$ $(1,926)_{(4)}$		_
Amortization of lease incentives		(426)		(385)		(2,092)
Total	\$	126,094	\$	152,755	\$	135,405

- (1) The variable rental income for the year ended December 31, 2020 and 2019 includes contingent rental income of \$111 and \$464, respectively. Additionally, the variable rental income for the year ended December 31, 2020 and 2019 includes reimbursement of real estate taxes by our lessees. As discussed above, we adopted ASC 842 using a modified retrospective approach as of the adoption date of January 1, 2019. Accordingly, we are not required to report this revenue stream for periods prior to January 1, 2019. Accordingly, the variable income for the year ended December 31, 2018, represents contingent rental income.
- (2) In accordance with ASC 842 lease accounting guidance, we evaluated the collectibility of lease payments through maturity and determined it was not probable that we would collect substantially all of the contractual obligations from certain master leases through maturity. Decreased due to these leases being accounted for on cash-basis.
- (3) Represents the write-off of straight-line rent receivable balances related to Senior Lifestyle, Genesis and another operator.
- (4) During the first quarter of 2019, we terminated a lease agreement and transitioned two operating seniors housing communities under the lease agreement to a new operator. As a result of the lease termination, we wrote-off \$1,926 straight-line rent receivable in accordance with ASC 842.

Some of our lease agreements provide purchase options allowing the lessees to purchase the properties they currently lease from us. The following table summarizes information about purchase options included in our lease agreements (dollar amount in thousands):

State	Type of Property	Number of Properties	Gross Investments	Carrying Value	Option Window	
California	ALF/MC	2	\$ 38,895	\$ 35,601	2024-2029	
California	ALF	2	30,849	17,092	2021-TBD	(1)
Florida	MC	1	14,835	13,031	2028-2029	
Kentucky and Ohio	MC	2	30,342	27,315	2028-2029	
Texas	MC	2	25,265	23,715	2025-2027	
South Carolina	ALF/MC	1	11,680	10,213	2028-2029	
Total			\$ 151,866	\$ 126,967		

<sup>(1)</sup> The option window ending date will be either 24 months or 48 months after the option window commences, based on certain contingencies.

Acquisitions. The following table summarizes our acquisitions for the years ended December 31, 2020 through 2018. (dollar amounts in thousands):

Year	Type of Property	I	Purchase Price	nsaction osts <sup>(1)</sup>	A	Total equisition Costs	Number of Properties	Number of Beds/Units
2020	Skilled Nursing (2)	\$	13,500	\$ 81	\$	13,581	1	140
	(2)							
2019	Assisted Living (3)	\$	35,719	\$ 315	\$	36,034	3	230
	Skilled Nursing (4)		19,500	97		19,597	1	90
	Land (5)		2,732	 51		2,783		
Total		\$	57,951	\$ 463	\$	58,414	4	320
		_						
2018	Assisted Living (6)(7)	\$	39,600	\$ 65	\$	39,665	3	177
	Land (8)		695	48		743		
Total		\$	40,295	\$ 113	\$	40,408	3	177

- (1) Represents cost associated with our acquisitions; however, upon adoption of ASU 2017-01, our acquisitions meet the definition of an asset acquisition resulting in capitalization of transaction costs to the properties' basis. For our land purchases with forward development commitments, transaction costs are capitalized as part of construction in progress. Transaction costs per our Consolidated Statements of Income and Comprehensive Income represents current and prior year transaction costs due to timing and terminated transactions.
- (2) We acquired a SNF located in Texas.
- (3) We entered into a JV (consolidated on our financial statements) to purchase an existing operational 74-unit ALF/MC community. The non-controlling partner contributed \$919 of equity and we contributed \$15,976 in cash. Our economic interest in the real estate JV is approximately 95%. Additionally, we acquired an 80-unit MC and a 76-unit ALF/MC in Michigan for an aggregate purchase price of \$19,000.
- (4) We acquired a newly constructed 90-bed SNF located in Missouri.
- (5) We acquired a parcel of land adjacent to an existing SNF in California. Additionally, we acquired a parcel of land and committed to develop a 90-bed SNF in Missouri. The commitment totals approximately \$17,400.
- (6) We acquired two MC in Texas
- (7) We entered into a JV (consolidated on our financial statements) to purchase an existing operational 89-unit ILF for \$14,400 and to own the real estate and develop a 78-unit ALF/MC for \$18,108 in Oregon.
- (8) We acquired an ALF and a MC in California, a MC in Ohio and an ALF/MC in Missouri. Furthermore, we entered into a JV and acquired an ALF/MC community.
- (9) We entered into a JV for the acquisition of land and development of an ILF/ALF/MC community in Wisconsin.

For further discussion related to the JV transactions discussed above and our partnerships and non-controlling interests, see *Note 10. Equity.* 

Developments and Improvements. During the years ended December 31, 2020, 2019 and 2018, we invested the following in development and improvement projects (in thousands):

		2	020			2	2019		2018			
Type of Property	Developments Improvements I		Dev	elopments	provements	ovements Developments			rovements			
Assisted Living Communities	\$	4,491	\$	6,842	\$	14,088	\$	2,544	\$	27,505	\$	2,292
Skilled Nursing Centers		12,208		71		6,436		_		7,774		500
Other		_		_		_		295		_		457
Total	\$	16,699	\$	6,913	\$	20,524	\$	2,839	\$	35,279	\$	3,249

Voor Ended December 31

# Table of Contents

Completed Projects. The following table summarizes our completed projects during the years ended December 31, 2020, 2019 and 2018 (dollar amounts in thousands):

Year 2020	Type of Project Development Development	Number of Properties	Type of Property ALF/MC SNF	Number of Beds/Units 78	State Oregon Missouri	<u>In</u> \$	Total vestment 18,447 16,587
Total	Бечегоринен	2	DIVI	168	Hissouri	\$	35,034
2019	Development Development	1 1	SNF ILF/ALF/MC	143 110 253	Kentucky Wisconsin	\$	24,974 21,999
Total				233		<u> </u>	46,973
2018 Total	Development	1	MC	66	Illinois	\$ \$	14,668

Properties held-for-sale. The following table summarizes our properties held-for-sale at years ended December 31, 2020 and 2019 (dollar amounts in thousands):

At December 31,	State	Type of Property	Number of Properties	Number of Beds/units	 Gross Investment	Accumulated Depreciation
2020	n/a	n/a	_	_	\$ _	\$ _
2019	Colorado	SNF	3	275	\$ 8,045	\$ 3,774
	Iowa	SNF	7	544	14,610	9,723
	Kansas	SNF	3	250	14,111	6,674
	Texas	SNF	7	1,148	25,203	14,942
Total			20	2,217	\$ 61,969	\$ 35,113

Property Sales. The following table summarizes property sales during the years ended December 31, 2020 through 2018 (dollar amounts in thousands):

Year	State	Type of Properties		Number Number of of Properties Beds/Unit		Sales Price			Carrying Value	Net Gain (Loss)		
2020	N/A	N/A				\$		\$		\$	129 (1)	
	Arizona	SNF		1	194	*	12,550	-	2,229	-	10,293	
	Colorado	SNF		3	275		15,000		4,271		10,364	
	Iowa	SNF	(2)	7	544		14,500		4,886		9,051	
	Kansas	SNF		3	250		9,750		7,438		1,993	
	Texas	SNF		7	1,148		23,000		10,260		12,287	
Total 2020 (3)				21	2,411	\$	74,800	\$	29,084	\$	44,117 (3)	
2019	N/A	n/a		_	_	\$	_	\$	_	\$	500 (4)	
	Arizona, Georgia and Texas	SNF	(5)	3	478		15,310		8,995		5,556	
	Texas	ALF	(6)	1	140		1		3,830		(3,950)	
Total 2019				4	618	\$	15,311	\$	12,825	\$	2,106	
2018	Alabama	SNF		4	454	\$	27,975	\$	5,695	\$	21,987	
	Kansas	ALF	(7)	_	_		350		346		_	
	Ohio and Pennsylvania	ALF		6	320		67,500		16,352		48,695	
Total 2018				10	774	\$	95,825	\$	22,393	\$	70,682	

- (1) Gain recognized from the \$90 repayment of a holdback related to a property sold during the fourth quarter of 2019 and the reassessment adjustment of \$39 from the holdback under the expected value model per ASC Topic 606, Contracts with Customers ("ASC 606").
- (2) This transaction includes a holdback of \$838 which is held in an interest-bearing account with an escrow holder on behalf of the buyer for potential specific losses. Using the expected value model per ASC 606, we estimated and recorded the holdback value of \$471. During the year ended December 31, 2020, we received \$150 of the holdback. We reassessed the holdback under the expected value model and recorded an additional gain of \$229.
- (3) Properties sold within the Preferred Care portfolio.
- (4) Gain recognized due to the receipt of funds held in escrow related to a portfolio of six ALFs sold during the second quarter of 2018.
- (5) We sold a property, previously operated by Preferred Care, located in Texas with a carrying value of \$871 for \$140. Additionally, we sold a property, previously operated by Preferred Care, located in Arizona with a carrying value of \$6,485 for \$7,250. This transaction includes a holdback of \$1,091 which is held in an interest-bearing account with an escrow holder on behalf of the buyer for potential specific losses. Using the expected value model per ASC 606, we estimated and recorded the holdback value of \$613. Also, we sold a SNF located in Georgia with a carrying value of \$1,639 for \$7,920.
- (6) We sold an ALF located in Texas with a carrying value of \$3,830.
- (7) We sold land adjacent to an existing ALF community in Kansas.

Mortgage Loans. At December 31, 2020, the mortgage loans had interest rates ranging from 9.3% to 10.1% and maturities ranging from 2043 to 2045. In addition, some loans contain certain guarantees, provide for certain facility fees. Please see *Item 1. Business*—Portfolio for a table that summarizes our loaned properties as of December 31, 2020.

The following table summarizes our mortgage loan activity for the years ended December 31, 2020, 2019 and 2018 (in thousands):

	2020	2019	2018
Originations and funding under mortgage loans receivable	\$ 4,253 (1)	12,342 (2)	\$ 21,364 (3)
Pay-offs received	_	_	(1,086)
Scheduled principal payments received	(1,065)	(1,065)	(1,050)
Mortgage loan premium amortization	(4)	(4)	(4)
Provision for loan loss reserve	(32)	(113)	(192)
Net increase in mortgage loans receivable	\$ 3,152	11,160	\$ 19,032

- (1) During 2020, we funded an additional \$2,000 under and existing mortgage loan. The incremental funding bears interest at 8.89% and escalating by 2.25% thereafter.
- (2) During 2019, we funded an additional \$7,500 under an existing mortgage loan. The incremental funding bears interest at 9.41% fixed for two years and escalating by 2.25% thereafter.
- (3) During 2018, we funded an additional \$7,400 under an existing mortgage loan for the purchase of a 112-bed SNF in Michigan. The incremental funding bears interest at 8.7%, fixed for five years, and escalating by 2.25% thereafter. Also, we funded additional loan proceeds of \$7,125 under an existing mortgage loan for the purchase of a 126-bed SNF in Michigan. This incremental funding bears interest at 9.41%, fixed for five years, and escalating by 2.25% thereafter.

At December 31, 2020 and 2019 the carrying values of the mortgage loans were \$257,251,000 and \$254,099,000, respectively. Scheduled principal payments on mortgage loan receivables are as follows (in thousands):

	 Scheduled Principal
2021	\$ 1,175
2022	1,175
2023	1,175
2024	1,175
2025	1,175
Thereafter	253,968
Total	\$ 259,843

#### 6. Investments in Unconsolidated Joint Ventures

We had a preferred equity investment in an unconsolidated joint venture that owned four communities located in Arizona, providing independent living, assisted living and memory care services. During the fourth quarter of 2019, the JV signed a contract to sell the four properties comprising the JV ("Properties"). The contract was subject to standard due diligence and other contingencies to close, all of which were met in January 2020. Accordingly, based on the information available to us regarding alternatives and courses of action, we performed a recoverability test on the carrying value of our preferred equity investment and concluded that a portion of our preferred equity investment would not be recoverable. Therefore, we recorded an other-than-temporary impairment loss from investment in unconsolidated joint ventures of \$5,500,000 and wrote our preferred equity investment down to the amount of expected proceeds at December 31, 2019. Upon sale of the Properties during the year ended December 31, 2020, we received liquidation proceeds totaling \$17,848,000 and incurred an additional \$758,000 of loss.

During 2020, we provided preferred capital contribution commitments to two joint ventures. We determined that each of these JVs meets the accounting criteria to be considered a variable interest entity ("VIE"). We are not the primary beneficiary of the VIEs as we do not have both: 1) the power to direct the activities that most significantly affect the VIE's economic performance, and 2) the right to receive benefits from the VIE or the obligation to absorb losses of the VIE that could be significant to the VIE. However, we do have significant influence over the JVs. Therefore, we accounted for the joint venture investments using the equity method of accounting. The following table provides information regarding these preferred equity investments (dollar amounts in thousands):

State	Type of Properties	Type of Investment		Total Preferred Return	Contractual Cash Portion	Number of Beds/ Units	Investment Commitment	Carrying Value
Washington	UDP	Preferred Equity	(1)	12 %	7 %	Deasy Clines	\$ — <sub>(1)</sub> \$	6,340 (1)
Washington	UDP	Preferred Equity	(2)	12 %	8 %		13,000 (2)	5,000 (2)
Total							\$ 13,000 \$	11,340

<sup>(1)</sup> Invested \$6,340 of preferred equity in an entity that will develop a 95-unit ALF/MC in Washington. Our investment represents 15.5% of the estimated total investment. The preferred equity investment earns an initial cash rate of 7% increasing to 9% in year four until the internal rate of return ("IRR") is 8%. After achieving an 8% IRR, the cash rate drops to 8% with an IRR ranging between 12% to 14%.

<sup>(2)</sup> Entered into a preferred equity agreement in an entity that will develop and own a 267-unit ILF/ALF in Washington with a total investment commitment of \$13,000. The preferred equity investment earns an initial cash rate of 8% with an IRR of 12%. Our investment represents 11.6% of the estimated total investment.

The following table summarizes our capital contributions, income recognized, and cash interest received related to our investments in unconsolidated joint ventures during the years ended December 31, 2020, 2019 and 2018 (in thousands):

	Type				
	of		Capital	Income	Cash Interest
Year	Properties		Contribution	Recognized	Received
2020	ALF/MC/ILF	(1) \$	58 (1) \$	231 (1) \$	231 (1)
	UDP	(2)	6,340 (2)	169 (2)	168 (2)
	UDP	(3)	5,000 (3)	32 (3)	32 (3)
Total		\$	11,398 \$	432 \$	431
		_			
2019	ALF/MC/ILF	(1) \$	472 (1) \$	1,029 (1) \$	1,580 (1)
	ALF/ILF/MC	(4)	— (4)	955 (4)	979 (4)
	ALF/MC	(5)	— <sub>(5)</sub>	404 (5)	432 (5)
Total		\$	472 \$	2,388 \$	2,991
2018	ALF/MC/ILF	(1) \$	670 (1) \$	2,041 (1) \$	1,975 (1)
	ALF/IL/MC	(4)	— (4)	511 (4)	396 (4)
	UDP-ALF/MC	(5)	— <sub>(5)</sub>	312 (5)	<u> </u>
Total		\$	670 \$	2,864 \$	2,371
		_			

- (1) Relates to our preferred equity investment in an entity that owned four ALFs in Arizona discussed above with a total preferred return of 15%. During the year ended December 31, 2020, the properties comprising the JV were sold.
- (2) During the third quarter of 2020, we provided a total preferred equity investment of \$6,340 to a JV for the development of a 95-unit ALF and MC.
- (3) Entered into a preferred equity agreement in an entity that will develop and own a 267-unit ILF/ALF in Washington with a total investment commitment of \$13,000.
- (4) We had a \$2,900 mezzanine loan commitment for a 99-unit seniors housing community in Florida with a total preferred return of 15%. The mezzanine loan was an ADC arrangement which we determined it to have characteristics similar to a jointly-owned arrangement and recorded it as an unconsolidated joint venture. Since interest payments were deferred and no interest was recorded for the first twelve months of the loan, we used the effective interest method in accordance with GAAP to recognize interest income and recorded the difference between the effective interest income and cash interest income to the loan principal balance. During the third quarter of 2019, the mezzanine loan was paid off.
- (5) We had a \$3,400 mezzanine loan commitment for the development of a 127-unit seniors housing community in Florida with a total preferred return of 15%. The mezzanine loan was an ADC arrangement which we determined it to have characteristics similar to a jointly-owned arrangement and recorded it as an unconsolidated joint venture. During the first quarter of 2019, the mezzanine loan was paid off.

#### 7. Notes Receivable

Notes receivable consists of mezzanine loans and other loan arrangements. The following table is a summary of our notes receivable components at December 31, 2020 and 2019 (in thousands):

	At December 31,							
	2020							
Mezzanine loans	\$	8,445	\$	13,284				
Other loans		6,166		4,824				
Notes receivable reserve		(146)		(181)				
Total	\$	14,465	\$	17,927				

The following table summarizes our notes receivable activity for the years ended December 31, 2020 through 2018 (in thousands):

	Twelve Months Ended December 31,									
	 2020	2019	2018							
Advances under notes receivable	\$ 2,078 (1)\$	8,967 (4) \$	124							
Principal payments received under notes receivable	(5,275)(2)	(3,503)	(3,848)							
Reclassified to lease incentives	(300)(3)	(200) (3)	_							
Notes receivable reserve	35	(52)	37							
Net (decrease) increase	\$ (3,462) \$	5,212 \$	(3,687)							

- (1) Funding under working capital notes with interest ranging between 5.0% and 7.5% and maturities between 2025 and 2030.
- (2) Subsequent to December 31, 2020, we received \$900 to pay off a note receivable.
- (3) Represents an interim working capital loan related to a development project which matured upon completion of the development project and commencement of the lease.
- (4) We originated a \$6,800 mezzanine loan commitment for the development of a 204-unit ILF/ALF/MC in Georgia. The mezzanine loan has a five-year term and a 12.0% return, a portion of which is paid in cash, and the remaining portion of which is deferred during the first 46 months. Additionally, we originated a \$1,400 note agreement, funding \$1,304 with a commitment to fund \$96. The note bears interest at 7.0%. Further, we originated a \$550 note agreement, funding \$500 with a commitment to fund \$50. The note bears interest at 7.5%.

#### 8. Lease Incentives

The following table summarizes lease incentives as of December 31, 2020 and 2019 (in thousands):

	At December 31,							
	 2020		2019					
Non-contingent lease incentives	\$ 2,462	\$	2,552					

The following table summarizes our lease incentive activity for the years ended December 31, 2020, 2019 and 2018 (in thousands):

	2020							2019		_	2018				
	F	unding		Amortization	Adjustment		Funding	Amortization	Adjustment		Funding	A	Amortization	Write-off	
Non-contingent lease incentives	\$	220	\$	(426) \$	115 (	(1)\$	387	\$ (385) \$	(11,893)(2)	\$	1,272	\$	(1,733) \$	_	
Contingent lease incentives		_		_	_		_	_	_		_		(359)	(6,219)	(3)
Net increase (decrease)	\$	220	\$	(426) \$	115	\$	387	\$ (385) \$	(11,893)	\$	1,272	\$	(2,092) \$	(6,219)	

- (1) We reclassified a \$300 interim working capital loan as lease incentive. See Note 7. Notes Receivable for further discussion. Additionally, we wrote-off \$185 of lease incentive related to a master lease for which we determined it was not probable we will collect substantially all of the contractual lease obligations through maturity. See Note 5. Real Estate Investments for further discussion.
- (2) In accordance with ASC 842 lease standard adopted on January 1, 2019, we wrote-off \$12,093 of lease incentives related to leases for which we determined it is not probable we will collect substantially all of the contractual lease obligation through maturity. See *Note 1. General* for further discussion. Additionally, we reclassified a \$200 interim working capital loan as lease incentive. See *Note 7. Notes Receivable for further discussion.*
- (3) We entered into an amended master lease agreement with Senior Lifestyle Management, LLC ("Senior Lifestyle"). Among the provisions of the amendment, the contingent lease incentive payable to Senior Lifestyle was removed. Therefore, we wrote-off the Senior Lifestyle contingent lease incentive.

Non-contingent lease incentives represent payments made to our lessees for various reasons including entering into a new lease or lease amendments and extensions. Contingent lease incentives represent potential contingent earn-out payments that may be made to our lessees in the future, as part of our lease agreements. From time to time, we may commit to provide contingent payments to our lessees, upon our properties achieving certain rent coverage ratios. Once the contingent payment becomes probable and estimable, the contingent payment is recorded as a lease incentive. Lease incentives are amortized as a yield adjustment to rental income over the remaining life of the lease.

#### 9. Debt Obligations

Bank Borrowings. We have an unsecured credit agreement that provides for a revolving aggregate commitment of the lenders of up to \$600,000,000 with the opportunity to increase the commitment size of the credit agreement up to a total of \$1,000,000,000. The unsecured credit agreement matures on June 27, 2022 and provides for a one-year extension option at our discretion, subject to customary conditions. Based on our leverage at December 31, 2020, the facility provides for interest annually at LIBOR plus 115 basis points and a facility fee of 20 basis points. At December 31, 2020 and 2019, we were in compliance with all covenants. Financial covenants contained in the Unsecured Credit Agreement, which are measured quarterly, require us to maintain, among other things:

- (i) a ratio of total indebtedness to total asset value not greater than 0.5 to 1.0;
- (ii) a ratio of secured debt to total asset value not greater than 0.35 to 1.0;
- (iii) a ratio of unsecured debt to the value of the unencumbered asset value not greater than 0.6 to 1.0; and
- (iv) a ratio of EBITDA, as calculated in the Unsecured Credit Agreement, to fixed charges not less than 1.50 to 1.0.

Senior Unsecured Notes. We have senior unsecured notes held by institutional investors with interest rates ranging from 3.85% to 5.03%. The senior unsecured notes mature between 2021 and 2032. The following table sets forth information regarding debt obligations by component as of December 31, 2020 and 2019 (dollar amounts in thousands):

		At Decemb	, 2020	At December 31, 2019				
Debt Obligations	Applicable Interest Rate <sup>(1)</sup>	ıtstanding Balance		Available for Borrowing	Outstanding Balance		Available for Borrowing	
Bank borrowings (2)	1.38%	\$ 89,900	\$	510,100	\$	93,900	\$	506,100
Senior unsecured notes, net of debt issue costs (3)	4.37%	559,482		_		599,488		21,500
Total	3.96%	\$ 649,382	\$	510,100	\$	693,388	\$	527,600

- (1) Represents weighted average of interest rate as of December 31, 2020.
- (2) Subsequent to December 31, 2020, we borrowed \$9,000 under our unsecured revolving line of credit. Accordingly, we have \$98,900 outstanding and \$501,100 available for borrowing under our unsecured revolving line of credit.
- (3) Subsequent to December 31, 2020, we paid \$7,000 under our senior unsecured notes, accordingly we have \$552,482 outstanding, net of debt issue costs, under our senior unsecured notes.

Our borrowings and repayments for the years ended December 31, 2020, 2019 and 2018 are as follows (in thousands):

	2020			2019				2018				
Debt Obligations	Boı	rowings		Repayments	В	orrowings	F	Repayments	E	Borrowings	]	Repayments
Bank borrowings	\$	24,000 (	1)\$	(28,000)	\$	107,900	\$	(126,000)	\$	116,200	\$	(100,700)
Senior unsecured notes		_		$(40,160)_{(2)}$	2)	100,000 (	3)	(33,667)		-		(38,166)
Total	\$	24,000	\$	(68,160)	\$	207,900	\$	(159,667)	\$	116,200	\$	(138,866)

- (1) Subsequent to December 31, 2020, we borrowed \$9,000 under our unsecured revolving line of credit. Accordingly, we have \$98,900 outstanding and \$501,100 available for borrowing under our unsecured revolving line of credit.
- (2) Subsequent to December 31, 2020, we paid \$7,000 under our senior unsecured notes, accordingly we have \$552,482 outstanding, net of debt issue costs, under our senior unsecured notes.
- (3) During the fourth quarter of 2019, we sold \$100,000 senior unsecured notes to a group of investors, which included Prudential, in a private placement transaction. The notes bear interest at an annual rate of 3.85%, have scheduled principal payments and mature on October 20, 2031.

Scheduled Principal Payments. The following table represents our long-term contractual obligations (scheduled principal payments and amounts due at maturity) as of December 31, 2020, and excludes the effects of interest and debt issue costs (in thousands):

	Total	2021	2022	2023	2024	2025	Thereafter
Bank borrowings	\$ 89,900 (1)	${}$ - ${}$ (1)	89,900	\$ —	\$ —	\$ —	\$ —
Senior unsecured notes	560,140 (2)	47,160 (2)	48,160	49,160	49,160	49,500	317,000
	\$ 650,040	\$ 47,160 \$	138,060	\$ 49,160	\$ 49,160	\$ 49,500	\$ 317,000

Subsequent to December 31, 2020, we borrowed \$9,000 under our unsecured revolving line of credit. Accordingly, we have \$98,900 outstanding and \$501,100 available for borrowing under our unsecured revolving line of credit.

#### 10. Equity

Non-controlling Interests. During the years 2019, 2018 and 2017, we entered into partnerships to develop and/or own real estate. Given that our limited members do not have the substantive kick-out rights, liquidation rights, or participation rights, we have concluded that the partnerships are VIEs. Since we exercise power over and receive benefits from the VIEs, we are considered the primary beneficiary. Accordingly, we consolidate the VIEs and record the non-controlling interests at cost. As of December 31, 2020, we have the following consolidated VIEs (in thousands):

Investment Year	Purpose	Property Type	State	C	Gross onsolidated Assets	 Non-Controlling Interests
2019	Owned real estate	ALF/MC	VA	\$	16,895	\$ 919
2018	Owned real estate	ILF	OR		14,400	2,858
2018	Owned real estate and development	ALF/MC	OR		18,447	1,081
2017	Owned real estate and development	ILF/ALF/MC	WI		22,007	2,305
2017	Owned real estate	ALF/MC	SC		11,680	1,241
Total				\$	83,429	\$ 8,404

Common Stock. We had separate equity distribution agreements (collectively "Original Equity Distribution Agreements") to offer and sell, from time to time up to \$200,000,000 in aggregate offering price of shares of our common stock. During the year ended December 31, 2018, we sold 22,244 shares of common stock for \$1,005,000 in net proceeds under the Original Equity Distribution Agreements. In conjunction with the sale of common stock, we paid \$18,000 as compensation to our sales agents and we reclassified \$76,000 of accumulated costs associated with this agreement to additional paid in capital. Accordingly, at December 31, 2018, we had \$184,139,000 available under the Original Equity Distribution Agreements.

During 2019, the Original Equity Distribution Agreements expired, and we entered into new separate equity distribution agreements (collectively "Equity Distribution Agreements") to offer and sell, from time to time, up to \$200,000,000 in aggregate offering price of shares of common shares. Sales of common shares will be made by means of ordinary brokers' transactions, which may include block trades or transactions that are deemed to be "at the market" offerings. As of December 31, 2020 and 2019, no shares were issued under the Equity Distribution Agreements. Accordingly, at December 31, 2020, we had \$200,000,000 available under the Equity Distribution Agreements.

During the years 2020, 2019 and 2018, we acquired 76,574 shares, 45,030 shares and 31,326 shares, respectively, of common stock held by employees who tendered owned shares to satisfy tax withholding obligations.

Stock Repurchase Plan. During the first quarter of 2020, our Board of Directors authorized the repurchase of up to 5,000,000 outstanding shares of common stock. Due to the rising level of uncertainty in financial markets and the adverse effects of COVID-19 on the public health and our operators, our Board of Directors terminated the stock repurchase plan on March 25, 2020. During the year ended December 31, 2020, we purchased 615,827 shares at an average price of \$29.25 per share, including commissions, for a total purchase price of \$18,012,000.

<sup>(2)</sup> Subsequent to December 31, 2020, we paid \$7,000 under our senior unsecured notes, accordingly we have \$552,482 outstanding, net of debt issue costs, under our senior unsecured notes.

Shelf Registration Statement. We have an automatic shelf registration statement on file with the SEC, and currently have the ability to file additional automatic shelf registration statements, to provide us with capacity to offer an indeterminate amount of common stock, preferred stock, warrants, debt, depositary shares, or units. We may from time to time publicly raise capital under our automatic shelf registration statement in amounts, at prices, and on terms to be announced when and if the securities are offered. The specifics of any future offerings, along with the use of proceeds of any securities offered, will be described in detail in a prospectus supplement, or other offering materials, at the time of the offering. Our shelf registration statement expires on February 28, 2022.

Distributions. We declared and paid the following cash dividends (in thousands):

	Year Ended December 31,									
	2020		2019		2018					
	Declared	Paid	Declared	Paid	Declared	Paid				
Common Stock (1)	\$ 90,262 (2) \$	90,262	\$ 90,899 (3)	90,899	\$ 90,372	\$ 90,372				

- (1) Represents \$0.19 per share per month for the years ended December 31, 2020, 2019 and 2018.
- (2) Includes \$586 related to the vesting of performance-based stock units.
- (3) Includes \$300 related to the vesting of performance-based stock units.

In January 2021, we declared a monthly cash dividend of \$0.19 per share on our common stock for the months of January, February and March 2021 payable on January 29, February 26, and March 31, 2021, respectively, to stockholders of record on January 21, February 18, and March 23, 2021, respectively.

Stock Based Compensation Plans. During 2015, we adopted, and our stockholders approved the 2015 Equity Participation Plan (the "2015 Plan"). Under the 2015 Plan, 1,400,000 shares of common stock have been reserved for awards, including nonqualified stock option grants and restricted stock grants to officers, employees, non-employee directors and consultants. As of December 31, 2020, we have 426,451 shares of common stock reserved for awards under the 2015 Plan. The terms of the awards granted under the 2015 Plan are set by our compensation committee at its discretion.

Restricted Stock and Performance-Based Stock Units. Restricted stock activity for the years ended December 31, 2020 and 2019 and 2018 was as follows:

	Year	Ended December 3	31,
	2020	2019	2018
Outstanding, January 1	163,569	156,297	140,899
Granted	101,348	86,772	90,547
Vested	(84,477)	(79,500)	(75,149)
Outstanding, December 31	180,440	163,569	156,297

During the years ended December 31, 2020, 2019 and 2018, we granted 66,027, 60,836 and 66,171, respectively, of performance-based stock units. Additionally, during the years ended December 31, 2020, 2019 and 2018, the number of vested performance-based stock units were 81,574, 48,225 and 0, respectively. Total compensation expense related to restricted stock and performance-based stock units for the years ended December 31, 2020, 2019 and 2018 were \$7,012,000, \$6,566,000 and \$5,870,000.

During 2020, 2019 and 2018, we granted 167,375, 147,608 and 156,718 shares of restricted common stock and performance-based stock units, respectively, under the 2015 plan as follows:

Year	No. of Shares/Units	Price per Share		Vesting Period
2020	76,464	\$	48.95	ratably over 3 years
	66,027	\$	49.98	TSR targets (1)
	9,884	\$	38.45	May 27, 2021
	15,000	\$	38.45	ratably over 3 years
	167,375			
2019	78,276	\$	46.54	ratably over 3 years
	60,836	\$	46.54	TSR targets (1)
	8,496	\$	44.73	May 29, 2020
	147,608			
2018	81,819	\$	38.18	ratably over 3 years
	66,171	\$	38.18	TSR targets (1)
	8,728	\$	41.25	May 30, 2019
	156,718			

<sup>(1)</sup> Vesting is based on achieving certain total shareholder return ("TSR") targets in 4 years with acceleration opportunity in 3 years.

At December 31, 2020, the total number of restricted common stock that are scheduled to vest, performance-based stock units that could possibly vest and remaining compensation expense to be recognized related to the future service period of unvested outstanding restricted common stock and performance-based stock units are as follows (dollar amount in thousands):

Vesting Date	Number of	Remaining Compensation
vesting Date	Awards	Expense
2021	159,537 (1) \$	
2022	117,417 (2)	2,729
2023	96,520 (3)	367
Total	373,474 \$	8,297

<sup>(1)</sup> Includes 66,171 performance-based stock units. The performance-based stock units are valued utilizing a lattice-binomial option pricing model based on Monte Carlo simulations. The company recognizes the fair value of the awards over the applicable vesting period as compensation expense.

<sup>(2)</sup> Includes 60,836 performance-based stock units. See (1) above for valuation methodology.

<sup>(3)</sup> Includes 66,027 performance-based stock units. See (1) above for valuation methodology.

Stock Options. During 2020, 2019 and 2018, we did not issue any stock options. Nonqualified stock option activity for the years ended December 31, 2020 and 2019 and 2018, was as follows:

		Shares		'	Weigh	ited Averag Price	ge	
	2020	2019	2018	2020		2019		2018
Outstanding, January 1	15,000	20,000	25,000	\$ 38.43	\$	34.99	\$	32.92
Granted	_	_	_	n/a		n/a		n/a
Exercised	_	(5,000)	(5,000)	n/a	\$	24.65	\$	24.65
Canceled	_	_	_	n/a		n/a		n/a
Outstanding, December 31	15,000	15,000	20,000	\$ 38.43	\$	38.43	\$	34.99
Exercisable, December 31 <sup>(1)</sup>	15,000	15,000	2,000	\$ 38.43	\$	38.43	\$	34.99

<sup>(1)</sup> The aggregate intrinsic value of exercisable options at December 31, 2020, based upon the closing price of our common shares at December 31, 2020, the last trading day of 2020, was approximately \$7,200. Options exercisable at December 31, 2020, 2019 and 2018 have a weighted average remaining contractual life of approximately 2.2 years, 3.2 years, and 3.3 years, respectively.

The options exercised during 2020, 2019 and 2018 were as follows:

	Options Exercised	A	eighted werage xercise Price	Option Value	Market Value <sup>(1)</sup>
2020	_	\$	n/a	\$ — :	\$ —
2019	5,000	\$	24.65	\$ 123,000	\$ 233,000
2018	5,000	\$	24.65	\$ 123,000	\$ 205,000

<sup>(1)</sup> As of the exercise dates.

We use the Black-Scholes-Merton formula to estimate the value of stock options granted to employees. This model requires management to make certain estimates including stock volatility, expected dividend yield and the expected term. Compensation expense related to the vesting of stock options for the years ended December 31, 2020, 2019 and 2018 was \$0.

#### 11. Commitments and Contingencies

At December 31, 2020, we had commitments as follows (in thousands):

		vestment	2020	Commitment		Remaining
	Co	mmitment	Funding		Funded	Commitment
Real estate properties (Note 5. Real Estate Investments)	\$	12,670 (1)	\$ 6,481	\$	7,347	\$ 5,323
Accrued incentives and earn-out liabilities (Note 8. Lease Incentives)		9,000	_		_	9,000
Mortgage loans (Note 5. Real Estate Investments)		25,500 (2)	2,782		7,755	17,745
Joint venture investments (Note 6. Investments in Unconsolidated Joint Ventures)		13,000	5,000		5,000	8,000
Notes receivable (Note 7. Notes Receivable)		2,090	1,383		1,383	707
Total	\$	62,260	\$ 15,646	\$	21,485	\$ 40,775

<sup>(1)</sup> Represents commitments to purchase land and improvements, if applicable, and to develop, re-develop, renovate or expand seniors housing and health care properties.

Also, some of our lease agreements provide purchase options allowing the lessees to purchase the properties they currently lease from us. See *Note 5. Real Estate Investments* for a table summarizing information about our purchase options.

<sup>(2)</sup> Represents \$7,500 of commitments to expand and renovate the seniors housing and health care properties securing the mortgage loans and \$18,000 represents contingent funding upon the borrower achieving certain coverage ratios.

We are a party from time to time to various general and professional liability claims and lawsuits asserted against the lessees or borrowers of our properties, which in our opinion are not singularly or in the aggregate material to our results of operations or financial condition. These types of claims and lawsuits may include matters involving general or professional liability, which we believe under applicable legal principles are not our responsibility as a non-possessory landlord or mortgage holder. We believe that these matters are the responsibility of our lessees and borrowers pursuant to general legal principles and pursuant to insurance and indemnification provisions in the applicable leases or mortgages. We intend to continue to vigorously defend such claims.

## 12. Distributions

We must distribute at least 90% of our taxable income in order to continue to qualify as a REIT. This distribution requirement can be satisfied by current year distributions or, to a certain extent, by distributions in the following year.

For federal tax purposes, distributions to stockholders are treated as ordinary income, capital gains, return of capital or a combination thereof. Distributions for 2020, 2019 and 2018 were cash distributions. The federal income tax classification of the per share common stock distributions are as follows (*unaudited*):

	Ye	Year Ended December 31,						
	2020	2020 2019						
Ordinary taxable distribution	\$ 0.936	\$ 2.084	\$ 0.349					
Unrecaptured Section 1250 gain	0.894	0.132	0.636					
Long-term capital gain	0.450	0.064	1.295					
Total	\$ 2.280	\$ 2.280	\$ 2.280					

#### 13. Net Income Per Common Share

Basic and diluted net income per share was as follows (in thousands except per share amounts):

	For the year ended December 31,					
		2020		2019		2018
Net income	\$	95,677	\$	80,872	\$	155,076
Less income allocated to non-controlling interests		(384)		(346)		(95)
Less income allocated to participating securities:						
Non-forfeitable dividends on participating securities		(397)		(372)		(357)
Income allocated to participating securities		(25)		(19)		(268)
Total net income allocated to participating securities (1)		(422)		(391)		(625)
Net income available to common stockholders		94,871		80,135		154,356
Effect of dilutive securities:						
Participating securities (2)						625
Net income for diluted net income per share	\$	94,871	\$	80,135	\$	154,981
			-			
Shares for basic net income per share		39,179		39,571		39,477
Effect of dilutive securities:						
Stock options		_		4		3
Performance-based stock units		85		184		203
Participating securities (2)						156
Total effect of dilutive securities		85		188		362
Shares for diluted net income per share		39,264		39,759		39,839
			_		_	
Basic net income per share	\$	2.42	\$	2.03	\$	3.91
Diluted net income per share	\$	2.42	\$	2.02	\$	3.89

<sup>(1)</sup> Under the two-class method of computing earnings per share in accordance with GAAP, income (loss) allocated to participating securities in calculated independently for each quarter and year-to-date period. Therefore, the sum of the amounts for the quarter may not agree with the amounts for the year.

<sup>(2)</sup> For the years ended December 31, 2020 and 2019, the participating securities have been excluded from the computation of diluted net income per share as such inclusion would be anti-dilutive.

# 14. Quarterly Financial Information

	For the quarter ended							
	M	arch 31,		une 30,		mber 30,		nber 31,
		(unaud	titea	l, in thousa	ınds exce	pt per share	amount	s)
2020								
Revenues	\$	46,410	\$	28,481	\$	38,173	\$	46,273
Net income available to common stockholders	\$	63,370	\$	1,773	\$	12,114	\$	17,470
Net income per common share available to common stockholders:								
Basic	\$	1.60	\$	0.05	\$	0.31	\$	0.45
Diluted	\$	1.60	\$	0.05	\$	0.31	\$	0.45
Dividends per share declared	\$	0.57	\$	0.57	\$	0.57	\$	0.57
Dividends per share paid	\$	0.57	\$	0.57	\$	0.57	\$	0.57
2019								
Revenues	\$	45,456	\$	46,266	\$	47,119	\$	46,463
Net income available to common stockholders	\$	20,254	\$	20,352	\$	27,080	\$	12,449
Net income per common share available to common stockholders:								
Basic	\$	0.51	\$	0.51	\$	0.68	\$	0.31
Diluted	\$	0.51	\$	0.51	\$	0.68	\$	0.31
Dividends per share declared	\$	0.57	\$	0.57	\$	0.57	\$	0.57
Dividends per share paid	\$	0.57	\$	0.57	\$	0.57	\$	0.57

NOTE: Quarterly and year-to-date computations of per share amounts are made independently. Therefore, the sum of per share amounts for the quarters may not agree with the per share amounts for the year.

#### 15. Fair Value Measurements

In accordance with the accounting guidance regarding the fair value option for financial assets and financial liabilities, entities are permitted to choose to measure certain financial assets and liabilities at fair value, with the change in unrealized gains and losses reported in earnings. We did not adopt the elective fair market value option for our financial assets and financial liabilities.

The carrying amount of cash and cash equivalents approximates fair value because of the short-term maturity of these instruments. We do not invest our cash in auction rate securities. The carrying value and fair value of our financial instruments as of December 31, 2020 and 2019 assuming election of fair value for our financial assets and financial liabilities were as follows (*in thousands*):

	At December 31, 2020					At December 31, 2019			
		Carrying		Fair		Carrying	Fair		
		Value	Value			Value		Value	
Mortgage loans receivable	\$	257,251	\$	299,751 (1)	\$	254,099	\$	312,824	(1)
Bank borrowings		89,900		89,900 (2)		93,900		93,900	(2)
Senior unsecured notes, net of debt issue costs		559,482		560,140 (3)		599,488		612,375	(3)

- (1) Our investment in mortgage loans receivable is classified as Level 3. The fair value is determined using a widely accepted valuation technique, discounted cash flow analysis on the expected cash flows. The discount rate is determined using our assumption on market conditions adjusted for market and credit risk and current returns on our investments. The discount rate used to value our future cash inflows of the mortgage loans receivable at December 31, 2020 and 2019 was 10.0% and 9.0%, respectively.
- (2) Our bank borrowings bear interest at a variable interest rate. The estimated fair value of our bank borrowings approximated their carrying values at December 31, 2020 and 2019 based upon prevailing market interest rates for similar debt arrangements.
- (3) Our obligation under our senior unsecured notes is classified as Level 3 and thus the fair value is determined using a widely accepted valuation technique, discounted cash flow analysis on the expected cash flows. The discount rate is measured based upon management's estimates of rates currently prevailing for comparable loans available to us, and instruments of comparable maturities. At December 31, 2020, the discount rate used to value our future cash outflow of our senior unsecured notes was 3.25% for those maturing before year 2026 and 3.50% for those maturing at or beyond year 2026. At December 31, 2019, the discount rate used to value our future cash outflow of our senior unsecured notes was 3.70% for those maturing before year 2026 and 3.90% for those maturing beyond year 2026.

## 16. Subsequent Events

The following events occurred subsequent to the balance sheet date:

Real Estate. We transitioned 11 assisted living communities previously leased to Senior Lifestyle to two operators. These communities are located in Illinois, Ohio and Wisconsin. Total cash rent expected under these master lease agreements is \$5,250,000 for the first lease year, \$7,078,000 for the second lease year and \$7,303,000 for the third lease year, escalating 2% annually thereafter. Additionally, we reduced 2021 rent escalations by 50% in the form of a rent credit to provide financial support to the majority of our operating partners. The rent escalation reduction is expected to have an approximate \$530,000 impact on 2021 GAAP revenue.

*Debt.* Paid \$7,000,000 in regular scheduled principal payments under our senior unsecured notes. Accordingly, we have \$552,482,000 outstanding, net of debt issue costs, under our senior unsecured notes. Additionally, we borrowed \$9,000,000 under our unsecured revolving line of credit. Accordingly, we have \$98,900,000 outstanding and \$501,100,000 available for borrowing under our unsecured revolving line of credit.

Notes Receivable. Received \$900,000 for the payoff of a note receivable.

*Equity.* We declared a monthly cash dividend of \$0.19 per share on our common stock for the months of January, February, and March 2021, payable on January 29, February 26, and March 31, 2021, respectively, to stockholders of record on January 21, February 18, and March 23, 2021, respectively.

# SCHEDULE II

# VALUATION AND QUALIFYING ACCOUNTS

				Addi	tions					
Account Description	Balance at beginning of period		ch:	costs and of		arged to other counts <sup>(1)</sup>			Balance at end of period	
Year ended December 31, 2018										
Loan loss reserves	\$	2,255	\$	192	\$	_	\$	_	\$	2,447
Other notes receivable allowance		166		(38)		_		_		128
Straight-line rent receivable allowance		814		(68)		_				746
	\$	3,235	\$	86	\$		\$		\$	3,321
Year ended December 31, 2019	· · · · ·									
Loan loss reserves	\$	2,447	\$	113	\$	_	\$	_	\$	2,560
Other notes receivable allowance		128		53		_		_		181
Straight-line rent receivable allowance		746				(746)				
	\$	3,321	\$	166	\$	(746)	\$		\$	2,741
Year ended December 31, 2020										
Loan loss reserves	\$	2,560	\$	32	\$	_	\$		\$	2,592
Other notes receivable allowance		181		(35)						146
	\$	2,741	\$	(3)	\$		\$		\$	2,738

<sup>(1)</sup> In conjunction with adoption of ASC 842, we wrote-off our 1% general straight-line reserve. The write-off was charged to retained earnings.

<sup>(2)</sup> Deductions represent uncollectible accounts written off.

# SCHEDULE III

# REAL ESTATE AND ACCUMULATED DEPRECIATION

		Initial co	ost to company	Costs capitalized subsequent	Gro	oss amount at which ca December 31, 2020				
	Encumbrances	Land	Building and improvements	to acquisition	Land	Building and improvements	Total (1)	Accum deprec.	Construction/ renovation date	Acquisition date
Skilled Nursing Properties:	Encumbrances	Land	improvements	acquisition	Land	improvements	Total (*)	deprec.	renovation date	date
134 Alamogordo, NM	s —	S 210	\$ 2,593	\$ 641	S 210	\$ 3,234	\$ 3,444	\$ 1,583	1985	2001
218 Albuquerque, NM	_	1,696	3,891	530	1,696	4,421	6,117	2,067	2008	2005
219 Albuquerque, NM	_	1.950	8.910	207	1.950	9.117	11.067	4,091	1982	2005
220 Albuquerque, NM	_	2,463	7,647	9	2,463	7,656	10,119	3,407	1970	2005
252 Amarillo, TX	_	844	_	7,925	844	7,925	8.769	2,179	2013	2011
247 Arlington, TX	_	1.016	13.649	-,	1.016	13.649	14,665	4.393	2007	2011
007 Bradenton, FL	_	330	2,720	160	330	2,880	3,210	2,265	2012	1993
256 Brownwood, TX	_	164	6.336	_	164	6.336	6.500	1.770	2011	2012
177 Chesapeake, VA	_	388	3,469	2,777	388	6,246	6,634	3,762	2017	1995
257 Cincinnati, OH	_	1.890	25,110	_	1.890	25,110	27.000	4.927	2009	2012
125 Clovis, NM	_	561	5,539	307	561	5,846	6,407	2,872	2006	2001
129 Clovis, NM	_	598	5,902	59	598	5,961	6,559	2,949	1995	2001
267 Cold Spring, KY	_	2,050	21,496	_	2,050	21,496	23,546	5,288	2014	2012
253 Colton, CA	_	2,474	15,158	_	2,474	15,158	17,632	3,942	1990	2011
246 Crowley, TX	_	2,247	14,276	_	2,247	14,276	16,523	4,551	2007	2011
235 Daleville, VA	_	279	8,382	_	279	8,382	8,661	2,801	2005	2010
258 Dayton, OH	_	373	26,627	_	373	26,627	27,000	5,269	2010	2012
196 Dresden, TN	_	31	1,529	1,073	31	2,602	2,633	1,261	2014	2000
298 Forth Worth, TX	_	2,785	7,546	_	2,785	7,546	10,331	2,211	1998	2015
026 Gardendale, AL	_	100	7,550	2,084	100	9,634	9,734	6,470	2011	1996
248 Granbury, TX	_	836	6,693	_	836	6,693	7,529	2,789	2008	2011
250 Hewitt, TX	_	1,780	8,220	99	1,780	8,319	10,099	2,298	2008	2011
319 Independence, MO	_	2,644	13,942	_	2,644	13,942	16,586	180	2020	2019
318 Kansas City, MO	_	1,229	18,369	69	1,229	18,438	19,667	726	2018	2019
008 Lecanto, FL	_	351	2,665	2,737	351	5,402	5,753	4,011	2012	1993
322 Longview, TX	_	1,405	12,176		1,405	12,176	13,581	425	2014	2020
300 Mansfield, TX	_	2,890	13,110	_	2,890	13,110	16,000	2,400	2015	2016
053 Mesa, AZ	_	305	6,909	1,876	305	8,785	9,090	6,121	1996	1996
242 Mission, TX	_	1,111	16,602	_	1,111	16,602	17,713	4,868	2004	2010
115 Nacogdoches, TX	_	100	1,738	168	100	1,906	2,006	1,243	1973	1997
233 Nacogdoches, TX	_	394	7,456	268	394	7,724	8,118	2,463	1991	2010
249 Nacogdoches, TX	_	1,015	11,109	_	1,015	11,109	12,124	4,007	2007	2011
245 Newberry, SC	_	439	4,639	608	439	5,247	5,686	1,959	1995	2011
244 Newberry, SC	_	919	5,454	131	919	5,585	6,504	2,060	2001	2011
251 Pasadena, TX	_	1,155	14,345	522	1,155	14,867	16,022	3,890	2005	2011
193 Phoenix, AZ	_	300	9,703	92	300	9,795	10,095	6,105	1985	2000
094 Portland, OR	_	100	1,925	3,152	100	5,077	5,177	3,661	2007	1997
254 Red Oak, TX	_	1,427	17,173	_	1,427	17,173	18,600	4,510	2002	2012
197 Ripley, TN	_	20	985	1,638	20	2,623	2,643	1,305	2014	2000

# SCHEDULE III

# REAL ESTATE AND ACCUMULATED DEPRECIATION (Continued)

			Initial co	ost to company Building and	Costs capitalized subsequent	Gro	ss amount at which of December 31, 20: Building and			Construction/	Acquisition
	Encumb	rances	Land	improvements	acquisition	Land	improvements	Total (1)	Accum deprec.	renovation date	date
133 Roswell, NM	s	_	\$ 568	\$ 5,235	\$ 1,396	\$ 568	\$ 6,631	\$ 7,199	\$ 3,161	1975	2001
081 Sacramento, CA		_	220	2,929	1,481	220	4,410	4,630	2,638	2015	1997
281 Slinger, WI		_	464	13,482	_	464	13,482	13,946	3,030	2014	2015
234 St. Petersburg, FL		_	1,070	7,930	500	1,070	8,430	9,500	2,488	1988	2010
243 Stephenville, TX		_	670	10,117	500	670	10,617	11,287	3,218	2009	2010
225 Tacoma, WA		_	723	6,401	901	723	7,302	8,025	3,469	2009	2006
178 Tappahannock, VA		_	375	1,327	397	375	1,724	2,099	1,528	1978	1995
270 Trinity, FL		_	1,653	12,748		1,653	12,748	14,401	2,956	2008	2013
192 Tucson, AZ 305 Union, KY		_	276 858	8,924	112	276 858	9,036	9,312 24,974	5,626	1992 2019	2000 2016
299 Weatherford, TX			836	24,116 11,902	_	836	24,116 11,902	12,738	1,652 2,845	1996	2015
			647	12,167	_	647	12,167	12,738	4.866	1996	
236 Wytheville, VA	e		\$ 49.229	\$ 478,821	\$ 32,419	\$ 49,229	\$ 511,240	\$ 560,469	\$ 160,556	1996	2010
Skilled Nursing Properties	3		3 49,229	3 4/8,821	\$ 32,419	3 49,229	3 311,240	3 300,409	\$ 100,330		
Assisted Living Properties: 317 Abington, VA		_	541	16,355	_	541	16,355	16,896	815	2015	2019
077 Ada. OK			100	1.650	89	100	1.739	1.839	1.008	1996	1996
105 Arvada, CO			100	2,810	7,003	100	9,813	9,913	3,514	2014	1997
304 Athens, GA			1.056	13.326	7,003	1.056	13.326	14.382	1.681	2014	2016
063 Athens, TX			96	1,510	104	96	1,614	1,710	1,033	1995	1996
320 Auburn Hills, MI		_	1,964	4,577	1,024	1,964	5,601	7,565	324	1995	2019
269 Aurora. CO		_	850	8,583		850	8,583	9,433	2.133	2014	2013
260 Aurora, CO		_	831	10,071	_	831	10,071	10,902	2,370	1999	2012
203 Bakersfield, CA		_	834	11.986	2.208	834	14,194	15.028	6.854	2002	2001
117 Beatrice, NE		_	100	2,173	243	100	2,416	2,516	1,367	1997	1997
277 Burr Ridge, IL		_	1,400	11,102	_	1,400	11,102	12,502	2,106	2016	2014
278 Castle Rock, CO		_	759	6,005	_	759	6,005	6,764	1,264	2012	2014
311 Cedarburg, WI		_	924	21,083	_	924	21,083	22,007	1,441	2019	2017
160 Central, SC		_	100	2,321	85	100	2,406	2,506	1,153	1998	1999
263 Chatham, NJ		_	5,365	36,399	_	5,365	36,399	41,764	8,252	2002	2012
307 Clovis, CA		_	2,542	19,126	_	2,542	19,126	21,668	1,923	2014	2017
308 Clovis, CA		_	3,054	14,172	_	3,054	14,172	17,226	1,371	2016	2017
279 Corpus Christi, TX		_	880	11,440	147	880	11,587	12,467	2,076	2016	2015
292 De Forest, WI		_	485	5,568	43	485	5,611	6,096	895	2006	2015
057 Dodge City, KS 083 Durant, OK		_	84 100	1,666	7 36	84 100	1,673	1,757 1,905	1,074 1.063	1995 1997	1995 1997
		_	100	1,769		100	1,805				1997
107 Edmond, OK 163 Ft. Collins. CO		_	100	1,365 2,961	636 3,479	100	2,001 6.440	2,101 6.540	1,117 2.710	1996 2014	1997
170 Ft. Collins, CO			100	3,400	4,684	100	8,084	8,184	3,079	2014	1999
132 Ft. Meyers. FL			100	2,728	10	100	2.738	2.838	1.574	1998	1998
315 Ft. Worth, TX			1,534	11,099	10	1,534	11,099	12,633	791	2014	2018
100 Fremont .OH		_	100	2,435	117	100	2,552	2,652	1,514	1997	1997
267 Frisco, TX		_	1.000	5.154		1.000	5,154	6,154	1,348	2014	2012
314 Frisco, TX		_	2,216	10,417	_	2.216	10,417	12.633	759	2015	2018
296 Glenview, IL		_	2,800	14,248	_	2,800	14,248	17,048	1,672	2017	2015
167 Goldsboro, NC		_	100	2,385	64	100	2,449	2,549	1,104	1998	1999
056 Great Bend, KS		_	80	1,570	21	80	1,591	1,671	1,142	1995	1995
102 Greeley, CO		_	100	2,310	313	100	2,623	2,723	1,523	1997	1997
284 Green Bay, WI		_	1,660	19,079	404	1,660	19,483	21,143	3,223	2004	2015
164 Greenville, NC		_	100	2,478	17	100	2,495	2,595	1,288	1998	1999
062 Greenville, TX		_	42	1,565	84	42	1,649	1,691	1,043	1995	1996
161 Greenwood, SC		_	100	2,638	135	100	2,773	2,873	1,403	1998	1999
241 Gulf Breeze, FL		_	720	2,839	261	720	3,100	3,820	1,342	2000	2010
295 Jacksonville, FL		_	1,389	12,756	689	1,389	13,445	14,834	1,803	2015	2015
066 Jacksonville, TX		_	100	1,900	77	100	1,977	2,077	1,253	1996	1996
310 Kansas City, MO		_	1,072	15,552		1,072	15,552	16,624	1,249	2017	2017
285 Kenosha, WI		_	936	12,361	245	936	12,606	13,542	1,878	2008	2015
255 Littleton, CO			1,882 1,200	8,248		1,882	8,248 8,688	10,130	1,887 2.228	2013	2012 2013
268 Littleton, CO		_	1,200 100	8,688 2,640		1,200 100	8,688 2.642	9,888 2,742	2,228 1.508	2014 1998	2013 1998
148 Longmont, CO 060 Longview, TX			38	1,568	127	38	1,695	1,733	1,508	1998	1998
261 Louisville, CO			911	11.703	127	911	11,703	12.614	2.703	2000	2012
201 Louisville, CO			911	11,/03	_	911	11,703	12,014	2,703	2000	2012

# SCHEDULE III

# REAL ESTATE AND ACCUMULATED DEPRECIATION (Continued)

		Initial cost to company sub		Costs capitalized subsequent	Gros	s amount at which December 31, 20				
	Encumbrances	Land	Building and improvements	to acquisition	Land	Building and improvements	Total (1)	Accum deprec.	Construction/ renovation date	Acquisition date
301 Louisville, KY	ş <u> </u>	\$ 1,021	\$ 13,157	\$ 110	\$ 1,021	\$ 13,267	\$ 14,288	\$ 1,648	2016	2016
114 Loveland, CO	_	100	2,865	293	100	3,158	3,258	1,836	1997	1997
068 Lufkin, TX	_	100	1,950	94	100	2,044	2,144	1,289	1996	1996
061 Marshall, TX	_	38	1,568	534	38	2,102	2,140	1,360	1995	1995
293 McHenry, IL	_	1,289	28,976	310	1,289	29,286	30,575	4,592	2005	2015
058 McPherson, KS	_	79	1,571	9	79	1,580	1,659	1,130	1994	1995
313 Medford, OR		636	17,810	_	636	17,810	18,446	481	2020	2018
316 Medford, OR	_	750	13,650	_	750	13,650	14,400	1,006	1984	2018
239 Merritt Island, FL	_	550	8,150	100	550	8,250	8,800	2,586	2004	2010
104 Millville, NJ	_	100	2,825	832	100	3,657	3,757	1,895	1997	1997
286 Milwaukee, WI	_	818	8,014	65	818	8,079	8,897	1,309	2007	2015
231 Monroeville, PA	_	526	5,334	435	526	5,769	6,295	2,018	1997	2009
280 Murrells Inlet, SC	_	2,490	14,185	_	2,490	14,185	16,675	2,318	2016	2015
294 Murrieta, CA	_	2,022	11,136	_	2,022	11,136	13,158	1,872	2016	2015
289 Neenah, WI	_	694	20,839	251	694	21,090	21,784	3,189	1991	2015
166 New Bern, NC	_	100	2,427	7	100	2,434	2,534	1,146	1998	1999
118 Newark, OH	_	100	2,435	295	100	2,730	2,830	1,521	1997	1997
143 Niceville, FL	_	100	2,680	64	100	2,744	2,844	1,531	1998	1998
095 Norfolk, NE	_	100	2,123	311	100	2,434	2,534	1,368	1997	1997
306 Oak Lawn, IL	_	1,591	13,772	_	1,591	13,772	15,363	1,303	2018	2016
290 Oshkosh, WI	_	1,525	9,192	184	1,525	9,376	10,901	3,084	2009	2015
291 Oshkosh, WI	_	475	7,364	44	475	7,408	7,883	1,189	2005	2015
302 Overland Park, KS	_	1,951	11,882	281	1,951	12,163	14,114	1,733	2013	2016
232 Pittsburgh, PA	_	470	2,615	333	470	2,948	3,418	1,119	1994	2009
165 Rocky Mount, NC	_	100	2,494	194	100	2,688	2,788	1,211	1998	1999
059 Salina, KS	_	79	1,571	139	79	1,710	1,789	1,132	1994	1995
084 San Antonio, TX	_	100	1,900	13	100	1,913	2,013	1,141	1997	1997
092 San Antonio, TX	_	100	2,055	33	100	2,088	2,188	1,229	1997	1997
288 Sheboygan, WI	_	1,168	5,382	245	1,168	5,627	6,795	1,024	2006	2015
149 Shelby, NC	_	100	2,805	112	100	2,917	3,017	1,603	1998	1998
312 Spartanburg, SC	_	254	9,906	1,520	254	11,426	11,680	1,467	1999	2017
150 Spring Hill, FL		100	2,650	24	100	2,674	2,774	1,514	1998	1998
103 Springfield, OH	_	100	2,035	300	100	2,335	2,435	1,358	1997	1997
321 Sterling Heights, MI		1,133	11,487	992	1,133	12,479	13,612	525	1997	2019
162 Sumter, SC	_	100	2,351	84	100	2,435	2,535	1,196	1998	1999
140 Tallahassee, FL	_	100	3,075	2	100	3,077	3,177	1,760	1998	1998
098 Tiffin, OH	_	100	2,435	279	100	2,714	2,814	1,506	1997	1997
282 Tinley Park, IL		702	11,481	_	702	11,481	12,183	1,942	2016	2015
088 Troy, OH	_	100 200	2,435 1.650	608 11	100 200	3,043 1.661	3,143 1.861	1,735 1.000	1997 1997	1997 1997
080 Tulsa, OK	_	100	2,395	23	100	2.418	2.518	1,000	1997	1997
093 Tulsa, OK 238 Tupelo, MS	_	1.170	2,395 8.230	30	1.170	2,418 8.260	2,518 9,430	2,669	2000	2010
238 Tupelo, MS 075 Tyler, TX		1,170	8,230 1,800	10	1,170	1,810	1,910	1,096	1996	1996
202 Vacaville, CA	_	1.662	11.634	2.524	1.662	14.158	15.820	6.903	2002	2001
091 Waco, TX		1,662	2,235	2,524	1,662	2,369	2,469	1,335	1997	1997
096 Wahoo, NE	_	100	2,233	166	100	2,369	2,469	1,333	1997	1997
108 Watauga, TX		100	1,668	12	100	1,680	1,780	990	1997	1997
287 Waukesha. WI		992	15,183	235	992	15,418	16,410	2.340	2009	2015
109 Weatherford, OK		100	1,669	601	100	2,270	2,370	1.334	1996	1997
309 West Chester, OH		2,355	13,553	145	2,355	13,698	16,053	1,379	2017	2017
276 Westminster, CO		1,425	9,575	143	1,425	9,575	11.000	2,146	2017	2017
110 Wheelersburg, OH	_	1,423	2,435	250	1,423	2,685	2,714	1,529	1997	1997
303 Wichita, KS		1.422	2,433 9.957	285	1,422	10.242	11.664	1,329	2011	2016
259 Wichita, KS	_	730	9,937	9,682	730	9,682	10,412	2,484	2011	2012
283 Wichita, KS		624	13.846	9,082	624	13.846	14,470	1.652	2016	2012
076 Wichita Falls, TX		100	1,850	10	100	1,860	1,960	1,126	1996	1996
120 Wichita Falls, TX		100	2,750	131	100	2.881	2.981	1,126	1996	1996
265 Williamstown, NJ		711	6,637	131	711	6,637	7,348	1,662	2000	2012
264 Williamstown, NJ	_	711	8.649		711	8,649	9,360	1,983	2000	2012
099 York, NE		100	2,318	122	100	2.440	2.540	1,431	1997	1997
	•	\$ 75,637	\$ 758,713	\$ 45,822	\$ 75,637	\$ 804,535	\$ 880,172	\$ 187,948	1997	1997
Assisted Living Properties	<b>9</b> —	3 /3,03/	3 /36,/13	\$ 45,822	\$ 75,037	3 604,333	\$ 000,172	\$ 167,948		

# SCHEDULE III

# REAL ESTATE AND ACCUMULATED DEPRECIATION (Continued)

	Encumbrances	Initial cos	t to company Building and improvements	Costs capitalized subsequent to acquisition	Gross	amount at which ca December 31, 2020 Building and improvements		Accum deprec.	Construction/ renovation date	Acquisition date
Other:										
Properties:										
297 Las Vegas, NV	_	1,965	7,308	1,144	1,965	8,452	10,417	1,139	1990/1994	2015
Properties		1,965	7,308	1,144	1,965	8,452	10,417	1,139		
Land:										
271 Howell, MI	_	420	_	_	420	_	420	_	N/A	2013
272 Milford, MI	_	450	_	_	450	_	450	_	N/A	2014
275 Yale, MI	_	73	_	_	73	_	73	_	N/A	2013
Land		943	_		943		943			
Other Properties		2,908	7,308	1,144	2,908	8,452	11,360	1,139		
·	<u> </u>	\$ 127,774	\$ 1,244,842	\$ 79,385	\$ 127,774	\$ 1,324,227	\$ 1,452,001	\$ 349,643		

<sup>(1)</sup> Depreciation is computed principally by the straight-line method for financial reporting purposes which generally range of a life from 5 to 15 years for furniture and equipment, 35 to 50 years for buildings, 10 to 20 years for site improvements, 10 to 50 years for building improvements and the respective lease term for acquired lease intangibles.

<sup>(2)</sup> As of December 31, 2020, our aggregate cost for Federal income tax purposes was \$1,458,253.

# SCHEDULE III

# REAL ESTATE AND ACCUMULATED DEPRECIATION (Continued)

(in thousands)

Activity for the years ended December 31, 2020, 2019 and 2018 is as follows:

	 For the Year Ended December 31,				
	 2020		2019		2018
Reconciliation of real estate:	 				
Carrying cost:					
Balance at beginning of period	\$ 1,484,571	\$	1,421,456	\$	1,392,122
Acquisitions	13,581		58,414		40,408
Improvements	23,612		23,363		38,528
Capitalized interest	354		608		1,248
Cost of real estate sold	(66,140)		(19,270)		(50,850)
Impairment loss from real estate investments	(3,977)		_		_
Ending balance	\$ 1,452,001	\$	1,484,571	\$	1,421,456
Accumulated depreciation:					
Balance at beginning of period	\$ 347,755	\$	314,875	\$	306,033
Depreciation expense	38,945		39,094		37,416
Cost of real estate sold	(37,057)		(6,214)		(28,574)
Ending balance	\$ 349,643	\$	347,755	\$	314,875

# SCHEDULE IV

## MORTGAGE LOANS RECEIVABLE ON REAL ESTATE

		idited) ber of		Final	Balloon	Current Monthly Debt	Face Amount of	Carrying Amount of Mortgages December 31,	Principal Amount of Loans Subject to Delinquent Principal or
State	Properties	Units/Beds (3)	Interest Rate (1)	Maturity Date	Amount (2)	Service	Mortgages	2020	Interest
MI	15	1,941	10.14%	2043	\$ 163,214	\$ 1,569	\$ 190,214	\$ 184,506	\$ —
MI	4	501	9.33%	2045	35,180	303	39,010	38,541	_
MI	1	157	9.62%	2045	14,325	120	15,000	14,776	_
MI	2	205	9.41%	2045	19,624	154	19,624	19,428	_
	22 (4)	2,804			\$ 232,343	\$ 2,146	\$ 263,848	\$ 257,251	s —

- (1) Represents current stated interest rate. Generally, the loans have a 30-year amortization with principal and interest payable at varying amounts over the life to maturity with annual interest adjustments through specified fixed rate increases effective either on the first anniversary or calendar year of the loan.
- (2) Balloon payment is due upon maturity.
- (3) This number is based upon unit/bed counts shown on operating licenses provided to us by borrowers or units/beds as stipulated by mortgage documents. We have found during the years that these numbers often differ, usually not materially, from units/beds in operation at any point in time. The differences are caused by such things as operators converting a patient/resident room for alternative uses, such as offices or storage, or converting a multi-patient room/unit into a single patient room/unit. We monitor our properties on a routine basis through site visits and reviews of current licenses. In an instance where such change would cause a de-licensing of beds or in our opinion impact the value of the property, we would take action against the borrower to preserve the value of the property/collateral.
- (4) Includes 4 first-lien mortgage loans as follows:

Number of Loans	Original loan amounts
0	\$ 500 - \$2,000
0	\$2,001 - \$3,000
0	\$3,001 - \$4,000
0	\$4,001 - \$5,000
0	\$5,001 - \$6,000
0	\$6,001 - \$7,000
4	\$7,001 +

# Table of Contents

Mortgage loans receivable activity for the years ended December 31, 2020, 2019 and 2018 is as follows:

Balance— December 31, 2017	\$ 223,907
New mortgage loans	14,525
Other additions	6,839
Land conveyance	_
Amortization of mortgage premium	(4)
Collections of principal	(2,136)
Foreclosures	_
Loan loss reserve	(192)
Other deductions	 _
Balance—December 31, 2018	242,939
New mortgage loans	7,500
Other additions	4,842
Land conveyance	_
Amortization of mortgage premium	(4)
Collections of principal	(1,065)
Foreclosures	_
Loan loss reserve	(113)
Other deductions	 <u> </u>
Balance—December 31, 2019	254,099
New mortgage loans	_
Other additions	4,253
Land conveyance	_
Amortization of mortgage premium	(4)
Collections of principal	(1,065)
Foreclosures	_
Loan loss reserve	(32)
Other deductions	_
Balance— December 31, 2020	\$ 257,251

## Item 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

# Item 9A. CONTROLS AND PROCEDURES

#### **Disclosure Controls and Procedures.**

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities and Exchange Act of 1934, as amended) as of the end of the period covered by this report. Based on such evaluation our Chief Executive Officer and Chief Financial Officer concluded that, as of the end of the period covered by this report our disclosure controls and procedures were effective.

# **Internal Control Over Financial Reporting.**

The Management Report on Internal Control over Financial Reporting and the Report of Independent Registered Public Accounting Firm thereon are set forth on the following pages.

There has been no change in our internal control over financial reporting during the period covered by this report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## Management Report on Internal Control Over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting. Internal control over financial reporting is defined in Rule 13a-15(f) or 15d-15(f) promulgated under the Securities Exchange Act of 1934, as amended, as a process designed by, or under the supervision of, the issuer's principal executive and principal financial officers and effected by the issuer's board of directors, management and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles and includes those policies and procedures that:

- Pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of
  the assets of the issuer:
- Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in
  accordance with generally accepted accounting principles, and that receipts and expenditures of the issuer are being made
  only in accordance with authorizations of management and directors of the issuer; and
- Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the issuer's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect material misstatements on a timely basis. Projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our internal control over financial reporting as of December 31, 2020. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") in Internal Control—Integrated Framework (2013 Framework). Based on this assessment, our management concluded that, as of the end of the fiscal year ended December 31, 2020, our internal control over financial reporting was effective.

The effectiveness of our internal control over financial reporting as of December 31, 2020, has been audited by Ernst & Young LLP, independent registered public accounting firm. Ernst & Young LLP's report on our internal control over financial reporting appears on the following page.

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Shareholders and the Board of Directors of LTC Properties, Inc.

#### Opinion on Internal Control over Financial Reporting

We have audited LTC Properties, Inc.'s internal control over financial reporting as of December 31, 2020, based on criteria established in Internal Control
—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) (the COSO criteria). In our opinion, LTC Properties, Inc. (the Company) maintained, in all material respects, effective internal control over financial reporting as of December 31, 2020, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheets of the Company as of December 31, 2020 and 2019, and the related consolidated statements of income and comprehensive income, equity and cash flows for each of the three years in the period ended December 31, 2020, and the related notes and the financial statement schedules listed in the Index at Item 15(a) and our report dated February 18, 2021 expressed an unqualified opinion thereon.

## **Basis for Opinion**

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

#### Definition and Limitations of Internal Control Over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ Ernst & Young LLP

Los Angeles, California February 18, 2021

#### Table of Contents

## Item 9B. OTHER INFORMATION

On February 11, 2021, our Board of Directors amended the Company's Bylaws by adding new Section 1.14 to opt-out of the Maryland Control Share Acquisition Act, and making certain technical and clarifying changes, and restating the Bylaws as so amended in their entirety. A description of the Maryland Control Share Acquisition Act is contained in Exhibit 4.1 to this Annual Report on Form 10-K.

The foregoing summary of the amendment to the Bylaws does not purport to be complete and is qualified in its entirety by reference to the full text of the amended and restated Bylaws, which is attached hereto as Exhibit 3.2.2 and incorporated herein by reference.

#### PART III

## Item 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

The information required by this item is incorporated by reference to our definitive proxy statement for the 2021 Annual Meeting of Stockholders (to be filed with the SEC within 120 days of our December 31, 2020 fiscal year end) under the headings "Proposal 1 Election of Directors," "Corporate Governance Principles and Board Matters," and "Executive Officers."

## Item 11. EXECUTIVE COMPENSATION

The information required by this item is incorporated by reference to our definitive proxy statement for the 2021 Annual Meeting of Stockholders (to be filed with the SEC within 120 days of our December 31, 2020 fiscal year end) under the headings "Executive Compensation Discussion and Analysis," "Executive Compensation Tables," "Director Compensation," and "Compensation Committee Report."

# Item 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

The information required by this item is incorporated by reference to our definitive proxy statement for the 2021Annual Meeting of Stockholders (to be filed with the SEC within 120 days of our December 31, 2020 fiscal year end) under the heading "Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters."

## Item 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

The information required by this item is incorporated by reference to our definitive proxy statement for the 2021 Annual Meeting of Stockholders (to be filed with the SEC within 120 days of our December 31, 2020 fiscal year end) under the heading "Certain Relationships and Related Transactions, and Director Independence."

# Item 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES

The information required by this item is incorporated by reference to our definitive proxy statement for the 2021 Annual Meeting of Stockholders (to be filed with the SEC within 120 days of our December 31, 2020 fiscal year end) under the heading "Independent Registered Public Accounting Firm Fees and Services."

## PART IV

## Item 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

## (a)(1) Financial Statements

The following financial statements of LTC Properties, Inc. are included in Part II, Item 8 of this Annual Report on Form 10-K:

Report of Independent Registered Public Accounting Firm
Consolidated Balance Sheets as of December 31, 2020 and 2019

Consolidated Statements of Income and Comprehensive Income for the years ended December 31, 2020, 2019 and 2018

Consolidated Statements of Equity for the years ended December 31, 2020, 2019 and 2018

Consolidated Statements of Cash Flows for the years ended December 31, 2020, 2019 and 2018

Notes to Consolidated Financial Statements

## (a)(2) Financial Statement Schedules

The following financial statement schedules of LTC Properties, Inc. are included in Part II, Item 8 of this Annual Report on Form 10-K:

II. Valuation and Qualifying Accounts

III. Real Estate and Accumulated Depreciation

IV. Mortgage Loans Receivable on Real Estate

All other schedules are omitted because they are not applicable or not present in amounts sufficient to require submission of the schedule or the required information is shown in the Consolidated Financial Statements and the Notes thereto.

#### (a)(3) Exhibits

Exhibit Number	Description
3.1	LTC Properties, Inc. Articles of Restatement (incorporated by reference to Exhibit 3.1.2 to the registrant's Current Report on Form 8-K filed June 6, 2016)
3.2.1	First Amendment to Bylaws of LTC Properties, Inc. (incorporated by reference to Exhibit 3.2.1 to the registrant's Current Report on Form 8 K filed April 21, 2020)
3.2.2	Bylaws of LTC Properties, Inc., as Amended and Restated February 11, 2021
3.2.3	Bylaws of LTC Properties, Inc., as Amended and Restated February 11, 2021 (redline version)
4.1	Description of securities registered pursuant to Section 12 of the Securities Exchange Act of 1934
10.1	Note Purchase Agreement dated February 16, 2017 (incorporated by reference to Exhibit 10.7 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2016)
10.2	Note Purchase and Private Shelf Agreement between LTC Properties, Inc., and AIG Asset Management (U.S.) LLC dated August 4, 2015 (incorporated by reference to Exhibit 10.4 to the registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2015)
10.3	Amended and Restated Note Purchase and Private Shelf Agreement between LTC Properties, Inc., and AIG Asset Management (U.S.) LLC dated June 2, 2016 (incorporated by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed June 6, 2016)
10.4	Equity Distribution Agreement, dated March 1, 2019, by and between LTC Properties, Inc. and JMP Securities LLC (incorporated by reference to Exhibit 1.1 to the registrant's Current Report on Form 8-K filed March 1, 2019)
10.5	Equity Distribution Agreement, dated March 1, 2019, by and between LTC Properties, Inc., and Credit Agricole Securities (USA) Inc. (incorporated by reference to Exhibit 1.2 to the registrant's Current Report on Form 8-K filed March 1, 2019)
10.6	Equity Distribution Agreement, dated March 1, 2019, by and between LTC Properties, Inc., and KeyBanc Capital Markets Inc. (incorporated by reference to Exhibit 1.3 to the registrant's Current Report on Form 8-K filed March 1, 2019)
	02

# Table of Contents

Exhibit Number	Description
10.7	Equity Distribution Agreement, dated March 1, 2019, by and between LTC Properties, Inc., and Mizuho Securities USA Inc. (incorporated by reference to Exhibit 1.4 to the registrant's Current Report on Form 8-K filed March 1, 2019)
10.8	Second Amended and Restated Credit Agreement dated June 27, 2018 (incorporated by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed June 28, 2018)
10.9	Employment Agreement of Wendy Simpson dated November 12, 2014 (incorporated by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed November 12, 2014)
10.10	Employment Agreement of Pamela Kessler, effective as of November 12, 2014 (incorporated by reference to Exhibit 10.2 to the registrant's Current Report on Form 8-K filed November 12, 2014)
10.11+	Employment Agreement of Clint Malin, effective as of November 12, 2014 (incorporated by reference to Exhibit 10.3 to the registrant's Current Report on Form 8-K filed November 12, 2014)
10.12+	Annual Cash Bonus Incentive Plan, effective as of October 27, 2014 (incorporated by reference to Exhibit 10.9 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2014)
10.13+	The 2015 Equity Participation Plan of LTC Properties, Inc. (incorporated by reference to Exhibit 4.3 to the registrant's Registration Statement on Form S-8 (File No. 333-205115)
10.14+	Form of Stock Option Agreement under the 2015 Equity Participation Plan (incorporated by reference to Exhibit 10.20 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2015)
10.15+	Form of Restricted Stock Agreement under the 2015 Equity Participation Plan (incorporated by reference to Exhibit 10.21 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2015)
10.16+	Form of Performance Based Market Stock Unit Agreement under the 2015 Equity Participation Plan (incorporated by reference to Exhibit 10.2 to the registrant's Current Report on Form 8-K filed June 6, 2016)
10.17+	Form of Indemnification Agreement dated as of July 30, 2009 between LTC Properties, Inc. and its Directors and Officers (incorporated by reference to Exhibit 10.1 to the registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2009)
21	List of Subsidiaries
23.1	Consent of Independent Registered Accounting Firm
31.1	Certification of the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification of the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32	Certifications pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101.INS	Inline XBRL Instance Document - the instance document does not appear in the interactive data file because its XBRL tags are embedded
	within the Inline XBRL document
101.SCH	Inline XBRL Taxonomy Extension Schema Document
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

<sup>+</sup> Management contract or compensatory plan or arrangement in which an executive officer or director of the Company participates

# Item 16. FORM 10-K SUMMARY

None.

## **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

LTC PROPERTIES, INC. Registrant

Dated: February 18, 2021

By:	/s/ CAROLINE CHIKHALE	
	CAROLINE CHIKHALE	
	Executive Vice President, Chief Accounting Officer and	
	Treasurer	

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

/s/ WENDY L. SIMPSON WENDY L. SIMPSON	Chairman and Chief Executive Officer (Principal Executive Officer)	February 18, 2021
/s/ Pamela J. Kessler PAMELA J. KESSLER	Co-President, Chief Financial Officer and Corporate Secretary (Principal Financial Officer)	February 18, 2021
/s/ BOYD HENDRICKSON BOYD HENDRICKSON	Director	February 18, 2021
/s/ Devra G. Shapiro DEVRA G. SHAPIRO	Director	February 18, 2021
/s/ James J. Pieczynski JAMES J. PIECZYNSKI	Director	February 18, 2021
/s/ Timothy J. Triche TIMOTHY J. TRICHE	Director	February 18, 2021

# **BYLAWS**

OF

# LTC PROPERTIES, INC.

As Amended and Restated February 11, 2021

# **Table of Contents**

		Page
ARTICLE I M	EETINGS OF STOCKHOLDERS	1
1.01	PLACE	1
1.02	ANNUAL MEETING	1
1.03	SPECIAL MEETINGS	1
1.04	NOTICE	1
1.05	SCOPE OF NOTICE	2
1.06	QUORUM	2
1.07	VOTING	2
1.08	PROXIES	3
1.09	CONDUCT OF MEETINGS	4
1.10	TABULATION OF VOTES	4
1.11	INFORMAL ACTION BY STOCKHOLDERS	4
1.12	VOTING BY BALLOT	4
1.13	ADVANCE NOTICE OF CERTAIN MATTERS	4
1.14	CONTROL SHARE ACQUISITION ACT	6
ARTICLE II DIRECTORS		6
2.01	GENERAL POWERS	6
2.02	OUTSIDE ACTIVITIES	6
2.03	OUTSIDE MANAGEMENT	6
2.04	NUMBER, TENURE, QUALIFICATION, NOMINATION AND ELECTION	7
2.05	ANNUAL AND REGULAR MEETINGS	8
2.06	SPECIAL MEETINGS	9
2.07	NOTICE	9
2.08	QUORUM	9
2.09	VOTING	9
2.10	CONDUCT OF MEETINGS	9
2.11	RESIGNATIONS	9
2.12	VACANCIES	9
2.13	INFORMAL ACTION BY DIRECTORS	10
2.14	COMPENSATION	10
2.15	TELEPHONIC MEETINGS	10
ARTICLE III	COMMITTEES	10
3.01	NUMBER, TENURE AND QUALIFICATION	10
3.02	DELEGATION OF POWER	10
3.03	QUORUM AND VOTING	10
3.04	CONDUCT OF MEETINGS	10
3.05	INFORMAL ACTION BY COMMITTEES	11
ARTICLE IV	OFFICERS	11
4.01	ENUMERATION	11
4 02	POWERS AND DUTIES	11

4.03	REMOVAL	11
4.04	OUTSIDE ACTIVITIES	11
4.05	VACANCIES	12
4.06	CHAIRMAN OF THE BOARD	12
4.07	PRESIDENT	12
4.08	VICE PRESIDENTS	12
4.09	SECRETARY	12
4.10	TREASURER	12
4.11	ASSISTANT SECRETARIES AND ASSISTANT TREASURERS	13
4.12	SALARIES	13
ARTICLE V	SHARES OF STOCK	13
5.01	CERTIFICATES OF STOCK	13
5.02	STOCK LEDGER	13
5.03	RECORDING TRANSFERS OF STOCK	14
5.04	LOST CERTIFICATE	14
5.05	CLOSING OF TRANSFER BOOKS OR FIXING OF RECORD DATE	14
ARTICLE VI	DIVIDENDS AND DISTRIBUTIONS	15
6.01	DECLARATION	15
6.02	CONTINGENCIES	15
ARTICLE VI	I INDEMNIFICATION	15
7.01	INDEMNIFICATION OF OFFICERS	15
7.02	ADVANCE OF EXPENSES	16
7.03	INSURANCE	16
ARTICLE VIII NOTICES		16
8.01	NOTICES	16
8.02	SECRETARY TO GIVE NOTICE	16
8.03	WAIVER OF NOTICE	16
ARTICLE IX	MISCELLANEOUS	17
9.01	BOOKS AND RECORDS	17
9.02	INSPECTION OF BYLAWS AND CORPORATE RECORDS	17
9.03	CONTRACTS	17
9.04	CHECKS, DRAFTS, ETC.	17
9.05	DEPOSITS	17
9.06	LOANS	17
9.07	FISCAL YEAR	18
9.08	REPORTS AND OTHER INFORMATION	18
9.09	BYLAWS SEVERABLE	18

ARTICLE X AN	MENDMENT OF BYLAWS	19
10.01	BY DIRECTORS	19
10.02	BY STOCKHOLDERS	19
10.03	EXCEPTION FOR INDEMNIFICATION	19

#### **BYLAWS**

**OF** 

# LTC PROPERTIES, INC.

## As Amended and Restated February 11, 2021

## ARTICLE I

# MEETINGS OF STOCKHOLDERS

- 1.01 PLACE. All meetings of the holders of the issued and outstanding capital stock of the Corporation (the "Stockholders") shall be held at the principal office of the Corporation in Westlake Village, California or at such other place as shall be determined by the Board of Directors and stated in the notice of the meeting. In accordance with, and subject to, applicable law, the Board of Directors may determine that a meeting of stockholders not be held at any place but instead may be held solely by means of remote communication.
- 1.02 ANNUAL MEETING. An annual meeting of the Stockholders for the election of Directors and the transaction of any business within the powers of the Corporation shall be held on the last Thursday of April, or at such other date and time as may be fixed by the Board of Directors. If the day fixed for the annual meeting shall be a legal holiday, such meeting shall be held at the same time on the next succeeding business day.
- 1.03 SPECIAL MEETINGS. The Chairman of the Board (if any), the President or a majority of the Board of Directors may call special meetings of the Stockholders. Special meetings of Stockholders shall also be called by the Secretary upon the written request of the holders of shares entitled to cast not less than 25% of all the votes entitled to be cast at such meeting. Such request shall state the purpose or purposes of such meeting and the matters proposed to be acted on thereat. The Secretary shall inform the Stockholders who make any such request of the reasonably estimated cost of preparing and mailing a notice of the special meeting and on payment of these costs to the Corporation, the Secretary will notify each Stockholder entitled to notice of the meeting. Unless requested by Stockholders entitled to cast a majority of all the votes entitled to be cast at the meeting, a special meeting need not be called to consider any matter which is substantially the same as a matter voted on at any special meeting of the Stockholders held during the preceding twelve (12) months. The date, time, place and record date for any such special meeting, including a meeting called at the request of Stockholders, shall be established by the Board of Directors or Officer calling the same. See Section 2-502 of the Maryland General Corporation Law.
- 1.04 NOTICE. Not less than ten (10) nor more than ninety (90) days before the date of every meeting of Stockholders, written or printed notice of such meeting shall be given, in accordance with Section 8.01 of these Bylaws, to each Stockholder entitled to vote or entitled to notice by statute, stating the time and place of the meeting and, in the case of a special meeting or as otherwise may be required by statute, the purpose or purposes for which the meeting is called.

- 1.05 SCOPE OF NOTICE. No business shall be transacted at a special meeting of Stockholders except that specifically designated in the notice. Any business of the Corporation may be transacted at the annual meeting without being specifically designated in the notice, except such business as is required by statute to be stated in such notice.
- 1.06 QUORUM. At any meeting of Stockholders, the presence in person or by proxy of Stockholders entitled to cast a majority of all votes entitled to be cast at the meeting shall constitute a quorum; but this Section shall not affect any requirement under any statute or the Charter of the Corporation (the "Charter") for the vote necessary for the adoption of any measure. If, however, a quorum is not present at any meeting of the Stockholders, the Presiding Officer (as hereinafter defined) of the meeting, or the Stockholders present in person or by proxy, shall have the power to adjourn the meeting from time to time without notice other than announcement at the meeting until a quorum is present and the meeting so adjourned may be reconvened without further notice. At any adjourned meeting at which a quorum is present, any business may be transacted that might have been transacted at the meeting as originally notified. The Stockholders present at a meeting which has been duly called and convened and at which a quorum is present at the time counted may continue to transact business until adjournment, notwithstanding the withdrawal of enough Stockholders to leave less than a quorum.

# 1.07 VOTING.

- 1.07.1 A majority of the votes cast at a meeting of Stockholders duly called and at which a quorum is present shall be sufficient to take or authorize action upon any matter which may properly come before the meeting, except as otherwise provided in this Section 1.07 with respect to the election of Directors, unless more than a majority of the votes cast is specifically required by statute, by the Charter or by these Bylaws.
- 1.07.2 Except as otherwise provided in the Charter with respect to Directors to be elected by the holders of any class or series of preferred stock of the Corporation and in these Bylaws with respect to the filling of vacancies on the Board of Directors, each Director shall be elected by a majority of the votes cast at a meeting of Stockholders duly called and at which a quorum is present and Directors are to be elected; provided, however, that Directors shall be elected by a plurality of the votes cast at a meeting of Stockholders duly called and at which a quorum is present and Directors are to be elected if, in connection with such meeting (i) the Secretary of the Corporation shall have received one or more notices that a Stockholder has nominated or proposes to nominate a person or persons for election as a Director, which notice(s) purports to be in compliance with the advance notice requirements set forth in Section 2.04 of these Bylaws, irrespective of whether the Board of Directors thereafter determines that any such notice(s) is not in compliance with such requirements, and (ii) as of the fourteenth (14th) day preceding the date on which notice of such meeting of Stockholders is first mailed or otherwise given in accordance with applicable law to the Stockholders of the Corporation, such nomination or proposed nomination has not been withdrawn by such Stockholder and would thereby cause the number of nominees and proposed nominees to exceed the number of Directors to be elected at such meeting, as determined by the Secretary of the Corporation, irrespective of whether such nomination or proposed nomination is thereafter withdrawn by such Stockholder (a "Contested Election"). If the Directors are to be elected by a plurality of the votes cast pursuant to the provisions of the immediately preceding sentence, Stockholders shall not be permitted to vote

"against" any one or more nominees but shall only be permitted to vote "for" one or more nominees or withhold their votes with respect to one or more nominees. For purposes hereof, a majority of the votes cast means the number of votes cast "for" a Director nominee must exceed the number of votes cast "against" that Director nominee, with abstentions and broker non-votes not counted as a vote cast either "for" or "against" that Director nominee.

1.07.3 If, in any election of Directors of the Corporation which is not a Contested Election, an incumbent Director does not receive a majority of the votes cast and therefore is not re-elected, such incumbent Director shall promptly tender his or her resignation as a Director, subject to acceptance thereof by the Board of Directors, for consideration by the Nominating and Corporate Governance Committee of the Board of Directors. The Nominating and Corporate Governance Committee will promptly consider any such tendered resignation and will make a recommendation to the Board of Directors as to whether such tendered resignation should be accepted or rejected, or whether other action should be taken with respect to such offer to resign. Any incumbent Director whose tendered resignation is under consideration may not participate in any deliberation or vote of the Nominating and Corporate Governance Committee or the Board of Directors regarding such tendered resignation. The Nominating and Corporate Governance Committee and the Board of Directors may consider any factors they deem relevant in deciding whether to accept, reject or take other action with respect to any such tendered resignation. Within ninety (90) days after the date on which certification of the Stockholder vote on the election of Directors is made, the Board of Directors will publicly disclose its decision and rationale regarding whether to accept, reject or take other action with respect to the tendered resignation in a press release, a periodic or current report filed with the Securities and Exchange Commission or by other public announcement. If any Director's tendered resignation is not accepted by the Board of Directors, such Director will continue to serve until the next annual meeting of Stockholders and until his or her successor is elected and qualified or his or her earlier death, retirement, resignation or removal. If any Director's tendered resignation is accepted by the Board of Directors, then such Director will thereupon cease to be a Director of the Corporation, and the Board of Directors, in its sole discretion, may fill the resulting vacancy or decrease the size of the Board of Directors, in each case pursuant to the provisions of the Charter, these Bylaws and applicable law.

1.07.4 Each outstanding share (a "Share") of capital stock of the Corporation (the "Stock") may be voted for as many individuals as there are Directors to be elected and for whose election the Share is entitled to vote. Unless otherwise provided in the Charter, each Share of Stock, regardless of class, shall be entitled to one vote upon each matter submitted to a vote at a meeting of Stockholders. Shares of its own Stock directly or indirectly owned by this Corporation shall not be voted in any meeting and shall not be counted in determining the total number of outstanding Shares entitled to vote at any given time, but Shares of its own Stock held by it in a fiduciary capacity may be voted and shall be counted in determining the total number of outstanding Shares at any given time.

1.08 PROXIES. A Stockholder may vote the Shares owned of record by him or her, either in person or by proxy executed by the Stockholder or by his or her duly authorized agent or attorney in fact in any manner permitted by law. Such proxy shall be filed with the Secretary of the Corporation before or at the time of the meeting. No proxy shall be valid after eleven (11) months from the date of its execution, unless otherwise provided in the proxy.

- 1.09 CONDUCT OF MEETINGS. The Chairman of the Board (if any) or, in the absence of the Chairman, the President, or, in the absence of the Chairman, President and Vice Presidents, a presiding officer elected at the meeting, shall preside over meetings of the Stockholders (in each case the "Presiding Officer"). The Secretary of the Corporation, or, in the absence of the Secretary, an Assistant Secretary or, in the absence of an Assistant Secretary, the person appointed by the Presiding Officer of the meeting shall act as secretary of such meeting. The order of business and all other matters of procedure at any meeting of Stockholders shall be determined by the Presiding Officer of the meeting. The Presiding Officer of the meeting may prescribe such rules, regulations and procedures and take such action as in the discretion of such Presiding Officer are appropriate for the proper conduct of the meeting.
- 1.10 TABULATION OF VOTES. At any annual or special meeting of Stockholders, the Presiding Officer shall be authorized to appoint one or more inspectors of election or Teller(s) for such meeting. The Teller(s) may, but need not, be an officer, employee or agent of the Corporation. The Teller shall be responsible for tabulating or causing to be tabulated shares voted at the meeting and reviewing or causing to be reviewed all proxies. In tabulating votes, the Teller(s) shall be entitled to rely in whole or in part on tabulations and analyses made by personnel of the Corporation, its counsel, its transfer agent, its registrar or such other organizations that are customarily employed to provide such services. The Teller(s) shall be authorized to determine the legality and sufficiency of all votes cast and proxies delivered under both the Charter and these Bylaws and applicable law. The Presiding Officer may review all determinations made by the Teller(s) hereunder, and in doing so the presiding Officer shall be entitled to exercise his or her sole judgment and discretion and he or she shall not be bound by any determinations made by the Teller(s).
- 1.11 INFORMAL ACTION BY STOCKHOLDERS. An action required or permitted to be taken at a meeting of Stockholders may be taken without a meeting if a consent in writing, setting forth such action, is signed by all the Stockholders entitled to vote on the subject matter thereof and any other Stockholders entitled to notice of a meeting of Stockholders (but not to vote thereat) have waived in writing any rights which they may have to dissent from such action, and such consents and waivers are filed with the minutes of proceedings of the Stockholders. Such consents and waivers may be signed by different Stockholders on separate counterparts.
- 1.12 VOTING BY BALLOT. Voting on any question or in any election may be viva voce unless the presiding Officer shall order or any Stockholder shall demand that voting be by ballot.

## 1.13 ADVANCE NOTICE OF CERTAIN MATTERS.

1.13.1 Matters (other than nominations of candidates for election as directors of the Corporation) may be properly brought before any annual meeting of Stockholders only (i) by, or at the direction of, a majority of the Board of Directors or a duly authorized committee thereof or (ii) by any holder of record (both as of the time notice of such matter is given by the Stockholder as set forth below and as of the record date for the annual meeting in question) of any shares of the Corporation's capital stock entitled to vote at such annual meeting who complies with the notice procedures of this Section 1.13. Any Stockholder who seeks to bring any matter before any annual meeting, or his representative, must be present in person at the annual meeting. Nominations of

candidates for election as directors of the Corporation at any annual meeting may be made only as provided in Section 2.04.3.

Matters, other than matters brought before an annual meeting by, or at the direction of, the Board of Directors or a duly authorized committee thereto, shall be brought before the meeting only pursuant to timely notice in writing to the Secretary of the Corporation as set forth in this Section 1.13. To be timely, a Stockholder's notice shall be delivered to, or mailed and received at, the principal executive offices of the Corporation not less than 60 days nor more than 150 days prior to the first anniversary of the last annual meeting of Stockholders. Each such Stockholder notice shall set forth (i) as to each matter the Stockholder proposes to bring before the annual meeting, (a) a brief description of the matter desired to be brought before the annual meeting and the reasons for bringing such matter before the annual meeting and (b) any material interest of the Stockholder in such matter; and (ii) as to the Stockholder giving the notice (a) the name and address, as they appear on the Corporation's books, of such Stockholder and any other Stockholders known by such Stockholder to be supporting the bringing of such matter before the annual meeting as of the date of such Stockholder on the date of such Stockholder's notice and by any other Stockholders known by such Stockholder to be supporting the bringing of the date of such Stockholder's notice and by any other Stockholder's notice.

1.13.2 If the Board of Directors, or a designated committee thereof, determines that notice of any matter proposed to be brought before an annual meeting by any Stockholder was not timely given in accordance with the terms of this Section 1.13, or the information provided in a Stockholder's notice does not satisfy the informational requirements of this Section 1.13 in any material respect, then the Board of Directors or such committee, as the case may be shall declare that such matter shall not be considered at the annual meeting in question; provided, however, if such Stockholder's notice was duly received at least 15 days in advance of the last date on which such notice could have been timely given, then the Secretary of the Corporation shall, within 10 days after the Secretary's receipt of such notice, notify such Stockholder of the deficiency in the notice. Such Stockholder receiving such notice from the Secretary shall have an opportunity to cure the deficiency by providing additional information to the Secretary within such period of time, not to exceed five days from the date such deficiency notice is given to the Stockholder, as the Board of Directors such committee shall reasonably determine. If the deficiency is not cured within such period, or if the Board of Directors or such committee reasonably determines that the additional information provided by the Stockholder, together with information previously provided, does not satisfy the requirements of this Section 1.13 in any material respect, then the Board of Directors shall declare that the matter proposed by the Stockholder shall not be considered at the annual meeting in question,

1.13.3 If neither the Board of Directors nor such committee makes a determination as to the validity of any matter proposed to be brought before any annual meeting by a Stockholder as set forth above, the Presiding Officer of the annual meeting shall determine and declare at the annual meeting whether the Stockholder complied with the terms of this Section 1.13 with respect to such matter. If the Presiding Officer determinates that the Stockholder complied with the terms of this Section 1.13 with respect to such matter, he shall so declare at the annual meeting and such matter shall be brought before the annual meeting. If the Presiding Officer determines that the

Stockholder did not comply with the terms of this Section 1.13 with respect to such matter, he shall so declare at the annual meeting and such matter shall not be brought before the annual meeting.

- 1.13.4 Notwithstanding the foregoing provisions of this Section 1.13, a Stockholder shall also comply with all applicable requirements of state law and the Securities Exchange Act of 1934, as amended (the "Exchange Act") and the rules and regulations promulgated thereunder with respect to the matters set forth in this Section 1.13. Nothing in this Section 1.13 shall be deemed to affect any right of a Stockholder to request inclusion of a proposal in, nor the right of the Corporation to omit a proposal from, the Corporation's proxy statement pursuant to Rule 14a-8 (or any successor provision) under the Exchange Act.
- 1.14 CONTROL SHARE ACQUISITION ACT. Notwithstanding any other provision of the Charter or these Bylaws, Title 3, Subtitle 7 of the Maryland General Corporation Law (or any successor statute) shall not apply to any acquisition by any person of Shares of Stock of the Corporation. This Section 1.14 may be repealed, in whole or in part, at any time, whether before or after the acquisition of control shares and, upon such repeal, may, to the extent provided by any successor bylaw, apply to any prior or subsequent control share acquisition.

#### ARTICLE II

## DIRECTORS

- 2.01 GENERAL POWERS. The business and affairs of the Corporation shall be managed by its Board of Directors.
- 2.02 OUTSIDE ACTIVITIES. The Board of Directors and its members are required to spend only such time managing the business and affairs of the Corporation as is necessary to carry out their duties in accordance with Section 2-405.1 of the Maryland General Corporation Law. The Board of Directors, each Director, and the agents, Officers and employees of the Corporation or of the Board of Directors or of any Director may engage with or for others in business activities of the types conducted by the Corporation; none of them has an obligation to notify or present to the Corporation or each other any investment opportunity that may come to such person's attention even though such investment might be within the scope of the Corporation's purposes or various investment objectives. Any interest (including any interest as defined in Section 2-419(a) of the Maryland General Corporation Law) that a Director has in any investment opportunity presented to the Corporation must be disclosed by such Director to the Board of Directors (and, if voting thereon, to the Stockholders or to any committee of the Board of Directors) within ten (10) days after the later of the date upon which such Director becomes aware of such interest or that the Corporation is considering such investment opportunity. If such interest comes to the interested Director's attention after a vote to take such investment opportunity, the voting body shall reconsider such investment opportunity if not already consummated or implemented.
- 2.03 OUTSIDE MANAGEMENT. The Board of Directors may delegate some or all of the duties of management of the assets and the administration of the Corporation's day-to-day business operations to one or more advisors pursuant to a written contract or contracts approved by the Board of Directors.

# 2.04 NUMBER, TENURE, QUALIFICATION, NOMINATION AND ELECTION.

2.04.1 The number of Directors of the Corporation shall be six (6), unless a majority of the Board of Directors establishes some other number not less than three (3) and not more than nine (9). Notwithstanding the foregoing, upon the occurrence of a default in the payment of dividends on any class or series of preferred stock, or any other event, which will entitle the holders of any class or series of preferred stock to elect additional directors of the Corporation, the number of directors of the Corporation will thereupon be increased by the number of additional directors to be elected by the holders of such class or series of preferred stock (even if the resulting number of directors is more than 9), and such increase in the number of directors shall remain in effect for so long as the holders of such class or series of preferred stock are entitled to elect such additional directors.

2.04.2 The Stockholders shall elect the number of Directors so established, if and to the extent there are nominees duly nominated in accordance with these Bylaws. Ballots bearing the names of all the persons who have been duly nominated for election as directors at an annual meeting of Stockholders in accordance with the procedures set forth in this Section 2.04 shall be provided for use at the annual meeting.

2.04.3 Nominations of candidates for election as Directors of the Corporation at any annual meeting of Stockholders may be made (i) by, or at the direction of, a majority of the Board of Directors or a duly authorized committee thereof (which committee in the case of any nomination of a director who is to be an Independent Director (as hereinafter defined) shall have a majority of Independent Directors) or (ii) by any holder of record (both as of the time notice of such nomination is given by the Stockholder as set forth below and as of the record date for the annual meeting in question) of any shares of the Corporation's capital stock entitled to vote at such annual meeting who complies with the notice procedures of this Section 2.04. Any Stockholder who seeks to make such a nomination, or his representative, must be present in person at the annual meeting. Only persons nominated in accordance with the procedures set forth in this Section 2.04 shall be eligible for election as Directors at an annual meeting. An Independent Director shall be a Director who meets the requirement of "independent" under the rules of the New York Stock Exchange or other national securities exchange on which the Shares of common stock of the Corporation are then listed.

Nominations, other than those made by, or at the direction of, the Board of Directors or a duly authorized committee thereto, shall be made pursuant to timely notice in writing to the Secretary of the Corporation as set forth in this Section 2.04. To be timely, a Stockholder's notice shall be delivered to, or mailed and received at, the principal executive offices of the Corporation not less than 60 days nor more than 150 days prior to the first anniversary of the last annual meeting of Stockholders. Each such Stockholder notice shall set forth (i) as to each person whom the Stockholder proposes to nominate for election or reelection as a Director and as to the Stockholder giving the notice (a) the name, age, business address and residence address of such person, (b) the principal occupation or employment of such person, (c) the class and number of shares of the Corporation's capital stock which are beneficially owned by such person on the date of such Stockholder notice, (d) such nominee's consent to serve as a Director if elected and (e) any other information relating to such person that is required to be disclosed in solicitations of proxies with respect to nominees for election as may be deemed necessary or desirable by the Corporation's

counsel, in the exercise of his or her discretion; and (ii) as to the Stockholder giving the notice (a) the name and address, as they appear on the Corporation's books, of such Stockholder and any other Stockholders known by such Stockholder to be supporting such nominees and (b) the class and number of shares of the Corporation's capital stock which are beneficially owned by such Stockholder on the date of such Stockholder notice and by any other Stockholders known by such Stockholder to be supporting such nominees on the date of such Stockholder notice. At the request of the Board of Directors or a committee appointed by it, any persons nominated by, or at the direction of, the Board or such committee for election as a Director at an annual meeting shall furnish to the Secretary of the Corporation that information required to be set forth in a Stockholder's notice of nomination which pertains to the nominee.

2.04.4 If the Board of Directors, or a designated committee thereof, determines that any Stockholder nomination was not timely made in accordance with the terms of this Section 2.04, or the information provided in a Stockholder's notice does not satisfy the informational requirements of this Section 2.04 in any material respect, then the Board of Directors or such committee, as the case may be, shall reject such Stockholder nomination and such nomination shall not be considered at the annual meeting in question; provided, however, if such Stockholder's notice was duly received at least 15 days in advance of the last date on which such notice could have been timely made, then the Secretary of the corporation shall, within 10 days after the Secretary's receipt of such notice, notify such Stockholder of the deficiency in the notice. Such Stockholder receiving such notice from the Secretary shall have an opportunity to cure the deficiency by providing additional information to the Secretary within such period of time, not to exceed five days from the date such deficiency notice is given to the Stockholder, as the Board of Directors or such committee shall reasonably determine. If the deficiency is not cured within such period, or if the Board of Directors or such committee reasonably determines that the additional information provided by the Stockholder, together with information previously provided, does not satisfy the requirements of this Section 2.04 in any material respect, then the Board of Directors shall reject such Stockholder's nomination and such nomination shall not be considered at the annual meeting in question.

2.04.5 If neither the Board of Directors nor such committee makes a determination as to the validity of any nominations by a Stockholder as set forth above, the Presiding Officer of the annual meeting shall determine and declare at the annual meeting whether a nomination was made in accordance with the terms of this Section 2.04. If the Presiding Officer determines that a nomination was made in accordance with the terms of this Section 2.04, he shall so declare at the annual meeting and ballots shall be provided for use at the meeting with respect to such nominee. If the Presiding Officer determines that a nomination was not made in accordance with the terms of this Section 2.04, he shall so declare at the annual meeting and such nomination shall be disregarded.

2.05 ANNUAL AND REGULAR MEETINGS. An annual meeting of the Board of Directors may be held immediately after and at the same place as the annual meeting of Stockholders, or such other time and place, either within or without the State of Maryland, as is selected by resolution of the Board of Directors, and no notice other than these Bylaws or such resolution shall be necessary. The Board of Directors may provide, by resolution, the time and place, either within or without the State of Maryland, for the holding of regular meetings of the Board of Directors without other notice than such resolutions.

- 2.06 SPECIAL MEETINGS. Special meetings of the Board of Directors may be called by or at the request of the Chairman of the Board (if any), the President or a majority of the Directors then in office. The person or persons authorized to call special meetings of the Board of Directors may fix any place, either within or without the State of Maryland, as the place for holding any special meeting of the Board of Directors called by them.
- 2.07 NOTICE. Notice of any special meeting to be provided herein shall be given, in accordance with Section 8.01, by written notice delivered personally or by electronic mail, telegraphed or telecopied to each Director at his or her business or residence at least twenty-four (24) hours, or by mail at least five (5) days, prior to the meeting. Neither the business to be transacted at, nor the purpose of, any annual, regular or special meeting of the Board of Directors need be specified in the notice, unless specifically required by statute or these Bylaws.
- 2.08 QUORUM. A majority of the Directors then in office shall constitute a quorum for transaction of business at any meeting of the Board of Directors; provided, however that a quorum for transaction of business with respect to any matter in which any Director (or affiliate of such Director) who is not an Independent Director has any interest shall consist of a majority of the Directors, including a majority of the Independent Directors, then in office.
- 2.09 VOTING. Except as otherwise required by law or by the Charter, the act of a majority of Directors present at a meeting at which a quorum is present shall constitute the act of the Board of Directors, except that no act relating to any matter in which any Director (or affiliate of such Director) who is not an Independent Director has any interest shall be the act of the Board unless a majority of the Independent Directors on the Board vote for such act.
- 2.10 CONDUCT OF MEETINGS. All meetings of the Board of Directors shall be called to order and presided over by the Chairman of the Board (if any), or in the absence of the Chairman of the Board by the President (if a member of the Board of Directors), or, in the absence of the Chairman of the Board or the President, by a member of the Board of Directors selected by the members present. The Secretary of the Corporation shall act as secretary at all meetings of the Board of Directors, and in the absence of the Secretary and Assistant Secretaries, the presiding Officer of the meeting shall designate any person to act as secretary of the meeting. Members of the Board of Directors may participate in meetings of the Board of Directors by conference telephone or similar communications equipment by means of which all Directors participating in the meeting can hear each other at the same time, and participation in a meeting in accordance herewith shall constitute presence in person at such meeting for all purposes.
- 2.11 RESIGNATIONS. Any Director may resign from the Board of Directors or any committee thereof at any time. Such resignation shall be made in writing and shall take effect at the time specified herein, or if no time be specified, at the time of the receipt of notice of such resignation by the President or the Secretary.
- 2.12 VACANCIES. A vacancy which arises through the death, resignation or removal of a Director or as a result of an increase by the Board of Directors in the number of Directors may be filled by the vote of a majority of the remaining Directors, even if such majority is less than a quorum, and a Director so elected by the Board of Directors to fill a vacancy shall serve until the next annual meeting of Stockholders and until his successor shall be duly elected and qualified.

- 2.13 INFORMAL ACTION BY DIRECTORS. Any action required or permitted to be taken at any meeting of the Board of Directors may be taken without a meeting, if a consent in writing or by electronic transmission to such action is given by all of the Directors and such consent is filed with the minutes of proceedings of the Board of Directors. Consents may be signed or given by different Directors on separate counterparts.
- 2.14 COMPENSATION. An annual fee for services and payment for expenses of attendance at each meeting of the Board of Directors, or of any committee thereof, may be allowed to any Director by resolution of the Board of Directors.
- 2.15 TELEPHONIC MEETINGS. Directors may participate in a meeting by means of a conference telephone or other communications equipment if all persons participating in the meeting can hear each other at the same time. Participation in a meeting by these means shall constitute presence in person at the meeting.

## ARTICLE III

## **COMMITTEES**

- 3.01 NUMBER, TENURE AND QUALIFICATION. The Board of Directors may appoint from among its members an Executive Committee and other committees, composed of one or more Directors, to serve at the pleasure of the Board of Directors. If any committee may take or authorize any act as to any matter in which any Director (or affiliate of such Director) who is not an Independent Director has or may have any interest, a majority of the members of such committee shall be Independent Directors, except that any such committee consisting of only two Directors may have one Independent Director and one Director who is not an Independent Director.
- 3.02 DELEGATION OF POWER. The Board of Directors may delegate to these committees in the intervals between meetings of the Board of Directors any of the powers of the Board of Directors to manage the business and affairs of the Corporation, except those powers which the Board of Directors is specifically prohibited from delegating pursuant to Section 2-411 of the Maryland General Corporation Law.
- 3.03 QUORUM AND VOTING. A majority of the members of any committee shall constitute a quorum for the transaction of business by such committee, and the act of a majority of the quorum shall constitute the act of the committee, except that no act relating to any matter in which any Director (or affiliate of such Director) who is not an Independent Director has any interest shall be the act of any committee unless a majority of the Independent Directors on the committee vote for such act.
- 3.04 CONDUCT OF MEETINGS. Each committee shall designate a presiding Officer of such committee, and if not present at a particular meeting, the committee shall select a presiding officer for such meeting. Members of any committee may participate in meetings of such committee by conference telephone or similar communications equipment by means of which all Directors participating in the meeting can hear each other at the same time, and participation in a meeting in accordance herewith shall constitute presence in person at such meeting for all

purposes. Each committee shall keep minutes of its meetings, and report the results of any proceedings at the next succeeding annual or regular meeting of the Board of Directors.

3.05 INFORMAL ACTION BY COMMITTEES. Any action required or permitted to be taken at any meeting of a committee of the Board of Directors may be taken without a meeting, if a consent in writing or by electronic transmission to such action is given by all members of the committee and such consent is filed with the minutes of proceedings of such committee. Consents may be signed or given by different members on separate counterparts.

#### ARTICLE IV

#### **OFFICERS**

- 4.01 ENUMERATION. The Officers of the Corporation shall consist of a President, a Treasurer and a Secretary, and may also consist of a Chairman of the Board, one or more Vice Presidents, Assistant Treasurers, Assistant Secretaries and other Officers as the Board of Directors may from time to time elect or appoint.
- 4.02 POWERS AND DUTIES. The President, Treasurer and Secretary of the Corporation shall be elected annually by the Board of Directors at the first meeting of the Board of Directors held after each annual meeting of Stockholders. If the election of such Officers shall not be held at such meeting, such election shall be held as soon thereafter as may be convenient. The Board of Directors may elect or appoint such other Officers as they determine at any time. Each Officer shall hold office until his successor is duly elected and qualifies or until his death, resignation or removal in the manner hereinafter provided, or until the office to which he is elected (if other than that of President, Treasurer or Secretary) is terminated by the Board of Directors. Any two or more offices except President and Vice President may be held by the same person. Election or appointment of an Officer or agent shall not of itself create contract rights between the Corporation and such Officer or agent.
- 4.03 REMOVAL. Any Officer or agent elected or appointed by the Board of Directors may be removed by the Board of Directors whenever in its judgment the best interests of the Corporation would be served thereby, but such removal shall be without prejudice to the contract rights, if any, of the person so removed. The fact that a person is elected or appointed to an office, whether or not for a specified term, shall not by itself constitute any undertaking or evidence of any employment obligation of the Corporation to that person.
- 4.04 OUTSIDE ACTIVITIES. Any interest (including any interest as defined in Section 2-419(a) of the Maryland General Corporation Law as if the Officer or agent were a Director of the Corporation) that an Officer or an agent has in any investment opportunity presented to the Corporation must be disclosed by such Officer or agent to the Board of Directors (and, if voting thereon, to the Stockholders or to any committee of the Board of Directors) within ten (10) days after the later of the date upon which such Officer or agent becomes aware of such interest or that the Corporation is considering such investment opportunity. If such interest comes to the attention of the interested Officer or agent after a vote to take such investment opportunity, the voting body shall reconsider such investment opportunity if not already consummated or implemented.

- 4.05 VACANCIES. A vacancy in any office may be filled by the Board of Directors for the unexpired portion of the term.
- 4.06 CHAIRMAN OF THE BOARD. The Chairman of the Board, if one is elected, shall preside at all meetings of the Stockholders and of the Board of Directors. The Chairman of the Board may sign and execute all authorized deeds, mortgages, bonds, contracts or other instruments in the name of the Corporation except in cases where the execution thereof shall be expressly delegated by the Board of Directors or by these Bylaws to some other Officer or agent of the Corporation or shall be required by law to be otherwise signed or executed.
- 4.07 PRESIDENT. Unless the Board of Directors shall otherwise determine in favor of the Chairman of the Board or any other Officer of the Corporation, the President shall be the Chief Executive Officer and general manager of the Corporation and shall in general supervise and control all of the business and affairs of the Corporation. In the absence of the Chairman of the Board (if any), the President shall preside at all meetings of the Stockholders and of the Board of Directors (if a member of the Board of Directors). The President may sign any deed, mortgage, bond, contract or other instruments on behalf of the Corporation except in cases where the execution thereof shall be expressly delegated by the Board of Directors or by these Bylaws to some other Officer or agent of the Corporation or shall be required by law to be otherwise signed or executed. In general, the President shall perform all duties incident to the office of President and such other duties as may be prescribed by the Board of Directors from time to time.
- 4.08 VICE PRESIDENTS. In the absence of the President or in the event of a vacancy in such office, the Vice President (or in the event there be more than one Vice President, the Vice Presidents in the order designated at the time of their election, or in the absence of any designation, then in the order of their election) shall perform the duties of the President and when so acting shall have all the powers of and be subject to all the restrictions upon the President. Every Vice President shall perform such other duties as from time to time may be assigned to him or her by the President or the Board of Directors.
- 4.09 SECRETARY. The Secretary shall (i) keep the minutes of the proceedings of the Stockholders and Board of Directors in one or more books provided for that purpose; (ii) see that all notices are duly given in accordance with the provisions of these Bylaws or as required by law; (iii) be custodian of the corporate records of the Corporation; (iv) unless a transfer agent is appointed, keep a register of the post office address of each Stockholder that shall be furnished to the Secretary by such Stockholder and have general charge of the Stock Ledger of the Corporation; (v) when authorized by the Board of Directors or the President, attest to or witness all documents requiring the same; (vi) perform all duties as from time to time may be assigned to him or her by the President or by the Board of Directors; and (vii) perform all the duties generally incident to the office of secretary of a corporation.
- 4.10 TREASURER. The Treasurer shall have the custody of the corporate funds and securities and shall keep full and accurate accounts of receipts and disbursements in books belonging to the Corporation and shall deposit all moneys and other valuable effects in the name and to the credit of the Corporation in such depositaries as may be designated by the Board of Directors. The Treasurer shall disburse the funds of the Corporation as may be ordered by the Board of Directors, taking proper vouchers for such disbursements, and shall render to the

President and the Board of Directors, at the regular meetings of the Board of Directors or whenever they may require it, an account of all his or her transactions as Treasurer and of the financial condition of the Corporation. The Board of Directors may engage a Custodian to perform some or all of the duties of the Treasurer, and if a Custodian is so engaged then the Treasurer shall be relieved of the responsibilities set forth herein to the extent delegated to such Custodian and, unless the Board of Directors otherwise determines, shall have general supervision over the activities of such Custodian. The Custodian shall not be an Officer of the Corporation.

- 4.11 ASSISTANT SECRETARIES AND ASSISTANT TREASURERS. Assistant Secretaries and Assistant Treasurers (if any) (i) shall have the power to perform and shall perform all the duties of the Secretary and the Treasurer, respectively, in such respective Officer's absence and (ii) shall perform such duties as shall be assigned to him or her by the Secretary or Treasurer, respectively, or by the President or the Board of Directors.
- 4.12 SALARIES. The salaries, if any, of the Officers shall be fixed from time to time by the Board of Directors. No Officer shall be prevented from receiving such salary, if any, by reason of the fact that he or she is also a Director of the Corporation.

#### ARTICLE V

#### SHARES OF STOCK

- 5.01 CERTIFICATES OF STOCK. Except as otherwise provided in these Bylaws, this Section 5.01 and the other sections of Article V of these Bylaws shall not be interpreted to limit the authority of the Board of Directors to authorize the issuance of some or all of the Shares of any or all classes or series of the Company's Stock without certificates. Each Stockholder shall be entitled to a certificate for the Shares of Stock of the Corporation held by such Stockholder, other than Shares of such Stock issued without certificates pursuant to authorization of the Board of Directors, in such form as may from time to time be prescribed by the Board of Directors. Such certificate shall be signed by the Chairman, President, or any Vice President and countersigned by the Treasurer, Secretary, or any Assistant Treasurer or Assistant Secretary. The Corporation seal and the signatures by Corporation officers may be facsimile if the certificate is manually countersigned by an authorized person on behalf of a transfer agent or registrar other than the Corporation or its employee. In case any officer, transfer agent or registrar who has signed or whose facsimile signature has been placed on such certificate shall have ceased to be such officer, transfer agent or registrar at the time of its issue. Every certificate for shares of stock which are subject to any restriction on transfer and every certificate issued when the Corporation is authorized to issue more than one class or series of stock shall contain such legend with respect thereto as is required by law.
- 5.02 STOCK LEDGER. The Corporation shall maintain at its principal office in Westlake Village, California (or any subsequent address selected by the Board of Directors) or at the office of its counsel, accountants or transfer agent, an original or duplicate Stock Ledger containing the names and addresses of all the Stockholders and the number of shares of each class held by each Stockholder. The Stock Ledger shall be maintained pursuant to a system that the

Corporation shall adopt allowing for the issuance, recordation and transfer of its Stock by electronic or other means that can be readily converted into written form for visual inspection.

Such system shall include provisions for notice to acquirers of Stock (whether upon issuance or transfer of Stock) in accordance with Sections 2-210 and 2-211 of the Maryland General Corporation Law, and Section 8-204 of the Commercial Law Article of the Annotated Code of Maryland. The Corporation shall be entitled to treat the holder of record of any Share or Shares as the holder in fact thereof and, accordingly, shall not be bound to recognize any equitable or other claim to or interest in such share on the part of any other person, whether or not it shall have express or other notice thereof, except as otherwise provided by the laws of the State of Maryland. Until a transfer is duly effected on the Stock Ledger, the Corporation shall not be affected by any notice of such transfer, either actual or constructive. Nothing herein shall impose upon the Corporation, the Board of Directors or Officers or their agents and representatives a duty or limit their rights to inquire as to the actual ownership of Shares.

- 5.03 RECORDING TRANSFERS OF STOCK. If transferred in accordance with any restrictions on transfer contained in the Charter, these Bylaws or otherwise, Shares shall be recorded as transferred in the Stock Ledger upon provision to the Corporation or the transfer agent of the Corporation of an executed stock power duly guaranteed and any other documents reasonably requested by the Corporation, and the surrender of the certificate or certificates, if any, representing such Shares. Upon receipt of such documents, the Corporation shall issue the statements required by Sections 2-210 and 2-211 of the Maryland General Corporation Law and Section 8-204 of the Commercial Law Article of the Annotated Code of Maryland, issue as needed a new certificate or certificates (if the transferred Shares were certificated) to the persons entitled thereto, cancel any old certificates and record the transaction upon its books.
- 5.04 LOST CERTIFICATE. The Board of Directors may direct a new certificate to be issued in the place of any certificate theretofore issued by the Corporation alleged to have been stolen, lost or destroyed upon the making of an affidavit of that fact by the person claiming the certificate of stock to be stolen, lost or destroyed. When authorizing such issue of a new certificate, the Board of Directors may, in its discretion and as a condition precedent to the issuance thereof, require the owner of such stolen, lost or destroyed certificate or his legal representative to advertise the same in such manner as it shall require and/or to give bond, with sufficient surety, to the Corporation to indemnify it against any loss or claim which may arise by reason of the issuance of a new certificate.

#### 5.05 CLOSING OF TRANSFER BOOKS OR FIXING OF RECORD DATE.

5.05.1 The Board of Directors may fix, in advance, a date as the record date for the purpose of determining Stockholders entitled to notice of, or to vote at, any meeting of Stockholders, or Stockholders entitled to receive payment of any dividend or the allotment of any rights, or in order to make a determination of Stockholders for any other proper purpose. Such date, in any case, shall be not more than sixty (60) days, and in case of a meeting of Stockholders not less than ten (10) days, prior to the date on which the meeting or particular action requiring such determination of Stockholders is to be held or taken.

- 5.05.2 If, in lieu of fixing a record date, the stock transfer books are closed by the Board of Directors in accordance with Section 2-511 of the Maryland General Corporation Law for the purpose of determining Stockholders entitled to notice of or to vote at a meeting of Stockholders, such books shall be closed for at least ten (10) days immediately preceding such meeting.
- 5.05.3 If no record date is fixed and the stock transfer books are not closed for the determination of Stockholders, (a) the record date for the determination of Stockholders entitled to notice of, or to vote at, a meeting of Stockholders shall be at the close of business on the day on which the notice of meeting is mailed or the 30th day before the meeting, whichever is the closer date to the meeting; and (b) the record date for the determination of Stockholders entitled to receive payment of a dividend or an allotment of and rights shall be at the close of business on the day on which the resolution of the Board of Directors, declaring the dividend or allotment of rights, is adopted.
- 5.05.4 When a determination of Stockholders entitled to vote at any meeting of Stockholders has been made as provided in this section, such determination shall apply to any adjournment thereof, except where the determination has been made through the closing of the stock transfer books and the stated period of closing has expired.

#### ARTICLE VI

#### DIVIDENDS AND DISTRIBUTIONS

- 6.01 DECLARATION. Dividends and other distributions upon the Stock may be declared by the Board of Directors as set forth in the applicable provisions of the Charter and any applicable law, limited only to the extent of Section 2- 311 of the Maryland General Corporation Law. Dividends and other distributions upon the Stock may be paid in cash, property or Stock of the Corporation, subject to the provisions of law and of the Charter.
- 6.02 CONTINGENCIES. Before payment of any dividends or other distributions upon the Stock, there may be set aside (but there is no duty to set aside) out of any funds of the Corporation available for dividends or other distributions such sum or sums as the Board of Directors may from time to time, in its absolute discretion, think proper as a reserve fund to meet contingencies, for repairing or maintaining any property of the Corporation or for such other purpose as the Board of Directors shall determine to be in the best interest of the Corporation, and the Board of Directors may modify or abolish any such reserve in the manner in which it was created.

#### ARTICLE VII

#### INDEMNIFICATION

7.01 INDEMNIFICATION OF OFFICERS. Unless the Directors otherwise determine prospectively in the case of any one or more specified officers, all persons elected or appointed by the Directors as an officer of the Corporation shall be entitled to indemnification by the

Corporation on account of matters resulting in their capacity as an officer to the same extent provided with respect to Directors by the Charter.

- 7.02 ADVANCE OF EXPENSES. To the maximum extent permitted by applicable law in effect from time to time, the Corporation, without requiring a preliminary determination of the ultimate entitlement to indemnification, shall pay or reimburse reasonable expenses in advance of final disposition of a proceeding to any present or former Director or Officer who is entitled to indemnification under Article TWELFTH of the Charter or Section 7.01 of these Bylaws, or under Maryland law.
- 7.03 INSURANCE. The Corporation shall have power to purchase and maintain insurance on behalf of any person entitled to indemnification, or whom the Corporation may indemnify, under Article TWELFTH of the Charter or Section 7.01 of these Bylaws, or under Maryland law, against any liability, whether or not the Corporation would have the power to indemnify him or her against such liability. The rights to indemnification set forth in the Charter or in the Bylaws are in addition to all rights which any indemnified person may be entitled as a matter of law, and shall inure to the benefit of the heirs and personal representatives of each indemnified person.

#### ARTICLE VIII

#### **NOTICES**

- 8.01 NOTICES. Whenever notice is required to be given pursuant to these Bylaws, it shall be construed to mean either written notice personally served against written receipt, or notice in writing transmitted by mail, by depositing the same in a post office or letter box, in a post-paid sealed wrapper, addressed, if to the Corporation, at the principal office of the Corporation, 2829 Townsgate Road, Suite 350, Westlake Village, California 91361 (or any subsequent address selected by the Board of Directors notice of which is given to the Stockholders), attention President, or if to a Stockholder, Director or Officer, at the address of such person as it appears on the books of the Corporation or in default of any other address at the general post office situated in the city or county of his or her residence. Unless otherwise specified, notice sent by mail shall be deemed to be given at the time the same shall be thus mailed. Notices to Directors or Officers may also be given by electronic mail, telegraph or telecopy.
- 8.02 SECRETARY TO GIVE NOTICE. All notices required by law or these Bylaws to be given by the Corporation shall be given by the Secretary of the Corporation. If the Secretary and Assistant Secretary are absent or refuse or neglect to act, the notice may be given by any person directed to do so by the President or, with respect to any meeting called pursuant to these Bylaws upon the request of any Stockholders or Directors, by any person directed to do so by the Stockholders or Directors upon whose request the meeting is called.
- 8.03 WAIVER OF NOTICE. Whenever any notice is required to be given pursuant to the Charter or Bylaws of the Corporation or pursuant to applicable law, a waiver thereof in writing, signed by the person or persons entitled to such notice, whether before or after the time stated therein, shall be deemed equivalent to the giving of such notice. Such waiver shall be filed with the records of the meeting. Neither the business to be transacted at nor the purpose of any meeting

need be set forth in the waiver of notice, unless specifically required by statute. The attendance of any person at any meeting shall constitute a waiver of notice of such meeting, except where such person attends a meeting for the express purpose of objecting to the transaction of any business on the ground that the meeting is not lawfully called or convened.

#### ARTICLE IX

#### **MISCELLANEOUS**

- 9.01 BOOKS AND RECORDS. The Corporation shall keep correct and complete books and records of its accounts and transactions and minutes of the proceedings of its Stockholders and Board of Directors and of executive or other committee when exercising any of the powers or authority of the Board of Directors. The books and records of the Corporation may be in written form or in any other form that be converted within a reasonable time into written form for visual inspection. Minutes shall be recorded in written form, but may be maintained in the form of a reproduction.
- 9.02 INSPECTION OF BYLAWS AND CORPORATE RECORDS. These Bylaws, the accounting books and records, including the stock register, of the Corporation, the minutes of proceedings of the Stockholders, the Board of Directors and committees thereof, annual statements of affairs and any Shareholders' or voting trust agreements on record shall be open to inspection upon the written demand on the Corporation by any Stockholder or holder of a voting trust certificate at any reasonable time during usual business hours, for a purpose reasonably related to such holder's interests as a Stockholder or as the holder of such voting trust certificate, in each case to the extent permitted by the Maryland General Corporation Law.
- 9.03 CONTRACTS. In addition to the provisions of these Bylaws relating to the authority of any specified Officer, the Board of Directors may authorize any Officer or Officers, agent or agents, to enter into any contract or to execute and deliver any instrument in the name of and on behalf of the Corporation, and such authority may be general or confined to specific instances.
- 9.04 CHECKS, DRAFTS, ETC. All checks, drafts or other orders for the payment of money, notes or other evidences of indebtedness issued in the name of the Corporation shall be signed by such Officers or agents of the Corporation and in such manner as shall from time to time be determined by resolution of the Board of Directors.
- 9.05 DEPOSITS. All funds of the Corporation not otherwise employed shall be deposited from time to time to the credit of the Corporation in such banks, trust companies or other depositaries as the Board of Directors may select.

#### 9.06 LOANS.

9.06.1 Such Officers or agents of the Corporation as from time to time have been designated by the Board of Directors shall have authority (i) to effect loans, advances, or other forms of credit at any time or times for the Corporation, from such banks, trust companies, institutions, corporations, firms, or persons, in such amounts and subject to such terms and conditions, as the Board of Directors from time to time has designated; and (ii) as security for the

repayment of any loans, advances, or other forms of credit so authorized, to assign, transfer, endorse, and deliver, either originally or in addition or substitution, any or all personal property, real property, stocks, bonds, deposits, accounts, documents, bills, accounts receivable, and other commercial paper and evidences of debt or other securities, or any rights or interests at any time held by the Corporation; and (iii) in connection with any loans, advances, or other forms of credit so authorized, to make, execute, and deliver one or more notes, mortgages, deeds of trust, financing statements, security agreements, acceptances, or written obligations of the Corporation, on such terms and with such provisions as to the security or sale or disposition of them as those Officers or agents deem proper; and (iv) to sell to, or discount or rediscount with, the banks, trust companies, institutions, corporations, firms or persons making those loans, advances, or other forms of credit, any and all commercial paper, bills, accounts receivable, acceptances, and other instruments and evidences of debt at any time held by the Corporation, and, to that end, to endorse, transfer, and deliver the same.

- 9.06.2 From time to time the Corporation shall certify to each bank, trust company, institution, corporation, firm, or person so designated, the signatures of the Officers or agents so authorized. Each bank, trust company, institution, corporation, firm, or person so designated is authorized to rely upon such certification until it has received written notice that the Board of Directors has revoked the authority of those Officers or agents.
- 9.07 FISCAL YEAR. The Board of Directors shall have the power, from time to time, to fix the fiscal year of the Corporation by a duly adopted resolution, and, in the absence of such resolution, the fiscal year shall be the period ending December 31.

#### 9.08 REPORTS AND OTHER INFORMATION.

- 9.08.1 Not later than 120 days after the close of each fiscal year, the Board of Directors of the Corporation shall cause to be sent to the Stockholders an Annual Report in such form as may be deemed appropriate by the Board of Directors. The Annual Report shall include audited financial statements and shall be accompanied by the report thereon of an independent certified public accountant. The Board of Directors of the Corporation shall also cause to be sent to the Stockholders such other information as may be necessary to enable the Stockholders to prepare their respective state and federal income tax returns.
- 9.08.2 The Corporation may send interim reports to the Stockholders having such form and content as the Board of Directors deem proper or as the Officers of the Corporation in good faith deem is required by law or by good corporate practices.
- 9.08.3 Any distributions to Stockholders of income, capital gains or a return of capital assets shall be accompanied by a written statement disclosing the source of the funds distributed unless at the time of distribution they are accompanied by a written explanation of the relevant circumstances. The statement as to such source shall be sent to the Stockholders not later than sixty (60) days after the close of the fiscal year in which the distributions were made.
- 9.09 BYLAWS SEVERABLE. The provisions of these Bylaws are severable, and if any provision shall be held invalid or unenforceable, that invalidity or unenforceability shall attach only to that provision and shall not in any manner affect or render invalid or unenforceable any

other provision of these Bylaws, and these Bylaws shall be carried out as if the invalid or unenforceable provision were not contained herein.

#### ARTICLE X

#### AMENDMENT OF BYLAWS

- 10.01 BY DIRECTORS. To the fullest extent permitted by the Maryland General Corporation Law the Board of Directors shall have the power, at any annual or regular meeting, or at any special meeting if notice thereof be included in the notice of such special meeting, to alter or repeal any Bylaws of the Corporation and to make new Bylaws.
- 10.02 BY STOCKHOLDERS. The Stockholders shall have the power, at any annual meeting, or at any special meeting if notice thereof be included in the notice of such special meeting, with the approval of Stockholders holding in excess of 66 2/3% of all outstanding Shares of Stock to alter or repeal any Bylaws of the Corporation and to make new Bylaws.
- 10.03 EXCEPTION FOR INDEMNIFICATION. No amendment or repeal of any Charter provision, Bylaw provision or provision of any resolution of the Board of Directors or other contractual obligation of the Corporation affording indemnification by the Corporation to any person shall be effective so as to deprive such person from the right to indemnification on account of all matters occurring or arising prior to such amendment or repeal without the consent of such indemnified person.

# **BYLAWS**

OF

# LTC PROPERTIES, INC.

As <u>Amended and</u> Restated June 2, 2015February 11, 2021

## **Table of Contents**

		Page
ARTI	CLE I MEETINGS OF STOCKHOLDERS	1
1.01	PLACE	1
1.02	ANNUAL MEETING	1
1.03	SPECIAL MEETINGS	1
1.04	NOTICE	1
1.05	SCOPE OF NOTICE	<u>+2</u> 2
1.06	QUORUM	$\overline{2}$
1.07	VOTING	2 3
1.08	PROXIES	
1.09	CONDUCT OF MEETINGS	<del>3</del> <u>4</u> 4
1.10	TABULATION OF VOTES	
1.11	INFORMAL ACTION BY STOCKHOLDERS	4
1.12	VOTING BY BALLOT	4
1.13	ADVANCE NOTICE OF CERTAIN MATTERS	4
<u>1.14</u>	CONTROL SHARE ACQUISITION ACT	<u>6</u>
ARTI	CLE II DIRECTORS	6
2.01	GENERAL POWERS	6
2.02	OUTSIDE ACTIVITIES	6
2.03	OUTSIDE MANAGEMENT	6
2.04	NUMBER, TENURE, QUALIFICATION, NOMINATION AND ELECTION	<del>6</del> <u>7</u>
2.05	ANNUAL AND REGULAR MEETINGS	8
2.06	SPECIAL MEETINGS	<u>89</u> 8 <u>9</u> 9
2.07	NOTICE	<u>89</u>
2.08	QUORUM	
2.09	VOTING	9
2.10	CONDUCT OF MEETINGS	9
2.11	RESIGNATIONS	9
2.12	VACANCIES	9
2.13	INFORMAL ACTION BY DIRECTORS	<del>9</del> 10
2.14	COMPENSATION	<del>9</del> 10
2.15	TELEPHONIC MEETINGS	<del>9</del> <u>10</u>
	CLE III COMMITTEES	10
3.01	NUMBER, TENURE AND QUALIFICATION	10
3.02	DELEGATION OF POWER	10
3.03	QUORUM AND VOTING	10
3.04	CONDUCT OF MEETINGS	10
3.05	INFORMAL ACTION BY COMMITTEES	<del>10</del> <u>11</u>
ARTI	CLE IV OFFICERS	11
4.01	ENUMERATION	11
4.02	POWERS AND DUTIES	11

4.00	PERMIT	4.4
4.03	REMOVAL	11
4.04	OUTSIDE ACTIVITIES	11
4.05	VACANCIES	<del>11</del> 12
4.06	CHAIRMAN OF THE BOARD	<del>11</del> 12
4.07	PRESIDENT	12
4.08	VICE PRESIDENTS	12
	SECRETARY	12
4.09		
4.10	TREASURER	12
4.11	ASSISTANT SECRETARIES AND ASSISTANT TREASURERS	<del>12</del> <u>13</u>
4.12	SALARIES	13
ARTIO	CLE V SHARES OF STOCK	13
5.01	CERTIFICATES OF STOCK	13
5.02	STOCK LEDGER	13
5.03	RECORDING TRANSFERS OF STOCK	14
5.04	LOST CERTIFICATE	14
5.05	CLOSING OF TRANSFER BOOKS OR FIXING OF RECORD DATE	14
ARTIO	CLE VI DIVIDENDS AND DISTRIBUTIONS	15
6.01	DECLARATION	15
6.02	CONTINGENCIES	15
0.02	CONTINGENCIES	13
ARTIC	CLE VII INDEMNIFICATION	15
7.01	INDEMNIFICATION OF OFFICERS	15
7.02	ADVANCE OF EXPENSES	<del>15</del> 16
7.03	INSURANCE	15 <u>16</u> 15 <u>16</u>
7.03	INSURANCE	<del>13</del> 10
ARTIO	CLE VIII NOTICES	16
8.01	NOTICES	16
8.02	SECRETARY TO GIVE NOTICE	16
8.03	WAIVER OF NOTICE	16
0.03	WAIVER OF NOTICE	10
ARTIC	CLE IX MISCELLANEOUS	<del>16</del> 17
9.01	BOOKS AND RECORDS	<del>16</del> 17
9.02	INSPECTION OF BYLAWS AND CORPORATE RECORDS	17
9.03	CONTRACTS	17
9.04	CHECKS, DRAFTS, ETC.	17
	DEPOSITS	
9.05		17
9.06	LOANS	17
9.07	FISCAL YEAR	18
9.08	REPORTS AND OTHER INFORMATION	18
9.09	BYLAWS SEVERABLE	18

10.01

10.02 10.03

BY DIRECTORS
BY STOCKHOLDERS
EXCEPTION FOR INDEMNIFICATION

#### **BYLAWS**

**OF** 

#### LTC PROPERTIES, INC.

As Amended and Restated June 2, 2015 February , 2021

#### ARTICLE I

#### MEETINGS OF STOCKHOLDERS

- 1.01 PLACE. All meetings of the holders of the issued and outstanding capital stock of the Corporation (the "Stockholders") shall be held at the principal office of the Corporation in Westlake Village, California or at such other place within the United States as shall be determined by the Board of Directors and stated in the notice of the meeting. In accordance with, and subject to, applicable law, the Board of Directors may determine that a meeting of stockholders not be held at any place but instead may be held solely by means of remote communication.
- 1.02 ANNUAL MEETING. An annual meeting of the Stockholders for the election of Directors and the transaction of any businesswithin the powers of the Corporation shall be held on the last Thursday of April, or at such other date and time as may be fixed by the Board of Directors. If the day fixed for the annual meeting shall be a legal holiday, such meeting shall be held at the same time on the next succeeding business day.
- 1.03 SPECIAL MEETINGS. The Chairman of the Board (if any), the President or a majority of the Board of Directors may call special meetings of the Stockholders. Special meetings of Stockholders shall also be called by the Secretary upon the written request of the holders of shares entitled to cast not less than 25% of all the votes entitled to be cast at such meeting. Such request shall state the purpose or purposes of such meeting and the matters proposed to be acted on thereat. The Secretary shall inform the Stockholders who make any such request of the reasonably estimated cost of preparing and mailing a notice of the special meeting and on payment of these costs to the Corporation, the Secretary will notify each Stockholder entitled to notice of the meeting. Unless requested by Stockholders entitled to cast a majority of all the votes entitled to be cast at the meeting, a special meeting need not be called to consider any matter which is substantially the same as a matter voted on at any special meeting of the Stockholders held during the preceding twelve (12) months. The date, time, place and record date for any such special meeting, including a meeting called at the request of Stockholders, shall be established by the Board of Directors or Officer calling the same. See 2-502-Section 2-502 of the Maryland General Corporation Law.
- 1.04 NOTICE. Not less than ten (10) nor more than ninety (90) days before the date of every meeting of Stockholders, written or printed notice of such meeting shall be given, in accordance with Section 8.01 of these Bylaws, to each Stockholder entitled to vote or entitled to notice by statute, stating the time and place of the meeting and, in the case of a special meeting or as otherwise may be required by statute, the purpose or purposes for which the meeting is called.

- 1.05 SCOPE OF NOTICE. No business shall be transacted at a special meeting of Stockholders except that specifically designated in the notice. Any business of the Corporation may be transacted at the annual meeting without being specifically designated in the notice, except such business as is required by statute to be stated in such notice.
- 1.06 QUORUM. At any meeting of Stockholders, the presence in person or by proxy of Stockholders entitled to cast a majority of all votes entitled to be cast at the meeting shall constitute a quorum; but this Section shall not affect any requirement under any statute or the Charter of the Corporation (the "Charter") for the vote necessary for the adoption of any measure. If, however, a quorum is not present at any meeting of the Stockholders, the Presiding Officer (as hereinafter defined) of the meeting, or the Stockholders present in person or by proxy, shall have the power to adjourn the meeting from time to time without notice other than announcement at the meeting until a quorum is present and the meeting so adjourned may be reconvened without further notice. At any adjourned meeting at which a quorum is present, any business may be transacted that might have been transacted at the meeting as originally notified. The Stockholders present at a meeting which has been duly called and convened and at which a quorum is present at the time counted may continue to transact business until adjournment, notwithstanding the withdrawal of enough Stockholders to leave less than a quorum.

#### 1.07 VOTING.

- 1.07.1 A majority of the votes cast at a meeting of Stockholders duly called and at which a quorum is present shall be sufficient to take or authorize action upon any matter which may properly come before the meeting, except as otherwise provided in this Section 1.07 with respect to the election of Directors, unless more than a majority of the votes cast is specifically required by statute, by the Charter or by these Bylaws.
- 1.07.2 Except as otherwise provided in the Charter with respect to Directors to be elected by the holders of any class or series of preferred stock of the Corporation and in these Bylaws with respect to the filling of vacancies on the Board of Directors, each Director shall be elected by a majority of the votes cast at a meeting of Stockholders duly called and at which a quorum is present and Directors are to be elected; provided, however, that Directors shall be elected by a plurality of the votes cast at a meeting of Stockholders duly called and at which a quorum is present and Directors are to be elected if, in connection with such meeting (i) the Secretary of the Corporation shall have received one or more notices that a Stockholder has nominated or proposes to nominate a person or persons for election as a Director, which notice(s) purports to be in compliance with the advance notice requirements set forth in Section 2.04 of these Bylaws, irrespective of whether the Board of Directors thereafter determines that any such notice(s) is not in compliance with such requirements, and (ii) as of the fourteenth (14th) day preceding the date on which notice of such meeting of Stockholders is first mailed or otherwise given in accordance with applicable law to the Stockholders of the Corporation, such nomination or proposed nomination has not been withdrawn by such Stockholder and would thereby cause the number of nominees and proposed nominees to exceed the number of Directors to be elected at such meeting, as determined by the Secretary of the Corporation, irrespective of whether such nomination or proposed nomination is thereafter withdrawn by such Stockholder (a "Contested Election"). If the Directors are to be elected by a plurality of the votes cast pursuant to the provisions of the immediately preceding sentence, Stockholders shall not be permitted to vote

"against" any one or more nominees but shall only be permitted to vote "for" one or more nominees or withhold their votes with respect to one or more nominees. For purposes hereof, a majority of the votes cast means the number of votes cast "for" a Director nominee must exceed the number of votes cast "against" that Director nominee, with abstentions and broker non-votes not counted as a vote cast either "for" or "against" that Director nominee.

1.07.3 If, in any election of Directors of the Corporation which is not a Contested Election, an incumbent Director does not receive a majority of the votes cast and therefore is not re-elected, such incumbent Director shall promptly tender his or her resignation as a Director, subject to acceptance thereof by the Board of Directors, for consideration by the Nominating and Corporate Governance Committee of the Board of Directors. The Nominating and Corporate Governance Committee will promptly consider any such tendered resignation and will make a recommendation to the Board of Directors as to whether such tendered resignation should be accepted or rejected, or whether other action should be taken with respect to such offer to resign. Any incumbent Director whose tendered resignation is under consideration may not participate in any deliberation or vote of the Nominating and Corporate Governance Committee or the Board of Directors regarding such tendered resignation. The Nominating and Corporate Governance Committee and the Board of Directors may consider any factors they deem relevant in deciding whether to accept, reject or take other action with respect to any such tendered resignation. Within ninety (90) days after the date on which certification of the Stockholder vote on the election of Directors is made, the Board of Directors will publicly disclose its decision and rationale regarding whether to accept, reject or take other action with respect to the tendered resignation in a press release, a periodic or current report filed with the Securities and Exchange Commission or by other public announcement. If any Director's tendered resignation is not accepted by the Board of Directors, such Director will continue to serve until the next annual meeting of Stockholders and until his or her successor is elected and qualified or his or her earlier death, retirement, resignation or removal. If any Director's tendered resignation is accepted by the Board of Directors, then such Director will thereupon cease to be a Director of the Corporation, and the Board of Directors, in its sole discretion, may fill the resulting vacancy or decrease the size of the Board of Directors, in each case pursuant to the provisions of the Charter, these Bylaws and applicable law.

1.07.4 Each outstanding share (a "Share") of capital stock of the Corporation (the "Stock") may be voted for as many individuals as there are Directors to be elected and for whose election the Share is entitled to vote. Unless otherwise provided in the Charter, each Share of Stock, regardless of class, shall be entitled to one vote upon each matter submitted to a vote at a meeting of Stockholders. Shares of its own Stock directly or indirectly owned by this Corporation shall not be voted in any meeting and shall not be counted in determining the total number of outstanding Shares entitled to vote at any given time, but Shares of its own Stock held by it in a fiduciary capacity may be voted and shall be counted in determining the total number of outstanding Shares at any given time.

1.08 PROXIES. A Stockholder may vote the Shares owned of record by him or her, either in person or by proxy executed by the Stockholder or by his or her duly authorized agent or attorney in fact in any manner permitted by law. Such proxy shall be filed with the Secretary of the Corporation before or at the time of the meeting. No proxy shall be valid after eleven (11) months from the date of its execution, unless otherwise provided in the proxy.

- 1.09 CONDUCT OF MEETINGS. The Chairman of the Board (if any) or, in the absence of the Chairman, the President, or, in the absence of the Chairman, President and Vice Presidents, a presiding officer elected at the meeting, shall preside over meetings of the Stockholders (in each case the "Presiding Officer"). The Secretary of the Corporation, or, in the absence of the Secretary, an Assistant Secretary or, in the absence of an Assistant Secretary, the person appointed by the Presiding Officer of the meeting shall act as secretary of such meeting. The order of business and all other matters of procedure at any meeting of Stockholders shall be determined by the Presiding Officer of the meeting. The Presiding Officer of the meeting may prescribe such rules, regulations and procedures and take such action as in the discretion of such Presiding Officer are appropriate for the proper conduct of the meeting.
- 1.10 TABULATION OF VOTES. At any annual or special meeting of Stockholders, the Presiding Officer shall be authorized to appoint one or more inspectors of election or Teller(s) for such meeting. The Teller(s) may, but need not, be an officer, employee or agent of the Corporation. The Teller shall be responsible for tabulating or causing to be tabulated shares voted at the meeting and reviewing or causing to be reviewed all proxies. In tabulating votes, the Teller(s) shall be entitled to rely in whole or in part on tabulations and analyses made by personnel of the Corporation, its counsel, its transfer agent, its registrar or such other organizations that are customarily employed to provide such services. The Teller(s) shall be authorized to determine the legality and sufficiency of all votes cast and proxies delivered under both the Charter and these Bylaws and applicable law. The Presiding Officer may review all determinations made by the Teller(s) hereunder, and in doing so the presiding Officer shall be entitled to exercise his or her sole judgment and discretion and he or she shall not be bound by any determinations made by the Teller(s).
- 1.11 INFORMAL ACTION BY STOCKHOLDERS. An action required or permitted to be taken at a meeting of Stockholders may be taken without a meeting if a consent in writing, setting forth such action, is signed by all the Stockholders entitled to vote on the subject matter thereof and any other Stockholders entitled to notice of a meeting of Stockholders (but not to vote thereat) have waived in writing any rights which they may have to dissent from such action, and such consents and waivers are filed with the minutes of proceedings of the Stockholders. Such consents and waivers may be signed by different Stockholders on separate counterparts.
- 1.12 VOTING BY BALLOT. Voting on any question or in any election may be viva voce unless the presiding Officer shall order or any Stockholder shall demand that voting be by ballot.

#### 1.13 ADVANCE NOTICE OF CERTAIN MATTERS.

1.13.1 Matters (other than nominations of candidates for election as directors of the Corporation) may be properly brought before any annual meeting of Stockholders only (i) by, or at the direction of, a majority of the Board of Directors or a duly authorized committee thereof or (ii) by any holder of record (both as of the time notice of such matter is given by the Stockholder as set forth below and as of the record date for the annual meeting in question) of any shares of the Corporation's capital stock entitled to vote at such annual meeting who complies with the notice procedures of this Section 1.13. Any Stockholder who seeks to bring any matter before any annual meeting, or his representative, must be present in person at the

annual meeting. Nominations of candidates for election as directors of the Corporation at any annual meeting may be made only as provided in Section 2.04.3.

Matters, other than matters brought before an annual meeting by, or at the direction of, the Board of Directors or a duly authorized committee thereto, shall be brought before the meeting only pursuant to timely notice in writing to the Secretary of the Corporation as set forth in this Section 1.13. To be timely, a Stockholder's notice shall be delivered to, or mailed and received at, the principal executive offices of the Corporation not less than 60 days nor more than 150 days prior to the first anniversary of the last annual meeting of Stockholders. Each such Stockholder notice shall set forth (i) as to each matter the Stockholder proposes to bring before the annual meeting, (a) a brief description of the matter desired to be brought before the annual meeting and the reasons for bringing such matter before the annual meeting and (b) any material interest of the Stockholder in such matter; and (ii) as to the Stockholder giving the notice (a) the name and address, as they appear on the Corporation's books, of such Stockholder and any other Stockholders known by such Stockholder to be supporting the bringing of such matter before the annual meeting as of the date of such Stockholder on the date of such Stockholder's notice and by any other Stockholder's known by such Stockholder to be supporting the bringing of the date of such Stockholder's notice and by any other Stockholder's notice.

1.13.2 If the Board of Directors, or a designated committee thereof, determines that notice of any matter proposed to be brought before an annual meeting by any Stockholder was not timely given in accordance with the terms of this Section 1.13, or the information provided in a Stockholder's notice does not satisfy the informational requirements of this Section 1.13 in any material respect, then the Board of Directors or such committee, as the case may be shall declare that such matter shall not be considered at the annual meeting in question; provided, however, if such Stockholder's notice was duly received at least 15 days in advance of the last date on which such notice could have been timely given, then the Secretary of the Corporation shall, within 10 days after the Secretary's receipt of such notice, notify such Stockholder of the deficiency in the notice. Such Stockholder receiving such notice from the Secretary shall have an opportunity to cure the deficiency by providing additional information to the Secretary within such period of time, not to exceed five days from the date such deficiency notice is given to the Stockholder, as the Board of Directors such committee shall reasonably determine. If the deficiency is not cured within such period, or if the Board of Directors or such committee reasonably determines that the additional information provided by the Stockholder, together with information previously provided, does not satisfy the requirements of this Section 1.13 in any material respect, then the Board of Directors shall declare that the matter proposed by the Stockholder shall not be considered at the annual meeting in question,

1.13.3 If neither the Board of Directors nor such committee makes a determination as to the validity of any matter proposed to be brought before any annual meeting by a Stockholder as set forth above, the Presiding Officer of the annual meeting shall determine and declare at the annual meeting whether the Stockholder complied with the terms of this Section 1.13 with respect to such matter. If the Presiding Officer determinates that the Stockholder complied with the terms of this Section 1.13 with respect to such matter, he shall so declare at the annual meeting and such matter shall be brought before the annual meeting. If the

Presiding Officer determines that the Stockholder did not comply with the terms of this Section 1.13 with respect to such matter, he shall so declare at the annual meeting and such matter shall not be brought before the annual meeting.

- 1.13.4 Notwithstanding the foregoing provisions of this Section 1.13, a Stockholder shall also comply with all applicable requirements of state law and the Securities Exchange Act of 1934, as amended (the "Exchange Act") and the rules and regulations promulgated thereunder with respect to the matters set forth in this Section 1.13. Nothing in this Section 1.13 shall be deemed to affect any right of a Stockholder to request inclusion of a proposal in, nor the right of the Corporation to omit a proposal from, the Corporation's proxy statement pursuant to Rule 14a-8 (or any successor provision) under the Exchange Act.
- 1.14 CONTROL SHARE ACQUISITION ACT. Notwithstanding any other provision of the Charter or these Bylaws, Title 3, Subtitle 7 of the Maryland General Corporation Law (or any successor statute) shall not apply to any acquisition by any person of Shares of Stock of the Corporation. This Section 1.14 may be repealed, in whole or in part, at any time, whether before or after the acquisition of control shares and, upon such repeal, may, to the extent provided by any successor bylaw, apply to any prior or subsequent control share acquisition.

#### ARTICLE II

#### **DIRECTORS**

- 2.01 GENERAL POWERS. The business and affairs of the Corporation shall be managed by its Board of Directors.
- 2.02 OUTSIDE ACTIVITIES. The Board of Directors and its members are required to spend only such time managing the business and affairs of the Corporation as is necessary to carry out their duties in accordance with Section 2-405.1 of the Maryland General Corporation Law. The Board of Directors, each Director, and the agents, Officers and employees of the Corporation or of the Board of Directors or of any Director may engage with or for others in business activities of the types conducted by the Corporation; none of them has an obligation to notify or present to the Corporation or each other any investment opportunity that may come to such person's attention even though such investment might be within the scope of the Corporation's purposes or various investment objectives. Any interest (including any interest as defined in Section 2-419(a) of the Maryland General Corporation Law) that a Director has in any investment opportunity presented to the Corporation must be disclosed by such Director to the Board of Directors (and, if voting thereon, to the Stockholders or to any committee of the Board of Directors) within ten (10) days after the later of the date upon which such Director becomes aware of such interest or that the Corporation is considering such investment opportunity. If such interest comes to the interested Director's attention after a vote to take such investment opportunity, the voting body shall reconsider such investment opportunity if not already consummated or implemented.
- 2.03 OUTSIDE MANAGEMENT. The Board of Directors may delegate some or all of the duties of management of the assets and the administration of the Corporation's day-to-day business operations to one or more advisors pursuant to a written contract or contracts approved by the Board of Directors.

#### 2.04 NUMBER, TENURE, QUALIFICATION, NOMINATION AND ELECTION.

2.04.1 The number of Directors of the Corporation shall be six (6), unless a majority of the Board of Directors establishes some other number not less than three (3) and not more than nine (9). Notwithstanding the foregoing, upon the occurrence of a default in the payment of dividends on any class or series of preferred stock, or any other event, which will entitle the holders of any class or series of preferred stock to elect additional directors of the Corporation, the number of directors of the Corporation will thereupon be increased by the number of additional directors to be elected by the holders of such class or series of preferred stock (even if the resulting number of directors is more than 9), and such increase in the number of directors shall remain in effect for so long as the holders of such class or series of preferred stock are entitled to elect such additional directors.

2.04.2 The Stockholders shall elect the number of Directors so established, if and to the extent there are nominees duly nominated in accordance with these Bylaws. Ballots bearing the names of all the persons who have been duly nominated for election as directors at an annual meeting of Stockholders in accordance with the procedures set forth in this Section 2.04 shall be provided for use at the annual meeting.

2.04.3 Nominations of candidates for election as Directors of the Corporation at any annual meeting of Stockholders may be made (i) by, or at the direction of, a majority of the Board of Directors or a duly authorized committee thereof (which committee in the case of any nomination of a director who is to be an Independent Director (as hereinafter defined) shall have a majority of Independent Directors) or (ii) by any holder of record (both as of the time notice of such nomination is given by the Stockholder as set forth below and as of the record date for the annual meeting in question) of any shares of the Corporation's capital stock entitled to vote at such annual meeting who complies with the notice procedures of this Section 2.04. Any Stockholder who seeks to make such a nomination, or his representative, must be present in person at the annual meeting. Only persons nominated in accordance with the procedures set forth in this Section 2.04 shall be eligible for election as Directors at an annual meeting. An Independent Director shall be a Director who meets the requirement of "independent" under the rules of the New York Stock Exchange or other national securities exchange on which the Shares of common stock of the Corporation are then listed.

Nominations, other than those made by, or at the direction of, the Board of Directors or a duly authorized committee thereto, shall be made pursuant to timely notice in writing to the Secretary of the Corporation as set forth in this Section 2.04. To be timely, a Stockholder's notice shall be delivered to, or mailed and received at, the principal executive offices of the Corporation not less than 60 days nor more than 150 days prior to the first anniversary of the last annual meeting of Stockholders. Each such Stockholder notice shall set forth (i) as to each person whom the Stockholder proposes to nominate for election or reelection as a Director and as to the Stockholder giving the notice (a) the name, age, business address and residence address of such person, (b) the principal occupation or employment of such person, (c) the class and number of shares of the Corporation's capital stock which are beneficially owned by such person on the date of such Stockholder notice, (d) such nominee's consent to serve as a Director if elected and (e) any other information relating to such person that is required to be disclosed in solicitations of proxies with respect to nominees for election as may be deemed

necessary or desirable by the Corporation's counsel, in the exercise of his or her discretion; and (ii) as to the Stockholder giving the notice (a) the name and address, as they appear on the Corporation's books, of such Stockholder and any other Stockholders known by such Stockholder to be supporting such nominees and (b) the class and number of shares of the Corporation's capital stock which are beneficially owned by such Stockholder on the date of such Stockholder notice and by any other Stockholders known by such Stockholder to be supporting such nominees on the date of such Stockholder notice. At the request of the Board of Directors or a committee appointed by it, any persons nominated by, or at the direction of, the Board or such committee for election as a Director at an annual meeting shall furnish to the Secretary of the Corporation that information required to be set forth in a Stockholder's notice of nomination which pertains to the nominee.

2.04.4 If the Board of Directors, or a designated committee thereof, determines that any Stockholder nomination was not timely made in accordance with the terms of this Section 2.04, or the information provided in a Stockholder's notice does not satisfy the informational requirements of this Section 2.04 in any material respect, then the Board of Directors or such committee, as the case may be, shall reject such Stockholder nomination and such nomination shall not be considered at the annual meeting in question; provided, however, if such Stockholder's notice was duly received at least 15 days in advance of the last date on which such notice could have been timely made, then the Secretary of the corporation shall, within 10 days after the Secretary's receipt of such notice, notify such Stockholder of the deficiency in the notice. Such Stockholder receiving such notice from the Secretary shall have an opportunity to cure the deficiency by providing additional information to the Secretary within such period of time, not to exceed five days from the date such deficiency notice is given to the Stockholder, as the Board of Directors or such committee reasonably determine. If the deficiency is not cured within such period, or if the Board of Directors or such committee reasonably determines that the additional information provided by the Stockholder, together with information previously provided, does not satisfy the requirements of this Section 2.04 in any material respect, then the Board of Directors shall reject such Stockholder's nomination and such nomination shall not be considered at the annual meeting in question.

2.04.5 If neither the Board of Directors nor such committee makes a determination as to the validity of any nominations by a Stockholder as set forth above, the Presiding Officer of the annual meeting shall determine and declare at the annual meeting whether a nomination was made in accordance with the terms of this Section 2.04. If the Presiding Officer determines that a nomination was made in accordance with the terms of this Section 2.04, he shall so declare at the annual meeting and ballots shall be provided for use at the meeting with respect to such nominee. If the Presiding Officer determines that a nomination was not made in accordance with the terms of this Section 2.04, he shall so declare at the annual meeting and such nomination shall be disregarded.

2.05 ANNUAL AND REGULAR MEETINGS. An annual meeting of the Board of Directors may be held immediately after and at the same place as the annual meeting of Stockholders, or such other time and place, either within or without the State of Maryland, as is selected by resolution of the Board of Directors, and no notice other than these Bylaws or such resolution shall be necessary. The Board of Directors may provide, by resolution, the time and

place, either within or without the State of Maryland, for the holding of regular meetings of the Board of Directors without other notice than such resolutions.

- 2.06 SPECIAL MEETINGS. Special meetings of the Board of Directors may be called by or at the request of the Chairman of the Board (if any), the President or a majority of the Directors then in office. The person or persons authorized to call special meetings of the Board of Directors may fix any place, either within or without the State of Maryland, as the place for holding any special meeting of the Board of Directors called by them.
- 2.07 NOTICE. Notice of any special meeting to be provided herein shall be given, in accordance with Section 8.01, by written notice delivered personally or by electronic mail, telegraphed or telecopied to each Director at his or her business or residence at least twenty-four (24) hours, or by mail at least five (5) days, prior to the meeting. Neither the business to be transacted at, nor the purpose of, any annual, regular or special meeting of the Board of Directors need be specified in the notice, unless specifically required by statute or these Bylaws.
- 2.08 QUORUM. A majority of the Directors then in office shall constitute a quorum for transaction of business at any meeting of the Board of Directors; provided, however that a quorum for transaction of business with respect to any matter in which any Director (or affiliate of such Director) who is not an Independent Director has any interest shall consist of a majority of the Directors, including a majority of the Independent Directors, then in office.
- 2.09 VOTING. Except as otherwise required by law or by the Charter, the act of a majority of Directors present at a meeting at which a quorum is present shall constitute the act of the Board of Directors, except that no act relating to any matter in which any Director (or affiliate of such Director) who is not an Independent Director has any interest shall be the act of the Board unless a majority of the Independent Directors on the Board vote for such act.
- 2.10 CONDUCT OF MEETINGS. All meetings of the Board of Directors shall be called to order and presided over by the Chairman of the Board (if any), or in the absence of the Chairman of the Board by the President (if a member of the Board of Directors), or, in the absence of the Chairman of the Board or the President, by a member of the Board of Directors selected by the members present. The Secretary of the Corporation shall act as secretary at all meetings of the Board of Directors, and in the absence of the Secretary and Assistant Secretaries, the presiding Officer of the meeting shall designate any person to act as secretary of the meeting. Members of the Board of Directors may participate in meetings of the Board of Directors by conference telephone or similar communications equipment by means of which all Directors participating in the meeting can hear each other at the same time, and participation in a meeting in accordance herewith shall constitute presence in person at such meeting for all purposes.
- 2.11 RESIGNATIONS. Any Director may resign from the Board of Directors or any committee thereof at any time. Such resignation shall be made in writing and shall take effect at the time specified herein, or if no time be specified, at the time of the receipt of notice of such resignation by the President or the Secretary.
- 2.12 VACANCIES. A vacancy which arises through the death, resignation or removal of a Director or as a result of an increase by the Board of Directors in the number of Directors

may be filled by the vote of a majority of the remaining Directors, even if such majority is less than a quorum, and a Director so elected by the Board of Directors to fill a vacancy shall serve until the next annual meeting of Stockholders and until his successor shall be duly elected and qualified.

- 2.13 INFORMAL ACTION BY DIRECTORS. Any action required or permitted to be taken at any meeting of the Board of Directors may be taken without a meeting, if a consent in writing or by electronic transmission to such action is given by all of the Directors and such consent is filed with the minutes of proceedings of the Board of Directors. Consents may be signed or given by different Directors on separate counterparts.
- 2.14 COMPENSATION. An annual fee for services and payment for expenses of attendance at each meeting of the Board of Directors, or of any committee thereof, may be allowed to any Director by resolution of the Board of Directors.
- 2.15 TELEPHONIC MEETINGS. Directors may participate in a meeting by means of a conference telephone or other communications equipment if all persons participating in the meeting can hear each other at the same time. Participation in a meeting by these means shall constitute presence in person at the meeting.

#### ARTICLE III

#### **COMMITTEES**

- 3.01 NUMBER, TENURE AND QUALIFICATION. The Board of Directors may appoint from among its members an Executive Committee and other committees, composed of one or more Directors, to serve at the pleasure of the Board of Directors. If any committee may take or authorize any act as to any matter in which any Director (or affiliate of such Director) who is not an Independent Director has or may have any interest, a majority of the members of such committee shall be Independent Directors, except that any such committee consisting of only two Directors may have one Independent Director and one Director who is not an Independent Director.
- 3.02 DELEGATION OF POWER. The Board of Directors may delegate to these committees in the intervals between meetings of the Board of Directors any of the powers of the Board of Directors to manage the business and affairs of the Corporation, except those powers which the Board of Directors is specifically prohibited from delegating pursuant to Section 2-411 of the Maryland General Corporation Law.
- 3.03 QUORUM AND VOTING. A majority of the members of any committee shall constitute a quorum for the transaction of business by such committee, and the act of a majority of the quorum shall constitute the act of the committee, except that no act relating to any matter in which any Director (or affiliate of such Director) who is not an Independent Director has any interest shall be the act of any committee unless a majority of the Independent Directors on the committee vote for such act.

- 3.04 CONDUCT OF MEETINGS. Each committee shall designate a presiding Officer of such committee, and if not present at a particular meeting, the committee shall select a presiding officer for such meeting. Members of any committee may participate in meetings of such committee by conference telephone or similar communications equipment by means of which all Directors participating in the meeting can hear each other at the same time, and participation in a meeting in accordance herewith shall constitute presence in person at such meeting for all purposes. Each committee shall keep minutes of its meetings, and report the results of any proceedings at the next succeeding annual or regular meeting of the Board of Directors.
- 3.05 INFORMAL ACTION BY COMMITTEES. Any action required or permitted to be taken at any meeting of a committee of the Board of Directors may be taken without a meeting, if a consent in writing or by electronic transmission to such action is given by all members of the committee and such consent is filed with the minutes of proceedings of such committee. Consents may be signed or given by different members on separate counterparts.

#### ARTICLE IV

#### **OFFICERS**

- 4.01 ENUMERATION. The Officers of the Corporation shall consist of a President, a Treasurer and a Secretary, and may also consist of a Chairman of the Board, one or more Vice Presidents, Assistant Treasurers, Assistant Secretaries and other Officers as the Board of Directors may from time to time elect or appoint.
- 4.02 POWERS AND DUTIES. The President, Treasurer and Secretary of the Corporation shall be elected annually by the Board of Directors at the first meeting of the Board of Directors held after each annual meeting of Stockholders. If the election of such Officers shall not be held at such meeting, such election shall be held as soon thereafter as may be convenient. The Board of Directors may elect or appoint such other Officers as they determine at any time. Each Officer shall hold office until his successor is duly elected and qualifies or until his death, resignation or removal in the manner hereinafter provided, or until the office to which he is elected (if other than that of President, Treasurer or Secretary) is terminated by the Board of Directors. Any two or more offices except President and Vice President may be held by the same person. Election or appointment of an Officer or agent shall not of itself create contract rights between the Corporation and such Officer or agent.
- 4.03 REMOVAL. Any Officer or agent elected or appointed by the Board of Directors may be removed by the Board of Directors whenever in its judgment the best interests of the Corporation would be served thereby, but such removal shall be without prejudice to the contract rights, if any, of the person so removed. The fact that a person is elected or appointed to an office, whether or not for a specified term, shall not by itself constitute any undertaking or evidence of any employment obligation of the Corporation to that person.
- 4.04 OUTSIDE ACTIVITIES. Any interest (including any interest as defined in Section 2-419(a) of the Maryland General Corporation Law as if the Officer or agent were a Director of the Corporation) that an Officer or an agent has in any investment opportunity

presented to the Corporation must be disclosed by such Officer or agent to the Board of Directors (and, if voting thereon, to the Stockholders or to any committee of the Board of Directors) within ten (10) days after the later of the date upon which such Officer or agent becomes aware of such interest or that the Corporation is considering such investment opportunity. If such interest comes to the attention of the interested Officer or agent after a vote to take such investment opportunity, the voting body shall reconsider such investment opportunity if not already consummated or implemented.

- 4.05 VACANCIES. A vacancy in any office may be filled by the Board of Directors for the unexpired portion of the term.
- 4.06 CHAIRMAN OF THE BOARD. The Chairman of the Board, if one is elected, shall preside at all meetings of the Stockholders and of the Board of Directors. The Chairman of the Board may sign and execute all authorized deeds, mortgages, bonds, contracts or other instruments in the name of the Corporation except in cases where the execution thereof shall be expressly delegated by the Board of Directors or by these Bylaws to some other Officer or agent of the Corporation or shall be required by law to be otherwise signed or executed.
- 4.07 PRESIDENT. Unless the Board of Directors shall otherwise determine in favor of the Chairman of the Board or any other Officer of the Corporation, the President shall be the Chief Executive Officer and general manager of the Corporation and shall in general supervise and control all of the business and affairs of the Corporation. In the absence of the Chairman of the Board (if any), the President shall preside at all meetings of the Stockholders and of the Board of Directors (if a member of the Board of Directors). The President may sign any deed, mortgage, bond, contract or other instruments on behalf of the Corporation except in cases where the execution thereof shall be expressly delegated by the Board of Directors or by these Bylaws to some other Officer or agent of the Corporation or shall be required by law to be otherwise signed or executed. In general, the President shall perform all duties incident to the office of President and such other duties as may be prescribed by the Board of Directors from time to time.
- 4.08 VICE PRESIDENTS. In the absence of the President or in the event of a vacancy in such office, the Vice President (or in the event there be more than one Vice President, the Vice Presidents in the order designated at the time of their election, or in the absence of any designation, then in the order of their election) shall perform the duties of the President and when so acting shall have all the powers of and be subject to all the restrictions upon the President. Every Vice President shall perform such other duties as from time to time may be assigned to him or her by the President or the Board of Directors.
- 4.09 SECRETARY. The Secretary shall (i) keep the minutes of the proceedings of the Stockholders and Board of Directors in one or more books provided for that purpose; (ii) see that all notices are duly given in accordance with the provisions of these Bylaws or as required by law; (iii) be custodian of the corporate records of the Corporation; (iv) unless a transfer agent is appointed, keep a register of the post office address of each Stockholder that shall be furnished to the Secretary by such Stockholder and have general charge of the Stock Ledger of the Corporation; (v) when authorized by the Board of Directors or the President, attest to or witness all documents requiring the same; (vi) perform all duties as from time to time may be assigned to

him or her by the President or by the Board of Directors; and (vii) perform all the duties generally incident to the office of secretary of a corporation.

- 4.10 TREASURER. The Treasurer shall have the custody of the corporate funds and securities and shall keep full and accurate accounts of receipts and disbursements in books belonging to the Corporation and shall deposit all moneys and other valuable effects in the name and to the credit of the Corporation in such depositaries as may be designated by the Board of Directors. The Treasurer shall disburse the funds of the Corporation as may be ordered by the Board of Directors, taking proper vouchers for such disbursements, and shall render to the President and the Board of Directors, at the regular meetings of the Board of Directors or whenever they may require it, an account of all his or her transactions as Treasurer and of the financial condition of the Corporation. The Board of Directors may engage a Custodian to perform some or all of the duties of the Treasurer, and if a Custodian is so engaged then the Treasurer shall be relieved of the responsibilities set forth herein to the extent delegated to such Custodian and, unless the Board of Directors otherwise determines, shall have general supervision over the activities of such Custodian. The Custodian shall not be an Officer of the Corporation.
- 4.11 ASSISTANT SECRETARIES AND ASSISTANT TREASURERS. Assistant Secretaries and Assistant Treasurers (if any) (i) shall have the power to perform and shall perform all the duties of the Secretary and the Treasurer, respectively, in such respective Officer's absence and (ii) shall perform such duties as shall be assigned to him or her by the Secretary or Treasurer, respectively, or by the President or the Board of Directors.
- 4.12 SALARIES. The salaries, if any, of the Officers shall be fixed from time to time by the Board of Directors. No Officer shall be prevented from receiving such salary, if any, by reason of the fact that he or she is also a Director of the Corporation.

#### ARTICLE V

#### SHARES OF STOCK

5.01 CERTIFICATES OF STOCK. Except as otherwise provided in these Bylaws, this Section 5.01 and the other sections of Article V of these Bylaws shall not be interpreted to limit the authority of the Board of Directors to authorize the issuance of some or all of the Shares of any or all classes or series of the Company's Stock without certificates. Each Stockholder shall be entitled to a certificate for the Shares of Stock of the Corporation held by such Stockholder, other than Shares of such Stock issued without certificates pursuant to authorization of the Board of Directors, in such form as may from time to time be prescribed by the Board of Directors. Such certificate shall be signed by the Chairman, President, or any Vice President and countersigned by the Treasurer, Secretary, or any Assistant Treasurer or Assistant Secretary. The Corporation seal and the signatures by Corporation officers may be facsimile if the certificate is manually countersigned by an authorized person on behalf of a transfer agent or registrar other than the Corporation or its employee. In case any officer, transfer agent or registrar who has signed or whose facsimile signature has been placed on such certificate shall have ceased to be such officer, transfer agent or registrar before such certificate is issued, it may be issued by the Corporation with the same effect as if he were such officer, transfer agent or registrar at the time

of its issue. Every certificate for shares of stock which are subject to any restriction on transfer and every certificate issued when the Corporation is authorized to issue more than one class or series of stock shall contain such legend with respect thereto as is required by law.

5.02 STOCK LEDGER. The Corporation shall maintain at its principal office in Westlake Village, California (or any subsequent address selected by the Board of Directors) or at the office of its counsel, accountants or transfer agent, an original or duplicate Stock Ledger containing the names and addresses of all the Stockholders and the number of shares of each class held by each Stockholder. The Stock Ledger shall be maintained pursuant to a system that the Corporation shall adopt allowing for the issuance, recordation and transfer of its Stock by electronic or other means that can be readily converted into written form for visual inspection.

Such system shall include provisions for notice to acquirers of Stock (whether upon issuance or transfer of Stock) in accordance with Sections 2-210 and 2-211 of the Maryland General Corporation Law, and Section 8-204 of the Commercial Law Article of the State Annotated Code of Maryland. The Corporation shall be entitled to treat the holder of record of any Share or Shares as the holder in fact thereof and, accordingly, shall not be bound to recognize any equitable or other claim to or interest in such share on the part of any other person, whether or not it shall have express or other notice thereof, except as otherwise provided by the laws of the State of Maryland. Until a transfer is duly effected on the Stock Ledger, the Corporation shall not be affected by any notice of such transfer, either actual or constructive. Nothing herein shall impose upon the Corporation, the Board of Directors or Officers or their agents and representatives a duty or limit their rights to inquire as to the actual ownership of Shares.

- 5.03 RECORDING TRANSFERS OF STOCK. If transferred in accordance with any restrictions on transfer contained in the Charter, these Bylaws or otherwise, Shares shall be recorded as transferred in the Stock Ledger upon provision to the Corporation or the transfer agent of the Corporation of an executed stock power duly guaranteed and any other documents reasonably requested by the Corporation, and the surrender of the certificate or certificates, if any, representing such Shares. Upon receipt of such documents, the Corporation shall issue the statements required by Sections 2-210 and 2-211 of the Maryland General Corporation Law and Section 8-204 of the Commercial Law Article of the StateAnnotated Code of Maryland, issue as needed a new certificate or certificates (if the transferred Shares were certificated) to the persons entitled thereto, cancel any old certificates and record the transaction upon its books.
- 5.04 LOST CERTIFICATE. The Board of Directors may direct a new certificate to be issued in the place of any certificate theretofore issued by the Corporation alleged to have been stolen, lost or destroyed upon the making of an affidavit of that fact by the person claiming the certificate of stock to be stolen, lost or destroyed. When authorizing such issue of a new certificate, the Board of Directors may, in its discretion and as a condition precedent to the issuance thereof, require the owner of such stolen, lost or destroyed certificate or his legal representative to advertise the same in such manner as it shall require and/or to give bond, with sufficient surety, to the Corporation to indemnify it against any loss or claim which may arise by reason of the issuance of a new certificate.
  - 5.05 CLOSING OF TRANSFER BOOKS OR FIXING OF RECORD DATE.

- 5.05.1 The Board of Directors may fix, in advance, a date as the record date for the purpose of determining Stockholders entitled to notice of, or to vote at, any meeting of Stockholders, or Stockholders entitled to receive payment of any dividend or the allotment of any rights, or in order to make a determination of Stockholders for any other proper purpose. Such date, in any case, shall be not more than sixty (60) days, and in case of a meeting of Stockholders not less than ten (10) days, prior to the date on which the meeting or particular action requiring such determination of Stockholders is to be held or taken.
- 5.05.2 If, in lieu of fixing a record date, the stock transfer books are closed by the Board of Directors in accordance with Section 2-511 of the Maryland General Corporation Law for the purpose of determining Stockholders entitled to notice of or to vote at a meeting of Stockholders, such books shall be closed for at least ten (10) days immediately preceding such meeting.
- 5.05.3 If no record date is fixed and the stock transfer books are not closed for the determination of Stockholders, (a) the record date for the determination of Stockholders entitled to notice of, or to vote at, a meeting of Stockholders shall be at the close of business on the day on which the notice of meeting is mailed or the 30th day before the meeting, whichever is the closer date to the meeting; and (b) the record date for the determination of Stockholders entitled to receive payment of a dividend or an allotment of and rights shall be at the close of business on the day on which the resolution of the Board of Directors, declaring the dividend or allotment of rights, is adopted.
- 5.05.4 When a determination of Stockholders entitled to vote at any meeting of Stockholders has been made as provided in this section, such determination shall apply to any adjournment thereof, except where the determination has been made through the closing of the stock transfer books and the stated period of closing has expired.

#### ARTICLE VI

#### DIVIDENDS AND DISTRIBUTIONS

- 6.01 DECLARATION. Dividends and other distributions upon the Stock may be declared by the Board of Directors as set forth in the applicable provisions of the Charter and any applicable law, limited only to the extent of Section 2- 311 of the Maryland General Corporation Law. Dividends and other distributions upon the Stock may be paid in cash, property or Stock of the Corporation, subject to the provisions of law and of the Charter.
- 6.02 CONTINGENCIES. Before payment of any dividends or other distributions upon the Stock, there may be set aside (but there is no duty to set aside) out of any funds of the Corporation available for dividends or other distributions such sum or sums as the Board of Directors may from time to time, in its absolute discretion, think proper as a reserve fund to meet contingencies, for repairing or maintaining any property of the Corporation or for such other purpose as the Board of Directors shall determine to be in the best interest of the Corporation, and the Board of Directors may modify or abolish any such reserve in the manner in which it was created.

#### ARTICLE VII

#### INDEMNIFICATION

- 7.01 INDEMNIFICATION OF OFFICERS. Unless the Directors otherwise determine prospectively in the case of any one or more specified officers, all persons elected or appointed by the Directors as an officer of the Corporation shall be entitled to indemnification by the Corporation on account of matters resulting in their capacity as an officer to the same extent provided with respect to Directors by the Charter.
- 7.02 ADVANCE OF EXPENSES. To the maximum extent permitted by applicable law in effect from time to time, the Corporation, without requiring a preliminary determination of the ultimate entitlement to indemnification, shall pay or reimburse reasonable expenses in advance of final disposition of a proceeding to any present or former Director or Officer who is entitled to indemnification under Article TWELFTH of the Charter or Section 7.01 of these Bylaws, or under Maryland law.
- 7.03 INSURANCE. The Corporation shall have power to purchase and maintain insurance on behalf of any person entitled to indemnification, or whom the Corporation may indemnify, under <a href="ARTICLE\_Article">ARTICLE\_Article</a> TWELFTH of the Charter or Section 7.01 of these Bylaws, or under Maryland law, against any liability, whether or not the Corporation would have the power to indemnify him or her against such liability. The rights to indemnification set forth in the Charter or in the Bylaws are in addition to all rights which any indemnified person may be entitled as a matter of law, and shall inure to the benefit of the heirs and personal representatives of each indemnified person.

#### ARTICLE VIII

#### **NOTICES**

- 8.01 NOTICES. Whenever notice is required to be given pursuant to these Bylaws, it shall be construed to mean either written notice personally served against written receipt, or notice in writing transmitted by mail, by depositing the same in a post office or letter box, in a post-paid sealed wrapper, addressed, if to the Corporation, at the principal office of the Corporation, 31365 Oak Crest Drive 2829 Townsgate Road, Suite 200,350, Westlake Village, California 91361 (or any subsequent address selected by the Board of Directors notice of which is given to the Stockholders), attention President, or if to a Stockholder, Director or Officer, at the address of such person as it appears on the books of the Corporation or in default of any other address at the general post office situated in the city or county of his or her residence. Unless otherwise specified, notice sent by mail shall be deemed to be given at the time the same shall be thus mailed. Notices to Directors or Officers may also be given by electronic mail, telegraph or telecopy.
- 8.02 SECRETARY TO GIVE NOTICE. All notices required by law or these Bylaws to be given by the Corporation shall be given by the Secretary of the Corporation. If the Secretary and Assistant Secretary are absent or refuse or neglect to act, the notice may be given by any person directed to do so by the President or, with respect to any meeting called pursuant

to these Bylaws upon the request of any Stockholders or Directors, by any person directed to do so by the Stockholders or Directors upon whose request the meeting is called.

8.03 WAIVER OF NOTICE. Whenever any notice is required to be given pursuant to the Charter or Bylaws of the Corporation or pursuant to applicable law, a waiver thereof in writing, signed by the person or persons entitled to such notice, whether before or after the time stated therein, shall be deemed equivalent to the giving of such notice. Such waiver shall be filed with the records of the meeting. Neither the business to be transacted at nor the purpose of any meeting need be set forth in the waiver of notice, unless specifically required by statute. The attendance of any person at any meeting shall constitute a waiver of notice of such meeting, except where such person attends a meeting for the express purpose of objecting to the transaction of any business on the ground that the meeting is not lawfully called or convened.

#### ARTICLE IX

#### **MISCELLANEOUS**

- 9.01 BOOKS AND RECORDS. The Corporation shall keep correct and complete books and records of its accounts and transactions and minutes of the proceedings of its Stockholders and Board of Directors and of executive or other committee when exercising any of the powers or authority of the Board of Directors. The books and records of the Corporation may be in written form or in any other form that be converted within a reasonable time into written form for visual inspection. Minutes shall be recorded in written form, but may be maintained in the form of a reproduction.
- 9.02 INSPECTION OF BYLAWS AND CORPORATE RECORDS. These Bylaws, the accounting books and records, including the stock register, of the Corporation, the minutes of proceedings of the Stockholders, the Board of Directors and committees thereof, annual statements of affairs and any Shareholders' or voting trust agreements on record shall be open to inspection upon the written demand on the Corporation by any Stockholder or holder of a voting trust certificate at any reasonable time during usual business hours, for a purpose reasonably related to such holder's interests as a Stockholder or as the holder of such voting trust certificate, in each case to the extent permitted by the Maryland General Corporation Law.
- 9.03 CONTRACTS. In addition to the provisions of these Bylaws relating to the authority of any specified Officer, the Board of Directors may authorize any Officer or Officers, agent or agents, to enter into any contract or to execute and deliver any instrument in the name of and on behalf of the Corporation, and such authority may be general or confined to specific instances.
- 9.04 CHECKS, DRAFTS, ETC. All checks, drafts or other orders for the payment of money, notes or other evidences of indebtedness issued in the name of the Corporation shall be signed by such Officers or agents of the Corporation and in such manner as shall from time to time be determined by resolution of the Board of Directors.
- 9.05 DEPOSITS. All funds of the Corporation not otherwise employed shall be deposited from time to time to the credit of the Corporation in such banks, trust companies or other depositaries as the Board of Directors may select.

#### 9.06 LOANS.

9.06.1 Such Officers or agents of the Corporation as from time to time have been designated by the Board of Directors shall have authority (i) to effect loans, advances, or other forms of credit at any time or times for the Corporation, from such banks, trust companies, institutions, corporations, firms, or persons, in such amounts and subject to such terms and conditions, as the Board of Directors from time to time has designated; and (ii) as security for the repayment of any loans, advances, or other forms of credit so authorized, to assign, transfer, endorse, and deliver, either originally or in addition or substitution, any or all personal property, real property, stocks, bonds, deposits, accounts, documents, bills, accounts receivable, and other commercial paper and evidences of debt or other securities, or any rights or interests at any time held by the Corporation; and (iii) in connection with any loans, advances, or other forms of credit so authorized, to make, execute, and deliver one or more notes, mortgages, deeds of trust, financing statements, security agreements, acceptances, or written obligations of the Corporation, on such terms and with such provisions as to the security or sale or disposition of them as those Officers or agents deem proper; and (iv) to sell to, or discount or rediscount with, the banks, trust companies, institutions, corporations, firms or persons making those loans, advances, or other forms of credit, any and all commercial paper, bills, accounts receivable, acceptances, and other instruments and evidences of debt at any time held by the Corporation, and, to that end, to endorse, transfer, and deliver the same.

9.06.2 From time to time the Corporation shall certify to each bank, trust company, institution, corporation, firm, or person so designated, the signatures of the Officers or agents so authorized. Each bank, trust company, institution, corporation, firm, or person so designated is authorized to rely upon such certification until it has received written notice that the Board of Directors has revoked the authority of those Officers or agents.

9.07 FISCAL YEAR. The Board of Directors shall have the power, from time to time, to fix the fiscal year of the Corporation by a duly adopted resolution, and, in the absence of such resolution, the fiscal year shall be the period ending December 31.

#### 9.08 REPORTS AND OTHER INFORMATION.

9.08.1 Not later than 120 days after the close of each fiscal year, the Board of Directors of the Corporation shall cause to be sent to the Stockholders an Annual Report in such form as may be deemed appropriate by the Board of Directors. The Annual Report shall include audited financial statements and shall be accompanied by the report thereon of an independent certified public accountant. The Board of Directors of the Corporation shall also cause to be sent to the Stockholders such other information as may be necessary to enable the Stockholders to prepare their respective state and federal income tax returns.

9.08.2 The Corporation may send interim reports to the Stockholders having such form and content as the Board of Directors deem proper or as the Officers of the Corporation in good faith deem is required by law or by good corporate practices.

9.08.3 Any distributions to Stockholders of income, capital gains or a return of capital assets shall be accompanied by a written statement disclosing the source of the funds

distributed unless at the time of distribution they are accompanied by a written explanation of the relevant circumstances. The statement as to such source shall be sent to the Stockholders not later than sixty (60) days after the close of the fiscal year in which the distributions were made.

9.09 BYLAWS SEVERABLE. The provisions of these Bylaws are severable, and if any provision shall be held invalid or unenforceable, that invalidity or unenforceability shall attach only to that provision and shall not in any manner affect or render invalid or unenforceable any other provision of these Bylaws, and these Bylaws shall be carried out as if the invalid or unenforceable provision were not contained herein.

#### ARTICLE X

#### AMENDMENT OF BYLAWS

10.01 BY DIRECTORS. To the fullest extent permitted by the Maryland General Corporation Law the Board of Directors shall have the power, at any annual or regular meeting, or at any special meeting if notice thereof be included in the notice of such special meeting, to alter or repeal any Bylaws of the Corporation and to make new Bylaws.

10.02 BY STOCKHOLDERS. The Stockholders shall have the power, at any annual meeting, or at any special meeting if notice thereof be included in the notice of such special meeting, with the approval of Stockholders holding in excess of 66 2/3% of all outstanding Shares of Stock to alter or repeal any Bylaws of the Corporation and to make new Bylaws.

10.03 EXCEPTION FOR INDEMNIFICATION. No amendment or repeal of any Charter provision, Bylaw provision or provision of any resolution of the Board of Directors or other contractual obligation of the Corporation affording indemnification by the Corporation to any person shall be effective so as to deprive such person from the right to indemnification on account of all matters occurring or arising prior to such amendment or repeal without the consent of such indemnified person.

# DESCRIPTION OF THE COMPANY'S SECURITIES REGISTERED PURSUANT TO SECTION 12 OF THE SECURITIES EXCHANGE ACT OF 1934

The following is a brief description of the common stock, \$0.01 par value per share (the "Common Stock"), of LTC Properties, Inc. ("Company"), which is the only security of the Company registered pursuant to Section 12 of the Securities Exchange Act of 1934 (the "Exchange Act").

#### **Description of Common Stock**

The following description sets forth certain general terms and provisions of our Common Stock. The statements below describing our Common Stock are in all respects subject to and qualified in their entirety by reference to the applicable provisions of our charter and bylaws.

#### General

Holders of our Common Stock will be entitled to receive dividends when, as and if authorized by our Board of Directors and declared by us, out of assets legally available therefore. Payment and declaration of dividends on our Common Stock and purchases of shares thereof by us will be subject to certain restrictions if we fail to pay dividends on our preferred stock. Upon our liquidation, dissolution or winding up, holders of Common Stock will be entitled to share equally and ratably in any assets available for distribution to them, after payment or provision for payment of our debts and other liabilities and the preferential amounts owing with respect to any of our outstanding preferred stock.

Our Common Stock will possess voting rights for the election of directors and in respect of other corporate matters, with each share entitling the holder thereof to one vote. Holders of Common Stock will not have cumulative voting rights in the election of directors, which means that holders of more than 50% of all of the shares of our Common Stock voting for the election of directors will be able to elect all of the directors if they choose to do so and, accordingly, the holders of the remaining shares will be unable to elect any directors. Holders of shares of Common Stock will not have preemptive rights, which mean they have no right to acquire any additional shares of Common Stock that may be issued by us at a subsequent date. Our Common Stock will, when issued, be fully paid and nonassessable and will not be subject to preemptive or similar rights.

Under Maryland law and our charter, a distribution (whether by dividend, redemption or other acquisition of shares) to holders of shares of our Common Stock may be made only if, after giving effect to the distribution, we are able to pay our indebtedness as it becomes due in the usual course of business and our total assets are greater than our total liabilities plus the amount necessary to satisfy the preferential rights upon dissolution of stockholders whose preferential rights on dissolution are superior to the holders of our Common Stock and we can pay our debts as they become due. We have complied with these requirements in all of our prior distributions to holders of our Common Stock.

The rights, preferences and privileges of holders of our Common Stock are subject to, and may be adversely affected by, the rights of the holders of shares of any series of our preferred stock which are outstanding or which we may designate and issue in the future.

### Restrictions on Ownership and Transfer

In addition to other qualifications, for us to qualify as a real estate investment trust ("REIT"), (a) not more than 50% in value of our outstanding capital stock may be owned, actually or constructively, by five or fewer individuals during the last half of our taxable year, and (b) such capital stock must be beneficially owned by 100 or more persons during at least 335 days of a taxable year of 12 months or during a proportionate part of a shorter taxable year.

To ensure that we continue to meet the requirements for qualification as a REIT, our charter, subject to some exceptions, provides that no holder may own, or be deemed to own by virtue of the attribution provisions of the Internal Revenue Code (the "Code"), shares of any class or series of our capital stock in excess of 9.8% (ownership limit) of the number of then outstanding shares of any class or series of our capital stock. Under our charter, our Board of Directors may waive the ownership limit with respect to a stockholder if evidence satisfactory to the Board of Directors and our tax counsel is presented that the changes in ownership will not then or in the future jeopardize our status as a REIT. Our

charter provides any transfer of capital stock or any security convertible into capital stock that would result in actual or constructive ownership of capital stock by a stockholder in excess of the ownership limit or that would result in our failure to meet the requirements for qualification as a REIT, including any transfer that results in the capital stock being owned by fewer than 100 persons or results in our Company being "closely held" within the meaning of section 856(h) of the Code, notwithstanding any provisions of our charter to the contrary, will be null and void, and the intended transferee will acquire no rights to the capital stock. The foregoing restrictions on transferability and ownership will not apply if the Board of Directors determines that it is no longer in our best interest to attempt to qualify, or to continue to qualify, as a REIT.

Any shares of our capital stock held by a stockholder in excess of the applicable ownership limit become "Excess Shares". Under our charter, upon shares of any class or series of capital stock becoming Excess Shares, such shares will be deemed automatically to have been converted into a class separate and distinct from their original class and from any other class of Excess Shares. Upon any outstanding Excess Shares ceasing to be Excess Shares, such shares will be automatically reconverted back into shares of their original class or series of capital stock.

Our charter provides the holder of Excess Shares will not be entitled to vote the Excess Shares nor will such Excess Shares be considered issued and outstanding for purposes of any stockholder vote or the determination of a quorum for such vote. The Board of Directors, in its sole discretion, may choose to accumulate all distributions and dividends payable upon the Excess Shares of any particular holder in a non-interest bearing escrow account payable to the holder of the Excess Shares upon such Excess Shares ceasing to be Excess Shares

In addition, we will have the right to redeem all or any portion of the Excess Shares from the holder at the redemption price, which will be the average market price (as determined in the manner set forth in our charter) of the capital stock for the prior 30 days from the date we give notice of our intent to redeem such Excess Shares, or as determined by the Board of Directors in good faith. The redemption price will only be payable upon the liquidation of our Company and will not exceed the sum of the per share distributions designated as liquidating distributions declared subsequent to the redemption date with respect to unredeemed shares of record of the class from which such Excess Shares were converted. We will rescind the redemption of the Excess Shares in the event that within 30 days of the redemption date, due to a sale of shares by the holder, such holder would not be the holder of Excess Shares, unless such rescission would jeopardize our tax status as a REIT or would be unlawful in any regard.

Our charter requires that each stockholder will upon demand disclose to us in writing any information with respect to the actual and constructive ownership of shares of our capital stock as our Board of Directors deems necessary to comply with the provisions of the Code applicable to REITs, to comply with the requirements of any taxing authority or governmental agency or to determine any such compliance.

The ownership limit provided for in our charter may have the effect of precluding the acquisition of control of our Company unless the Board of Directors determines that maintenance of REIT status is no longer in our best interests.

#### Certain Provisions of Maryland Law and of Our Charter and Bylaws

The following description sets forth certain provisions of Maryland law and of our charter and bylaws. The statements below describing Maryland law, our charter and bylaws are qualified in their entirety by reference to the applicable provisions of Maryland law, our charter and bylaws.

#### **Board of Directors—Number and Vacancies**

Our bylaws provide that the number of our directors shall be six unless a majority of the members of our Board of Directors establishes some other number not less than three and not more than nine. Our bylaws also provide that upon the occurrence of a default in the payment of dividends on any class or series of our preferred stock, or any other event, which would entitle the holders of any class or series of our preferred stock to elect additional directors to our Board of Directors, the number of our directors will thereupon be increased by the number of additional directors to be elected by the holders of such class or series of our preferred stock (even if the resulting number of directors is more than nine), and such increase in the number of directors shall remain in effect for so long as the holders of such class or series of our preferred stock are entitled to elect such additional directors.

Our bylaws provide that a vacancy on our Board of Directors which arises through the death, resignation or removal of a director or as a result of an increase by our Board of Directors in the number of directors may be filled by the vote of a majority of the remaining directors even if such majority is less than a quorum, and a director so elected by our Board of Directors to fill a vacancy shall serve until the next annual meeting of our stockholders and until his successor shall be duly elected and qualified. Our stockholders may elect a successor to fill a vacancy on our Board of Directors which results from the removal of a director.

#### Removal of Directors

Under Maryland law, our stockholders may remove any director, with or without cause, by the affirmative vote of a majority of all the votes entitled to be cast generally for the election of our directors except in certain circumstances specified in the statute which do not apply.

#### **Business Combinations**

Under the Maryland Business Combination Act, "business combinations" between a Maryland corporation and an interested stockholder or an affiliate of an interested stockholder are prohibited for five years after the most recent date on which the interested stockholder becomes an interested stockholder. These business combinations generally include mergers, consolidations, share exchanges, or, in circumstances specified in the Maryland Business Combination Act, asset transfers, issuances or reclassifications of equity securities, or, the adoption of certain plans of liquidation or dissolution. An interested stockholder is defined as:

- any person who beneficially owns directly or indirectly 10% or more of the voting power of the corporation's shares; or
- an affiliate or associate of the corporation who, at any time within the two-year period prior to the date in question, was the beneficial owner of 10% or more of the voting power of the then outstanding voting stock of the corporation.

A person is not an interested stockholder under the Maryland Business Combination Act if the Board of Directors approved in advance the transaction by which such person otherwise would have become an interested stockholder. In approving such a transaction, however, the Board of Directors may provide that its approval is subject to compliance, at or after the time of approval, with any terms and conditions determined by the board.

After the five-year prohibition, any business combination between the Maryland corporation and an interested stockholder or an affiliate of an interested stockholder generally must be recommended by the Board of Directors of the corporation and approved by the affirmative vote of at least:

- 80% of the votes entitled to be cast by holders of outstanding shares of voting stock of the corporation, voting together as a single voting group; and
- two-thirds of the votes entitled to be cast by holders of voting stock of the corporation other than voting stock held by the interested stockholder with whom or with whose affiliate the business combination is to be effected or held by an affiliate or associate of the interested stockholder.

These super-majority vote requirements do not apply if the corporation's common stockholders receive a minimum price, as defined under Maryland law, for their shares in the form of cash or other consideration in the same form as previously paid by the interested stockholder for its shares.

The Maryland Business Combination Act permits various exemptions from its provisions, including business combinations that are exempted by the Board of Directors before the time that the interested stockholder becomes an interested stockholder. Our Board of Directors has not adopted resolutions exempting any transactions from the Maryland Business Combination Act.

The Maryland Business Combination Act may discourage others from trying to acquire control of us and increase the difficulty of consummating any offer.

#### **Control Share Acquisitions**

Under the Maryland Control Share Acquisition Act, "control shares" of a Maryland corporation acquired in a control share acquisition have no voting rights except to the extent approved by a vote of two-thirds of the votes entitled to be cast on the matter. Shares owned by the acquiror, by officers or by directors who are employees of the corporation are excluded from shares entitled to vote on the matter. Control shares are voting shares of stock which, if aggregated with all other shares of stock owned by the acquiror or in respect of which the acquiror is able to exercise or direct the exercise of voting power (except solely by virtue of a revocable proxy), would entitle the acquiror to exercise voting power in electing directors within one of the following ranges of voting power:

- one-tenth or more but less than one-third,
- one-third or more but less than a majority, or
- a majority or more of all voting power.

Control shares do not include shares the acquiring person is then entitled to vote as a result of having previously obtained stockholder approval. A control share acquisition means the acquisition of control shares, subject to certain exceptions.

A person who has made or proposes to make a control share acquisition may compel the board of directors, upon satisfaction of certain conditions, including the delivery of an acquiring person statement containing certain required information and the delivery of an undertaking to pay certain expenses, by written request made at the time of delivery of such acquiring person statement, to call a special meeting of stockholders to be held within 50 days after receiving both the request and undertaking to consider the voting rights of the shares. If no request for a meeting is made, the corporation may itself present the question at any stockholders meeting.

If voting rights are not approved at the meeting or if the acquiring person does not deliver an acquiring person statement as required by the Maryland Control Share Acquisition Act, then the corporation may redeem for fair value any or all of the control shares, except those for which voting rights have previously been approved. The right of the corporation to redeem control shares is subject to certain conditions and limitations. Fair value is determined, without regard to the absence of voting rights for the control shares, as of the date of the last control share acquisition by the acquiror or of any meeting of stockholders at which the voting rights of the shares are considered and not approved. If voting rights for control shares are approved at a stockholders meeting and the acquiror becomes entitled to vote a majority of the shares entitled to vote, all other stockholders may exercise appraisal rights. The fair value of the shares as determined for purposes of appraisal rights may not be less than the highest price per share paid by the acquiror in the control share acquisition.

The Maryland Control Share Acquisition Act does not apply to (a) shares acquired in a merger, consolidation or share exchange if the corporation is a party to the transaction, or (b) to acquisitions approved or exempted by the charter or bylaws of the corporation.

Our bylaws contain a provision exempting from the Maryland Control Share Acquisition Act any acquisitions by any person of shares of our stock. However, we could, by resolutions adopted by our Board of Directors and without stockholder approval, elect to become subject to the Maryland Control Share Acquisition Act.

#### **Amendment to Our Charter**

Subject to the provisions of any class or series of our capital stock at the time outstanding, any amendment to our charter must be approved by our stockholders by the affirmative vote of not less than two thirds of all of the votes entitled to be cast on the matter.

#### Dissolution

The dissolution of our company must be approved by our stockholders by the affirmative vote of not less than two thirds of all of the votes entitled to be cast on the matter.

#### **Advance Notice of Director Nominations and New Business**

Our bylaws provide that with respect to an annual meeting of stockholders, nominations of persons for election to the Board of Directors and the proposal of business to be considered by stockholders may be made only (a) by, or at the direction of, a majority of the Board of Directors or a duly authorized committee thereof or (b) by any holder of record (both as of the time notice of such nomination or matter is given by the stockholder as set forth in our bylaws and as of the record date for the annual meeting in question) of any shares of our capital stock entitled to vote at such annual meeting who complies with the advance notice procedures set forth in our bylaws. Pursuant to our bylaws, nominations of persons for election as directors and other stockholder proposals shall be made pursuant to timely notice in writing to the secretary of our company. To be timely, a stockholder's notice shall be delivered to, or mailed and received at, the principal executive offices of our company not less than 60 days nor more than 150 days prior to the anniversary of the last annual meeting of stockholders. Any stockholder who seeks to make such a nomination or to bring any matter before an annual meeting, or his representative, must be present in person at the annual meeting.

#### **Unsolicited Takeovers**

Under certain provisions of Maryland law relating to unsolicited takeovers, a Maryland corporation with a class of equity securities registered under the Exchange Act and at least three independent directors may elect to be subject to any or all of certain statutory provisions, in whole or in part, relating to unsolicited takeovers which would:

- · automatically classify its board of directors into three classes with staggered terms of three years each;
- vest in its board of directors the exclusive right to determine the number of directors;
- vest in its board of directors the exclusive right, by the affirmative vote of a majority of the remaining directors, to fill
  vacancies on the board of directors, even if the remaining directors do not constitute a quorum, and provide that any director
  so elected to fill a vacancy shall hold office for the remainder of the full term of the class of directors in which the vacancy
  occurred;
- impose a requirement that the affirmative vote of at least two-thirds of all votes entitled to be cast by the stockholders
  generally in the election of directors is required to remove a director; and
- impose a requirement that a stockholder requested special meeting need be called only if requested by stockholders entitled to cast at least a majority of all votes entitled to be cast at the meeting.

An election to be subject to any or all of the foregoing statutory provisions may be made in our charter or bylaws or by resolution of our Board of Directors. Any such statutory provision to which we elect to be subject will apply even if other provisions of Maryland law or our charter or bylaws provide to the contrary.

If we made an election to be subject to the statutory provisions described above which automatically classify our Board of Directors into three classes with staggered terms of three years each, the classification and staggered terms of office of our directors will make it more difficult for a third party to gain control of our Board of Directors since at least two annual meetings of stockholders, instead of one, generally would be required to effect a change in the majority of our Board of Directors.

We have not elected to become subject to any of the foregoing statutory provisions relating to unsolicited takeovers. However, we could, by resolutions adopted by our Board of Directors and without stockholder approval, elect to become subject to some or all of these statutory provisions.

#### Anti-Takeover Effect of Certain Provisions of Maryland Law and of Our Charter and Bylaws

The provisions of the Maryland Business Combination Act, the provisions of the Maryland Control Share Acquisition Act if we elect to be subject thereto, the unsolicited takeover provisions of Maryland law if we elect to be subject thereto, the advance notice provisions of our bylaws and certain other provisions of Maryland law and our charter and bylaws could delay, defer or prevent a transaction or a change in control of our company that might involve a premium price for holders of our Common Stock or otherwise be in their best interest.

## LTC PROPERTIES, INC.

## LIST OF SUBSIDIARIES

# As of December 31, 2020

Company	State of Organization	Company	State of Organization
Albuquerque Real Estate Investments, Inc.	Delaware	L-Tex GP, Inc.	Delaware
Badger RE Holdings, LLC	Wisconsin	L-Tex LP Corporation	Delaware
Bakersfield-LTC, Inc.	Delaware	Memorial Park Real Estate Investments, Inc.	Delaware
Beaumont Real Estate Investments, LP	Texas	Merritt Island Real Estate Investments, Inc.	Delaware
Broadway Real Estate Investments, Inc.	Delaware	Midwest RE Holdings, Inc.	Delaware
BV Holding-LTC, Inc.	Delaware	Mission Real Estate Investments, Inc.	Delaware
Blue Ridge RE Holdings, LLC	Delaware	Missouri River Corporation	Delaware
Chatham Real Estate Investments, LLC	Delaware	MLREI Holdings, Inc.	Delaware
Coronado Corporation	Delaware	Monroeville Real Estate Investments, Inc.	Delaware
CPP Investments, Inc.	Delaware	Mountain States Real Estate Investments, Inc.	Delaware
Florida-LTC, Inc.	Nevada	MS-FL Real Estate Investments, Inc.	Delaware
Fort Wayne Real Estate Investments, Inc.	Delaware	MW Real Estate Investments, LLC	Illinois
Great Road RE Holdings, Inc.	Delaware	New Mexico Real Estate Investments, Inc.	Delaware
Gulf Breeze Real Estate Investments, Inc.	Delaware	Newberry Real Estate Investments, Inc.	Delaware
Hewitt Real Estate Investments, Inc.	Delaware	NMKS Holdings, Inc.	Delaware
JVC Holdings, Inc.	Delaware	NMKS Real Estate Investments, Inc.	Delaware
JVCH Real Estate Investments, Inc.	Delaware	North Carolina Real Estate Investments, LLC	North Carolina
JVCO Real Estate Investments, Inc.	Delaware	Northwest RE Holdings, Inc.	Delaware
JVWL Real Estate Investments, Inc.	Delaware	Ohio Springs Real Estate Investments, Inc.	Delaware
Kansas-LTC Corporation	Delaware	Park Villa Corporation	Delaware
Lakes Real Estate Investments, Inc.	Delaware	PENN-IND Real Estate Investments, Inc.	Delaware
LTC GP I, Inc.	Delaware	RC Real Estate Investments, Inc.	Delaware
LTC West, Inc.	Nevada	Red Oak Real Estate Investments, Inc.	Delaware
LTC-Dearfield, Inc.	Nevada	Rogue Valley RE Holdings, LLC	Delaware
LTC-DS, Inc.	Delaware	Sabal RE Holdings, LLC	Delaware
LTC-Finance, Inc.	Delaware	Skilled Healthcare Holdings, Inc.	Delaware
LTC-Gardner, Inc.	Delaware	South Hills Real Estate Investments, Inc.	Delaware
LTC-Griffin, Inc.	Nevada	Southeast RE Holdings, Inc.	Delaware
LTC-Jonesboro, Inc.	Nevada	Stephenville Real Estate Investments, Inc.	Delaware
LTC-K1 Inc.	Delaware	SWTX Real Estate Investments, Inc.	Delaware
LTC-K2 Limited Partnership	Delaware	Texas-LTC Limited Partnership	Texas
LTC-K2 LP, Inc.	Delaware	Texas-LTC Woodridge Limited Partnership	Delaware
LTC-K2, Inc.	Delaware	Tupelo Real Estate Investments, Inc.	Delaware
		TXMS Real Estate Investments, Inc.	Delaware
LTC-New Mexico, Inc.	Nevada	Vacaville-LTC, Inc.	Delaware
LTC-Ohio, Inc.	Delaware	Virginia-LTC, Inc.	Nevada
LTC-Richmond, Inc.	Nevada	WISL Investments, Inc.	Wisconsin

#### CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in the following Registration Statements:

- (1) Registration Statement (Form S-8 No. 333-152295) pertaining to the 2008 Equity Participation Plan of LTC Properties, Inc.,
- (2) Registration Statement (Form S-8 No. 333-205115) pertaining to the 2015 Equity Participation Plan of LTC Properties, Inc., and
- (3) Registration Statement (Form S-3 No. 333-229966) and in the related prospectus of LTC Properties, Inc.

of our reports dated February 18, 2021 with respect to the consolidated financial statements and schedules of LTC Properties, Inc. and the effectiveness of internal control over financial reporting of LTC Properties, Inc., included in this Annual Report (Form 10-K) of LTC Properties, Inc. for the year ended December 31, 2020.

/s/ Ernst & Young LLP

Los Angeles, California February 18, 2021

# CERTIFICATION OF THE CHIEF EXECUTIVE OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

#### I, Wendy L. Simpson, certify that:

- 1. I have reviewed this annual report on Form 10-K of LTC Properties, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Wendy L. Simpson

Wendy L. Simpson Chairman and Chief Executive Officer (Principal Executive Officer) February 18, 2021

# CERTIFICATION OF THE CHIEF FINANCIAL OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

#### I, Pamela J. Kessler, certify that:

- 1. I have reviewed this annual report on Form 10-K of LTC Properties, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Pamela J. Kessler

Pamela J. Kessler Co-President, Chief Financial Officer and Corporate Secretary (Principal Financial and Accounting Officer) February 18, 2021

# CERTIFICATIONS PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of LTC Properties, Inc. (or the Company) on Form 10-K for the period ending December 31, 2020 as filed with the Securities and Exchange Commission on the date hereof (or the Report), I, Wendy L. Simpson, Chairman and Chief Executive Officer of the Company, and I, Pamela J. Kessler, Co-President, Chief Financial Officer and Corporate Secretary of the Company, certify solely for the purposes of 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: February 18, 2021 /s/ Wendy L. Simpson

Wendy L. Simpson

Chairman and Chief Executive Officer

Date: February 18, 2021 /s/ Pamela J. Kessler

Pamela J. Kessler

Co-President, Chief Financial Officer

and Corporate Secretary

This certification is not deemed filed with the Securities and Exchange Commission and is not to be incorporated by reference into any filing of the Company under the Securities Act of 1933 or the Securities Act of 1934 (whether made before or after the date of the Report), irrespective of any general incorporation language contained in such filing.